

FINANCIAL TIMES

JAPAN
Scandal is providing trouble for Miyazawa
Page 14

Friday January 24 1992

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World News

Coalition partners call on Haughey to resign

Irish justice minister Charles Haughey's Progressive Democratic coalition partners told him to resign or lose their support, without which the government will collapse.

The crisis erupted on Tuesday when Justice Minister Haughey said Mr. Haughey had known of illegal phone tapping in 1989 for which Mr. Haughey took the blame at the time. Page 2

Expulsion cancelled
One of 12 Palestinians facing expulsion from the Israeli-occupied territories is to be allowed to stay. Only once before, in 1978, have the Israeli authorities reversed an expulsion order. Israel announced the expulsions after four Israelis were shot dead in ambushes.

Kanada faces quiz
Zimbabwe is to investigate former president Kenneth Kaunda for alleged embezzlement of public funds. Kaunda, who was defeated in elections last October by President Frederick Chiluba, has in the past denied similar allegations.

5,000 missing in Croatia
At least 5,000 people are missing in Croatia, where Serb insurgents and the federal army have battled and tortured Croat civilians during the seven-month war, the New York-based human rights organisation, Helsinki Watch said. Page 2

US seeks North Korea
North Korea and US officials met in New York to discuss nuclear weapons - their highest-level contact since the Korean War. Page 4

Briton jailed for killing
A Spanish court sentenced Stuart Hutchinson, 47, from Scotland to 24 years in jail for killing his wife to death and burning her remains at their luxury villa in the southern resort of Marbella.

Smuggling diplomat
Zimbabwe has ordered the expulsion of a North Korean diplomat who smuggled rhino horns out of the country. Trade in rhino horns, highly prized in the Far East as a sex stimulant, is banned under a world convention.

50 drown in capsule
Fifty people were feared drowned when a cargo ship capsized during a storm in the Ugandan waters of Lake Victoria. Eighteen people, including several children, were rescued.

Shipwrecked man found
Searchers found a Chinese man sitting in the shade of a tree in the Australian outback, leaving one man still lost after a ship carrying 56 Chinese ran aground on the country's remote northwest coast.

Collapsing lifts three
Three people were killed when an apartment building collapsed in Alexandria.

Golfing news
Sunbathers run twice the risk of developing gallstones than those who prefer the shade, according to a Dutch medical study. Many gallstones contain a polymer whose creation is triggered by ultraviolet light.

Weekend FT

Tomorrow: Japan builds a plutonium stockpile. Should the world be worried?

Full-bodied sherries to warm the winter months

Business Summary

Lombro cuts its final dividend as profits slump

Lombro, the international trading group, announced the first cut in its final dividend for a decade as pre-tax profits for the year to the end of September 1991 fell by 24 per cent to \$207m (\$575m).

The final dividend has been cut by 3p - the biggest cut ever - to 5p. The group also took the unusual step of withholding this year's first interim dividend of 5p. Page 15; Lex, Page 14

AMERICAN Telephone and Telegraph, US long-distance telephone carrier, reported a 21 per cent fall in fourth-quarter net profits to \$636m, or 48 cents a share. Page 15

FRIENDS PROVIDENT, the leading UK life insurer, is taking 20 per cent of a new Milanese stockbroker group in a marked expansion of its Italian interests. Page 16

EAST JAPAN RAILWAY, one of the seven divisions of Japan Railway Group, the former Japanese National Railway, announced plans to raise up to ¥20bn (\$250m) in straight bonds on domestic and overseas markets by the middle of this year. Page 19

GERMANY will argue that its rising labour costs prohibit any relaxation in its strict economic and monetary stabilisation measures at this week-end's meeting of finance ministers of the Group of Seven nations. Page 2

JCL, property and sales affiliate of the world's leading sewing machine makers, has begun liquidation proceedings with debts of ¥125bn (\$1,050m) arising from dealings with a stock speculator group. Page 17

NORSE HYDRO, Norway's biggest company, is to take a Nkr4.6bn (\$387m) special charge against its 1991 fourth-quarter accounts. The announcement wiped 8 per cent off the value of Hydro shares. Page 15

RUSSIA is struggling to retain control of its economic reform programme as the target for a balanced budget in the first quarter of the year is dropped. Page 2

UNEMPLOYMENT in Hungary doubled last year to 406,000, or 8.5 per cent of the work force, as companies shed labour in the face of recession in both domestic and east European markets. Page 2

ALGERIAN government has drawn up emergency plan to revive the economy, channeling funds into industry, public works projects and housing. Page 4

BANK OF JAPAN says Japanese money supply growth in December fell to a record low of 2 per cent compared with a year earlier. Page 4

BRITISH AIRWAYS, the UK flag carrier, is to cut staffing at London's Gatwick airport by 300, almost 7 per cent, as part of an efficiency drive. Page 6

SUN ALLIANCE, the UK's biggest insurer, announced plans to cut 800 jobs as part of a rationalisation programme designed to reduce costs and restore profitability. Page 7

Headhunters lure former Soviet missile scientists

FOREIGN headhunters are recruiting specialists from Dnepropetrovsk, the missile building capital of the former Soviet Union, to work in the Middle East and elsewhere.

Local businessmen say rocket scientists are among those jockeying to work abroad.

The recruitment drive at the centre where all Soviet intercontinental ballistic missiles, including the SS18 and SS24, are built and designed raises the spectre of arms technology proliferating to countries such as Iraq and Libya.

It is a danger to which western leaders are acutely sensitive. Yesterday on German radio Mr Hans-Dietrich Genscher, the country's foreign minister, warned that unemployed Soviet military specialists were "wandering technological mercenaries... easy prey for recruiters for irresponsible potentates" who have the dangerous ambition of building weapons of mass destruction.

Mr Genscher proposed that western states create funds to help prevent such a brain drain.

But in Dnepropetrovsk, where some of the most lethal missiles are built, fledgling entrepreneurs think that military know-how could be one of their depressed region's most promising exports.

"If the Libyan government asked me to find rocket scientists I would be happy to help," says Mr Viacheslav Kostinovich, assistant director of Sistema Reserve, a US-Ukrainian joint venture based in the grimy industrial city and mainly involved in publishing.

Mr Kostinovich has no doubt that if the price was right, Dnepropetrovsk's military specialists would be willing and able to work abroad.

Sistema Reserve already has an entree into the business: this spring it was contacted by the International Employment Agency, headquartered in Liechtenstein, and asked to recruit local professionals to work abroad, with special reference to the Middle East.

According to correspondence between the two companies, IEA has a special interest in finding health care professionals. However, in a letter to Sistema Reserve dated as early as May 13 last year, Mr Arnold Lanz, IEA representative, indicated a need for engineers and computer specialists as well.

IEA emphasised that "there is no limit to the amount of candidates that you can recruit" and offered annual starting salaries of \$30,000, a benefits package including vacation and pension programmes, pre-paid air fares and assistance in obtaining visas.

Mr Kostinovich says that his company has not yet placed any professionals abroad.

Dnepropetrovsk, home city to the mammoth Izumash-

nostroitelny Zavod (Izumash), the largest integrated missile production facility in the world, and to a number of research institutes specialising in rockets and satellite technology, is a more promising hunting ground for rocket scientists than dental hygienists.

According to Mr Leonid Kuchma, the director of Izumash, some 3,000 of the 50,000 people employed by the complex are specialists with knowledge of sensitive rocket technology in which Izumash is a

Continued on Page 14

Ukrainian army, Page 2

By Chrystia Freeland in Dnepropetrovsk, Ukraine

Gesture underlines end of Cold War
US emergency airlifts planned to aid Soviets

By Lionel Barber, US Editor, in Washington

THE US will begin emergency airlifts of food and medicines to the former Soviet republics on February 10 in a gesture of solidarity underlining the end of the Cold War.

The military relief effort, codenamed Operation Provide Hope, will involve 54 US Air Force flights. Mr James Baker, US secretary of state, announced yesterday, at the end of a two-day conference of 47 nations in Washington called by the US to co-ordinate Soviet aid.

The US proposal for airlifts runs counter to German arguments that land and sea transport is more effective, and less costly, but Mr Baker pointedly noted NATO's earlier offer of logistical support, and diplomats said this would allow the alliance a new mission now that the Soviet military threat had receded.

Such a role could run into opposition from France, which this week expressed reservations about the Washington conference, which also involved five international financial organisations, including the International Monetary Fund and the World Bank.

France criticised the decision to have the former Soviet republics from attending and called for practical on-site mechanisms to ensure distribution of the food and humanitarian aid already available.

In spite of these reservations, the main participants described the two-day meeting as a useful exchange of views which had produced detailed plans of action in food, shelter, energy and technical aid to help the republics in dismantling their centrally planned economies.

Page 2

■ Bonn takes tough line on Soviet debt

■ Miners' pay rise threat to Russian economy

other Federal agencies to circumvent the corruption which has so far plagued the western relief effort for the former Soviet Union.

European diplomats suggested that the use of C-5 transports from Frankfurt could herald a fresh campaign to use NATO forces to oversee the relief effort. Mr Baker pointedly noted NATO's earlier offer of logistical support, and diplomats said this would allow the alliance a new mission now that the Soviet military threat had receded.

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EC army of lobbyists has to lobby for its future

By David Buchan in Brussels

BRUSSELS' growing army of Euro-lobbyists yesterday turned out in forces for what they saw as a good cause - their own.

The European Parliament was holding hearings on a possible US-style solution - a register and code of conduct - to regulate the activities of Brussels lobbyists, who are second in number only to those in Washington. The EC "influence industry" now amounts to an estimated 3,000 people in the Belgian capital and far more in total.

The parliament's move mirrors a similar step by the European Commission, which will call for a proper code of conduct in contacts between the Commission and pressure groups.

For all their mock horror at the growth in Euro-lobbying, most EC legislators and officials are privately delighted that so many people now consider them worth influencing, as well as winning and dining. So, instead of turning the mon-

ey-changers out of the temple, most MEPs welcome a certain amount of lobbying, particularly as their EC legislature is far more remote from Europe's citizenry.

But as the stakes mount, so does industry pressure, with the tobacco lobby, for instance, now pulling out all the stops to block a proposed EC ban on tobacco advertising. Lack of any lobbying rules means that a big scandal may not be far off.

At yesterday's hearings most lobbyists and several MEPs spoke out against a register which might be misused by professionals and might effectively exclude amateur citizens groups. But they failed in that primary task of the lobbyist: not getting their message home to Mr Marc Galle, the Belgian Socialist rapporteur of the parliament's rules committee. He said his report in April would recommend just such a register.

Most MEPs and lobbyists said they would prefer a code

of conduct. Lobbyists - some of them with official EC or press accreditation - were accused of straying all over the parliament and "borrowing" documents off MEPs' desks. And Mr Galle suggested that lobbyists be given quarters of their own - a lobby, perhaps.

But one Dutch Socialist MEP, Mr Almen Metten, admitted there was also a beam in the eye of many legislators. "An increasing number of MEPs and their assistants are becoming paid 'consultants' to companies or organisations, leaving their colleagues to guess what cap they are wearing when," he complained. A record of MEPs' declared financial interests exists, but it is skimpy and held only in Luxembourg.

Mr Zygmunt Tyszkiewicz, head of Unice, the European industry federation, had graver concerns. If a new climate of guilt took hold, "MEPs might become reluctant to be invited out to lunch", that sacred Brussels institution.



Estonian prime minister Edgar Savisaar gives the victory sign but his government had to resign yesterday when it failed to win parliamentary support for his strategy of tackling an economic crisis. Mr Savisaar had been prime minister for two years. Report, Page 14

France launches attack on waste

By William Dawkins in Paris and John Thornhill in London

FRANCE yesterday launched an ambitious campaign against household and industrial waste.

The scheme, drafted by Mr Brice Lalonde, environment minister, signals the Socialist administration's sensitivity to the Green Party's growing popularity ahead of important regional elections in March.

The government says the proposals would give France one of the world's most advanced systems for controlling waste. However, they show strong similarities to a last autumn's German plan which centred on an annual levy for collection of household and non-toxic industrial refuse.

The French proposals, which drew a hostile response from international packaging companies yesterday, would impose a FF20 (\$3.58) a tonne tax on the dumping of household and non-toxic industrial refuse.

Producers of packaged goods would have to pay a levy of 3 centimes a package.

The project, adopted by the cabinet for presentation to parliament this spring, would oblige producers or importers of consumer goods to take back packaging, or pay for a contractor to do so, from the start of next year.

The Industrial Council for Packaging and the Environment (Incpen), which represents more than 80 international packaging groups, expressed strong misgivings.

It said it was disappointed that many of the ideas for a more flexible approach

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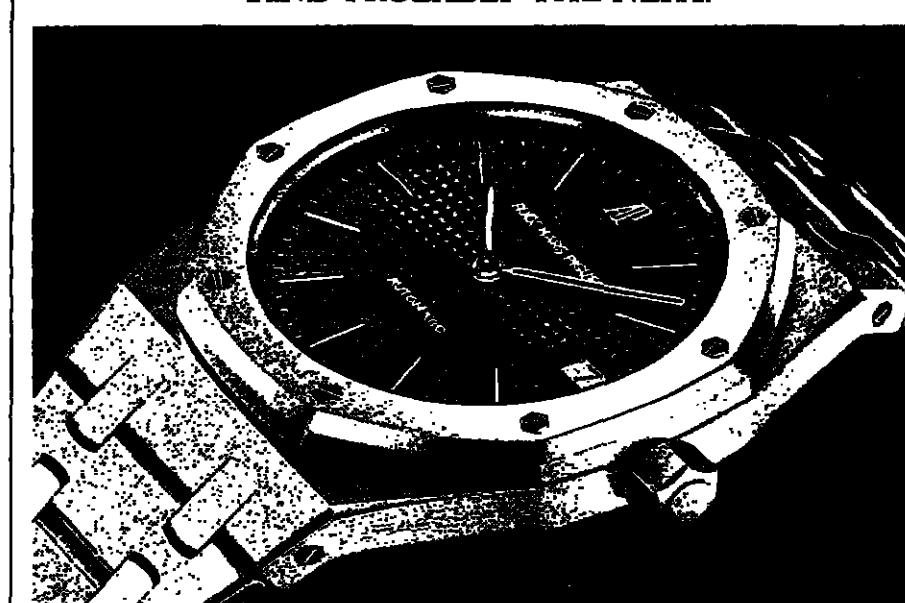
New Islamic states may pose a problem for Arab moderates

The Iran of president Ali Akbar Hashemi Rafsanjani is playing a more conspicuous role in the Islamic world, as the balance of influence could be affected by the creation of new central Asian states from the old Soviet Union. Page 4

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MARKETS

STERLING		DOLLAR		STOCK INDICES	
New York lunchtime:		New York lunchtime:		FT-SE 100: Yield 4.87	
\$1.784		DM1.6075		2,525.3 (+3.3)	
London:		FFs.4715		FT-A All-Share:	
\$1.795 (1.807)		SP1.4236		1,207.29 (+0.1%)	
DM2.855 (2.8675)		Y124.2		FT-SE Eurotrack 100:	
FF9.77 (9.775)		London:		1,131.98 (-2.08)	
SP2.545 (2.5375)		DM1.595 (1.5975)		New York lunchtime:	
Y222.55 (222.5)		FFs.44 (5.41)		DJ Ind. Av.	
£ index 90.6 (90.8)		SP1.4185 (1.4045)		8,235.59 (-19.23)	
GOLD		Y123.85 (123.2)		S&P Comp	
New York Comex Feb		\$ index 92.1 (91.8)		415.70 (-2.43)	
\$354.8 (358.3)		Tokyo close: Y123.23		LONDON MONEY	
London:		US LUNCHTIME RATES		3-month interbank:	
\$356.05 (357.3)		Fed Funds: 4.5%		10 1/8% (same)	
N SEA OIL (Argus)		3-month Treasury Bill:		Little long gilt future:	
Brent 15-day Mar		3.83%		Mar 92 (Mar 97 1/4)	
\$17.975 (17.725)		Long Bond:			
Chief price changes		100 1/2			
yesterday: Page 15		yield: 7.85%			

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Nick Faldo, twice winner of the Masters and the Open Golf Championship

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EUROPEAN NEWS

Rights group condemns Serb actions in Croatia

By Laura Silber in Belgrade

AT LEAST 5,000 people are still missing in Croatia where Serb insurgents and the federal army have executed and tortured Croat civilians during the seven-month war, the human rights organisation Helsinki Watch said yesterday.

The New York-based group, in a letter to President Slobodan Milosevic of Serbia and army chief of staff General Blagoje Adzic, appeals for the unconditional release of all civilians taken hostage in the hostilities which it says have

left at least 10,000 people dead. It calls on the federal army and Serbia to "investigate reports of torture and summary executions, to refrain from the indiscriminate and disproportionate use of force, which has caused thousands of civilian deaths, and cease all discriminate attacks against civilians - including journalists - and civilian targets".

Helsinki Watch, which next week will detail similar reports of atrocities and violations by Croat forces, accuses Serbia of

providing "military, economic and political support" to local Serb insurgents in Croatia. Its letter also denounces the "continuing persecution of the Albanian population of Kosovo", a province under the direct control of Belgrade.

It urges humane treatment of prisoners held in an estimated 36 detention camps throughout Serbia, Bosnia-Herzegovina and Krajina, a self-proclaimed Serb republic in southern Croatia. Prisoners are currently held in "appalling

conditions", it says, and in "many cases detainees are tortured and beaten by their captors". Families have not been notified of the fate of at least 3,000 people taken captive after the fall of Vukovar, eastern Croatia, on November 18. Many of the Croat prisoners are feared to have been executed.

The 23-page letter contains the most extensive eyewitness accounts to date of brutalities committed in Croatia's war zones. Reports from Hum and Vocin, villages about 100 miles

east of Zagreb, describe savage acts committed by the White Eagles, an ultra-nationalist Serb militia, when the villages were seized in August. The pro-Serb army should be held responsible for the conduct of paramilitary groups which are armed by the federal military, says Helsinki Watch.

Croatian autopsy reports said many of the Croatian victims from Hum and Vocin had multiple gunshot wounds to the face and neck, usually from the back. Ten bodies had been

Progressive Democrats tell Haughey to go

By Tim Cooney in Dublin

MR CHARLES HAUGHEY'S coalition partners last night told him to resign or lose their support.

The Progressive Democrats told the Irish prime minister "to take the necessary step to restore the authority and effectiveness of the government" or face the withdrawal of their support following the Budget day next Wednesday.

This is a thinly-veiled call for his resignation. Without PD support the government will collapse, precipitating a general election.

The ultimatum was issued after a day in which Mr Haughey came under intense pressure to resign from cabinet colleagues.

The crisis erupted on Tuesday when Mr Sean Doherty, a former justice minister, said Mr Haughey had known of illegal phone-tapping in 1983 for which Mr Doherty took the blame at the time.

Government and party spokesmen were uncharacteristically silent about a meeting yesterday between Mr O'Malley and Mr Haughey.

Speculation was rife yesterday that Mr Haughey was about to resign, although his spokesman said: "I have no sense of that at the moment".

PD senators were yesterday instructed by Mr O'Malley to support the tabling of an opposition no-confidence motion in Mr Haughey, but the motion

was ruled out of order by the Senate's chairman.

On Wednesday night the PD issued a strong warning to Mr Haughey, saying they viewed this latest crisis "with the utmost gravity" and that "the credibility and stability of the government (must) be immediately restored".

Several Fianna Fail ministers, led by Mr Bertie Ahern, the finance minister, were yesterday working on a proposal to hold a parliamentary party meeting after the presentation of the 1992 Budget in the Dail next week, at which Mr Haughey would either resign, or face a vote of no confidence.

An attempt to oust Mr Haughey last November, led by two cabinet ministers and a group of backbenchers, failed. Mr Haughey was able to sway wavering backbenchers then by a commitment to finish an immediate agent of work of him, and then reconsider his position. This was interpreted as this spring.

At a press conference last week however, Mr Haughey said "there is no timetable" for his departure. It is thought that a majority of Fianna Fail backbenchers would now support Mr Haughey's removal.

The most likely contender for Mr Haughey's replacement is Mr Albert Reynolds, the former finance minister who was sacked for leading November's attempt to oust Mr Haughey.

Germany presses for IMF block over Soviet debts

By Quentin Peel in Bonn

FORMER Soviet republics like Ukraine, which have yet to sign the western-inspired memorandum of understanding on repaying the debts of the former Soviet Union, could be refused membership of the International Monetary Fund.

Germany will press the Group of Seven to block membership for those not prepared to honour Soviet debts, not with the aim of excluding them, but rather to force them into line.

Officials in Bonn believe that a letter of intent on a Fund programme for Russia could be agreed by the end of February, submitted to the IMF board in March, and full membership of the Fund could follow in April, clearing the way for IMF credits.

The most difficult problem is that of quotas for the former Soviet republics within the fund: the debate ranges from a lower limit of 3 per cent, to an upper limit of 6 per cent. The difference concerns whether intra-republican trade is taken into account: if the former Soviet Union had joined as a single unit, such trade would not have been considered. However given current fragmentation, intra-republican links have become external trade.

Miners pay rise threat to Russian economy

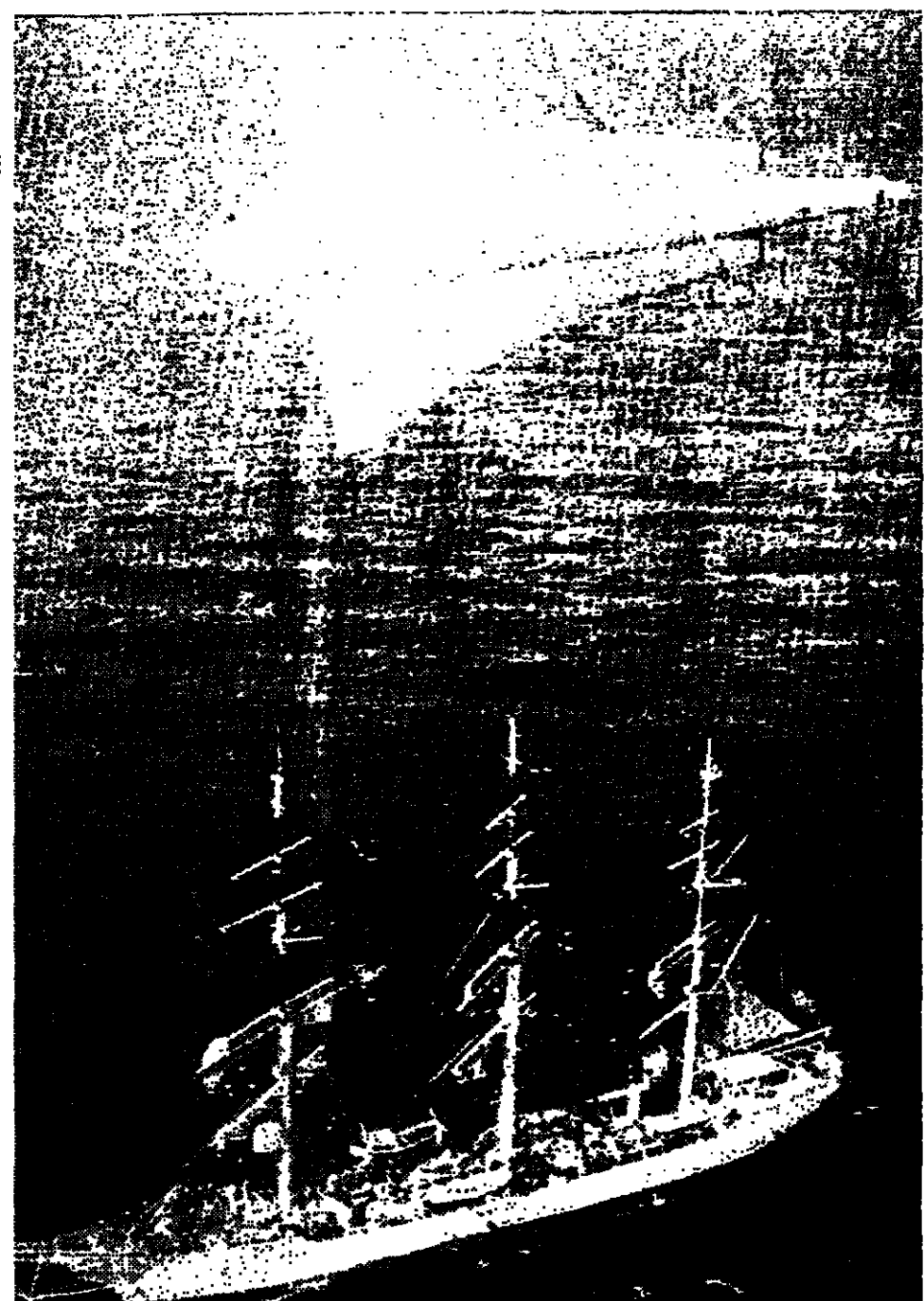
By John Lloyd

THE Russian government was yesterday struggling to retain control of its economic reform programme after President Boris Yeltsin reportedly conceded large pay rises for miners and abandoned the target for a balanced budget in the first quarter of the year.

Mr Yeltsin, who met representatives from Russia's biggest coalfield, the Kuzbass, on Wednesday, was reported by the Interfax news agency to have conceded their case for higher salaries.

Such a concession to the powerful miners would open the way to further wage demands by other industrial workers.

At the same time, the chairman of the Russian central bank, Mr Georgy Matukhin, told the Russian parliament that monetary reform was "senseless - a complete waste of time and energy" at a time of unrestrained monetary growth.



A Danish air force pilot banks his jet above the training ship Danmark in a farewell flight marking the closure of Karup air base as part of national defence cuts

Bonn will resist G7 pressure to ease economic constraints

By Quentin Peel in Bonn

GERMANY will argue that its rising labour costs prohibit any relaxation in its strict economic and monetary stabilisation measures at this week-end's meeting of finance ministers of the Group of Seven (G7) industrialised countries.

Conscious of the likely pressure from the US and other G7 members for action to revive the world economy, German officials insist that any return to the "Stop-Go" policies of the past would be even more damaging to business confidence than a failure to take action.

Mr Theo Waigel, the German finance minister, is also likely to defend the German Bundesbank's priority of monetary stability, even though officials in Bonn feel that last month's half percentage point rise in interest rates was excessive. At its fortnightly board meeting in Frankfurt yesterday, the central bank took no action to modify its move.

The attitude in top German government circles is that the slowdown in the world economy is worrying, but it is not in danger of slipping into worldwide recession. As for the German economy, in spite of a slowdown from 3.2 per cent growth in 1991 to a forecast 2 per cent this year, "our underlying growth remains robust", a senior official said yesterday.

The principal German worry is the underlying rise in unit labour costs, coinciding with a stormy round of wage negotiations which could lead, next

Half a million men sign up for Ukraine's army

By Chrystia Freeland in Kiev

UKRAINIAN defence officials said yesterday they had made great advances towards creating their own army but had not yet settled several contentious issues over the division of the Black Sea Fleet.

Li-Gen Ivan Bizhan, the deputy minister of defence, said 270,000 soldiers had sworn allegiance to Ukraine, about a quarter of the 1.3m Soviet army personnel stationed in Ukraine. Another 240,000 officers and men of Ukrainian descent serving outside Ukraine had said they wanted to be moved to Ukraine.

He said three meetings between Ukrainian and Com-

monwealth military authorities and largely resolved the disputed question of what constituted the strategic forces which should remain under Commonwealth control.

The minister said that by 1994 all strategic nuclear weapons would be removed from Ukraine and no strategic Commonwealth forces would be stationed there.

However, he said there had been no agreement on the division of the Black Sea Fleet and there was still some dispute about parachute divisions, military academies, military sanatoriums and dachas and food supplies stored in Ukraine.

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Life assurance faces difficult journey across EC borders

By Andrew Hill in Brussels

BUYING life assurance across EC borders will be no easy matter even in the post-1992 single market, according to a study by the main European consumers' organisation. The task will still be hampered by linguistic difficulties, lack of information and inconsistent customer protection rules.

The Bureau Européen des Unions de Consommateurs (Beuc) yesterday called on the European Commission to amend its draft legislation on liberalising the life assurance market and bring contract law into line in the 12 member

states. However, as one Commission official commented: "We tried harmonising contract law at the end of the 1970s and got nowhere, because member states weren't able to agree."

The third life assurance directive, which is being discussed, would enable insurance groups to operate freely throughout the EC from the end of this year according to their home countries' rules. The same official stressed yesterday that national authorities' ability to veto "foreign" contracts would be limited.

Beuc points out that fixed-term life assurance in Portugal can cost eight times more than in the UK. Britain, Ireland and France sell the cheapest life assurance; Greece, Belgium and Portugal the dearest.

According to the Commission, the discrepancies are partly due to differing national tax regimes, which will not be affected by the draft legislation.

Beuc also found that insurers were reluctant to adapt to the demands of the single market. Lex, page 14

whether the relationship was "conspiratorial or open". Both the Protestant church and the public would be asking Mr Stolpe to explain why he had kept his contacts a secret from his superior, Mr Gaus. Mr Stolpe has attracted widespread support from nearly all the political parties for his past humanitarian work

week, to strikes in both the steel industry and banking. They point to the OECD's December forecasts, showing that, of the G7 countries, only Japan and Germany are facing rising unit labour costs.

The government's annual economic report, to be submitted to the cabinet next week, forecasts wage rises of around 5 per cent in the coming year in west Germany - although trade union demands are running at up to 10.5 per cent. Including wage rises in the east of between 30 and 35 per cent, overall wage costs could go up 9.5 per cent, it says.

Mr Waigel will be arguing at the G7 meeting that confidence and stability remain of paramount importance for the world economy. A crucial factor in maintaining confidence will be success in the Uruguay round of trade liberalisation talks in the GATT.

Officials also point to the fundamental problems of the US economy - although not so much at the precise budget deficit, but rather at the low level of savings. "We are not ignoring the US deficit problem," an official said. "We are still concerned, but it is not the fundamental problem. Nobody can avoid telling the US that they must save more: that is what the US needs itself, and that is what the world economy needs. Deficit financing for consumption would be dangerous. The US budget must be looked at for its effect on productivity and growth."

Unemployment jumps fourfold in Hungary

By Nicholas Denton in Budapest

UNEMPLOYMENT in Hungary quadrupled last year as companies shed labour in the face of recession in both domestic and east European markets.

December saw the largest jump in unemployment since Hungary's economic reforms began. A rise of 55,000 last month took the year-end unemployment total to 406,000, or 8.5 per cent of the workforce.

The official forecast that unemployment will not exceed 580,000 in 1992 sits uneasily with the latest indications that

job losses are intensifying. An impending wave of bankruptcies is likely to reinforce the trend, although the recession is set to ease. Gross domestic product is officially expected to stabilise in 1992 after falling about 8 per cent in 1991.

The immediate political fallout from rising unemployment has been contained by a widespread public perception that many, especially gypsies, abuse the unemployment benefit system.

Italian Senate passes privatisation plans

Italy's Senate yesterday approved plans to raise L15,000bn (\$12.6bn) through privatisations this year, writes Haig Simonian in Milan.

The plans, pushed through parliament as a defence law following strong political opposition, involve transforming state-owned groups into joint stock companies, prior to their possible sale, and identifying other assets, such as property, which could be sold.

Questions raised over Stolpe's links with Stasi

By Leslie Collitt in Berlin

A SHADOW has been cast over the political future of Mr Manfred Stolpe, prime minister of Brandenburg state, by Mr Joachim Gaus, the German official in charge of the files of the former East German security police, the Stasi.

Mr Stolpe admitted this week to regular contacts over a 30-year period with the Stasi. A Social Democrat and east Ger-

many's most highly-regarded native politician, he has frequently been mentioned as a future German president. He served as the senior official of the Protestant church in east Berlin and Brandenburg until the collapse of the communist regime in 1989.

However, Mr Gaus said in an interview yesterday: "Manfred Stolpe will have to do some explaining... Who cleared him [for contacts with Stasi officers]?" Mr Stolpe's bishop, Mr Gottfried Porck, has said he knew nothing about the contacts.

Mr Gaus stressed that the criteria for being a Stasi informer were not simply whether a person had signed a pledge and received money. The decisive question was

whether the relationship was "conspiratorial or open". Both the Protestant church and the public would be asking Mr Stolpe to explain why he had kept his contacts a secret from his superior, Mr Gaus. Mr Stolpe has attracted widespread support from nearly all the political parties for his past humanitarian work

in divided Germany. A spokesman for the Gaus Commission said this week that the Stasi files held nothing which "incriminated" Mr Stolpe.

The east German politician said on Wednesday that he would apply to read his own files. However, it is understood to have been destroyed by the Stasi along with the records of other prominent east Germans.

Green Germany drags Brussels into environmental arena

By David Gardner in Brussels, Quentin Peel in Bonn and John Hunt in London

YESTERDAY'S French government proposals inject a potent factor into EC policy-making on the environment.

The packaging industry and several national governments have been concerned to prevent the European Commission from modelling its forthcoming directive on recycling of packaging too closely on Germany's radical legislation outlined last autumn.

The hostile reaction yesterday to the French proposals from Lucien, the council representing more than 80 international packaging groups indicates the gulf between industry and governments which now appears to be opening up.

Officials in Brussels see environmental legislation as possibly the most difficult example of framing common rules to bridge the Community's north-south gap.

Measures in this field must encompass both the concerns of the rich, "green" northern countries, such as Germany and Denmark, and those of poorer southern countries seeking to catch up with northern living standards, which see much EC environmental law as an expensive obstacle.

Unless this circle is squared, achieving a common policy will be difficult.

Proliferating national laws on the environment could, Commission officials fear, erect new barriers to competition and trade within the single market.

The German packaging law has already raised complaints that products from elsewhere in the EC will face discrimination inside Germany, and that the sheer volume of recycled packaging will overflow German borders to stifle efforts by its neighbours to get recycling schemes under way.

Yet the latest versions of Brussels' long-delayed plans - still to be approved by the Commission, much

ting from Germany, which is well ahead of the rest of Europe in this field. The west of the country alone produces an annual 80m tonnes of industrial waste, and up to 40m tonnes of household rubbish.

Britain, by contrast, is taking a totally different approach to Germany on waste disposal, based on deregulation rather than new legal measures.

The Environmental Protection Act lays down that local authorities can no longer run a waste disposal site and regulate it as well. The functions are separated and the authorities have to set up companies that operate at arms length to dispose of waste. In fact, many will be putting out the work to the private sector.

A much more vigorous approach has been adopted by Bonn.

In the past year, Mr Klaus Töpler, the environment minister, has introduced a series of initiatives to force German industry to recover and re-

use or re-process increasing proportions of waste.

By 1995, German industry will have to collect 80 per cent of all plastic waste produced, and recycle 80 per cent of that. Similar targets have been set for board and paper packages, and higher standards still for glass, tin-plate and aluminium.

Last summer, Mr Töpler produced further plans for manufacturers to take back used cars and household electronic appliances.

In the autumn, he proposed a new rubbish surcharge of up to an annual DM10 (£3.40) per head, with special charges of up to DM200 per tonne for industrial waste.

In December, he introduced minimum quotas for re-usable bottles for drinks, and for re-usable packaging to put them in.

At the heart of the recycling effort is the so-called "green spot" system, called Duales System Deutschland (DSD), set up by 440 companies to

establish the infrastructure needed to recover and re-use packaging waste.

Companies pay the DSD to have a green spot attached to their products, showing that they can be returned and re-used. The money charged is supposed to pay for the cost of running the scheme.

Ironically, the greatest outcry has come not from German industry, but from foreign companies, fearing they will be disadvantaged on the German market without green spot packaging.

Latest reports suggest that the scheme is working much less well than intended because of a lack of recycling facilities to receive the packaging.

More than 3,000 companies have signed up to put the spots on some 50m packages since the scheme came into effect last autumn. By the end of 1992, the number is supposed to have increased tenfold.

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WORLD TRADE NEWS

Dunkel argues environmental gains of trade

By David Dodwell, World Trade Editor

GROWING world trade is not inimical to the environment, on the contrary, an efficient trading system is likely to provide a "vital ingredient" in generating resources needed to ensure a cleaner environment, Mr. Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (GATT), told a conference in Bangkok yesterday.

Mr. Dunkel's address, which at the same time warned of possible trade clashes resulting from a proliferation of different national environmental standards, sets the scene for debate this year on trade and the environment.

At the end of February, GATT plans to publish a long-awaited report on the subject. The World Bank has also commissioned a study that may be drafted by April. Debate will focus on the "earth summit" being convened by the United Nations in Brazil in June.

Mr. Dunkel rebutted complaints that the Uruguay Round of talks on world trade reform did not address environmental issues, insisting that successful completion of the round "was the single most important contribution that GATT could make in the fields

of sustainable development and the environment."

He argued that GATT's efforts to attack protectionism in agriculture and reduce farm subsidies would not simply correct price distortions, but would produce significant environmental gains by cutting the intensive use of pesticides and chemical fertilisers that underpinned excessive farm production in Europe and the US.

The Uruguay Round would also bring the economies of eastern and central Europe into the world trading system, "giving them access to modern technology and less environmentally-damaging methods of production", Mr. Dunkel said.

Mr. Dunkel insisted that "a healthy environment and a healthy economy go hand-in-hand".

He nevertheless sympathised with concerns that industries would suffer competitively if they incurred the cost of enforcing strict environmental standards.

"The danger is for one country's environmental programme to become another country's trade distortion," he said.

He called on advanced countries to share environmentally sound technology.

Boeing takes tougher line in Airbus subsidy row

By Martin Dickson in New York

MR Frank Shrontz, chairman of US aircraft manufacturer Boeing, yesterday launched his most comprehensive attack yet on alleged government subsidies to Europe's Airbus Industrie, and warned that American rival McDonnell Douglas must not become an "Asian Airbus", subsidised by Taiwan.

Airbus and the European Community should understand our position", he said in a speech in New York. "Twenty-one years of subsidy is far too much. Enough is enough."

He repeated a threat of retaliatory action under US law as a "last resort" if the issue could not be resolved through the General Agreement on Tariffs and Trade (GATT).

The broadside follows five years of slow movement in two cases brought by the US under the GATT, seeking to prevent EC members from subsidising Airbus - which has overtaken McDonnell Douglas to become the world's second largest civil aircraft manufacturer. The US claims the subsidies total about \$2m (\$4.4m) for every aircraft Airbus has sold.

Mr Shrontz dismissed as a "distraction" recent allegations by Airbus that Boeing and other US aerospace groups get indirect subsidies from the US in the form of military and other contracts.

Mr Shrontz said this ignored the fact that British, French, German and Spanish companies had received more than twice as much business from their governments as had Boeing.

He also expressed concern over the recently announced plan for Taiwan Aerospace, a government-backed business, to take a 40 per cent equity stake in McDonnell Douglas's civil aircraft business.

He said the new entity might become "another subsidised competitor, shielded from market reality".

If development funds for McDonnell Douglas were provided by Taiwan, he said, it would be creating "an Asian Airbus where, once again, deep government pockets eliminate the need for disciplined business decisions".

Peru offers landlocked Bolivia 'corridor' to port

By Sally Bowen in Lima

LANDLOCKED Bolivia's 113-year-old dream of an exit to the Pacific is set to become reality today when Bolivian and Peruvian presidents Jaime Paz Zamora and Alberto Fujimori meet in the southern Peruvian port of Ilo to sign a bilateral agreement.

Peru's President Alberto Fujimori has made an offer of free transit for Bolivian products through a "corridor" leading to Ilo from the Bolivian frontier town of Desaguadero.

Under Mr Fujimori's proposal, Bolivia would be permitted to import and export via Ilo with no customs formalities; Ilo would become a free zone with full industrial and commercial facilities; and Bolivians could even purchase their own seaside residences in a new tourist resort on Peruvian soil.

The Peruvian proposal has been enthusiastically greeted in Bolivia, which has been landlocked since it lost territory to Chile in the 1879 War of the Pacific.



In return for the concessions, Peru would gain access to the Atlantic, via the network of roads and railways which link Desaguadero to the Bolivian capital, La Paz, and thence to Brazil, Paraguay and northern Argentina. Ilo, which is less than 300 miles from La Paz, hopes to lure lucrative Bolivian trade away from the northern Chilean ports of Arica.

President Fujimori's plan gives priority to Ilo as the principal port for Peruvian and Bolivian (and ultimately Brazilian) exports to the Pacific Rim countries. It is a deep-water port with good basic infrastructure but will require substantial investment.

The Bolivian president called the meeting one of "transcendental importance". "This is a signal to the rest of the continent," he said, "that there's a new way of managing affairs."

US steel makers to file on anti-dumping

By Barbara Durr in Chicago

UP TO 50 US steel makers are soon expected to file anti-dumping and countervailing duty cases against their foreign competitors.

Mr Frank Luerssen, chairman of Inland Steel in Chicago, said that the steel makers would be filing a "whole spectrum" of trade cases when Washington's Voluntary Restraint Agreements (VRAs) lapse with 28 countries. These are scheduled to expire in March.

The tactic, said Mr Luerssen, was to pressure for a multilateral steel arrangement because "what we're seeing under the VRAs is widespread dumping". He complained that US steel prices have been consequently weakened.

VRAs are informal arrangements through which exporters voluntarily restrain certain exports, usually through quo-

tas, to avoid economic dislocation in an importing country.

He declined to specify what countries or products would be the targets of such cases. VRAs currently apply to some 75 per cent of US steel imports. Mr Luerssen said that the cases now being prepared would be those "with a high probability of success".

The companies used the filing of trade cases to win the VRAs in 1984.

Critics of US steel quotas say that it is not imports that are hurting large integrated US steel mills. Imports accounted for some 18.2 per cent of the US market 20 years ago and just under 18 per cent last year. They argue that efficient US mini-mills have been doing far more harm. Mini-mills' market share has risen to 28 per cent in 1991 from 5 per cent two decades ago.

Transatlantic dispute moves into top gear

European gear-making exporters are fighting back in the US, writes Andrew Baxter

AFTER more than a year of shadow-boxing, the gloves are off in a transatlantic row that has turned the arcane world of gear-making into an issue fit for Washington's finest lawyers and lobbyists.

The debate over the effect of imports on the \$15bn (\$8.2bn) US gear market moved out of neutral last year after the Gulf conflict focused attention on the US industrial infrastructure and its ability to mobilise for war.

Now, Eurotrans, the organisation representing nine associations of European gear makers, has delivered a blistering response to the November decision by the American Gear Manufacturers Association (AGMA) to seek a US Commerce Department investigation into the impact of imports on national security.

Its 57-page document, filed with the Commerce Department a few days ago, pulls few punches in its descriptions of AGMA's petition under the little-used Section 232 of the 1962 Trade Expansion Act. These range from "misleading" and "incorrect" to "severely flawed" and even "nonsense".

The central issue in a Section 232 petition is whether imports are affecting a US industry with significant national security implications. The question, in military jargon, is whether domestic producers can meet targets for "surge and mobilisation" - doubling defence production in six months, and quadrupling production in 24 months?

AGMA believes there is a case to answer. Mr Joe Franklin, executive director, says: "In 232 petitions you find some cases are economic - the Washington jargon is that they are 'wrapped around the flag'. But my analysis in the gear industry is that we truly have a national security issue. There are trends in the use of alternative suppliers that reduce the US industry's ability to respond."

Eurotrans counters that the US has existing and potentially available resources sufficient to meet defence requirements. Gear imports, it says, do not contribute significantly to critical defence products.

The initial response to the petition from Europe was almost dismissive. But, says

Eurotrans president Michael Opperman, it was realised that "a lot of what the Americans were saying is wrong."

Concern was heightened by the possible cumulative effect on US legislators of the AGMA petition, the 1991 Commerce Department national security assessment of the industry, and the 1990 International Trade Commission investigation documenting the decline in the US industry.

These three important documents would be floating around Washington for years to come," says Mr Opperman. "The answer would always be that imports were at fault."

The European and US submissions to the Commerce Department paint very different pictures.

AGMA speaks in more temperate language of an industry that, in parts, has never recovered fully from the recession of the early 1980s, suffers from predatory pricing by foreign producers, and lacks their competitive advantages in everything from access to capital to government support for research and development.

Eurotrans, in its potent mix



Opperman: strident

of strident language and solid statistics, says that the US aerospace gear sector leads the world but criticises many industrial gear makers for complacency. It also produces evidence of relatively low spending on research and training, and outdated manufacturing technology. It bitterly denies dumping products in the US and says US produc-

ers have the advantage over the Europeans on both the cost of, and access to, capital.

The two sides cannot even agree on the level of imports - as so many gears are "embedded" in other products. While AGMA says imports account for 30 per cent of the US commercial (non-defence) market, Eurotrans says the figure is only 18.2 per cent.

The European side also berates AGMA for ignoring the effect of currency fluctuations on the rise in imports between 1984 and 1988, and pours scorn on the US contention that the automotive gear sector could not be converted to defence work for technological reasons.

The two documents are the opening salvos in a lobbying campaign which should see a presidential decision on what action to take, if any, in about nine months.

A wide range of options is available, including voluntary restraint agreements (VRAs) limiting imports.

However, these are being phased out in other areas, and the AGMA's petition could face an uphill battle for controls on imports.

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BOEING

INTERNATIONAL NEWS

Battle for hearts and minds in Central Asia

Fundamentalist and mainstream Moslems, writes Tony Walker, are fighting for influence in new nations

NOWHERE is the creation of a clutch of new central Asian states from the old Soviet Union being watched more obsessively than in the capitals of moderate Arabs fearful that the balance of influence in the Islamic world may be altered to their disadvantage.

While the moderates held sway at a recent meeting in Dhakar of the Islamic Conference Organisation, they cannot be at all confident that Islamic institutions will remain firmly in their grip in light of a restless Iranian challenge and the addition of new and possibly militant members.

Beyond worries about control of Islamic institutions, the moderate Arabs, plus Turkey, are also concerned that the newly formed Islamic states of central Asia will provide moral and political support for fundamentalists throughout the Middle East at a time when political Islam appears again to be on an upswing.

Intriguingly, Egypt and

Saudi Arabia have joined in an attempt to counter developments in the former Soviet republics possibly detrimental to their own interests and to Sunni (mainstream) Islam. Saudi money and Egypt's abundant *ulemas*, or religious guides, are being mobilised to spread the word in central Asia in competition with the militant Shi'ism of Iran.

Religious notables from the former Soviet republics have also been invited to Cairo for what is known as "Preacher's Day" early next month, and Islamic teachers will participate in courses on contemporary Islam run by the al-Azhar religious authorities in the Egyptian capital.

Mr Mohammed Mahjoub, Egypt's religious affairs minister, was quoted last week as saying pointedly that "we are approaching a very critical stage. In this stage, Egypt, representing religious moderation, must lead in showing the magnanimity of Islam."

Mr Mahjoub's remarks coin-

cided with worrying (for Arab moderates) developments in Algeria, where the military felt obliged to cancel democratic elections that would have resulted in an overwhelming victory for the Islamists.

The constitutional coup in Algeria and reaction to it across the Middle East exposed tensions and differences between moderate and militant regimes in the wake of the Gulf crisis, adding further to the region's unsettled mood.

Algeria's new military rulers reacted bitterly to criticism voiced by Iran's supreme leader, Ayatollah Ali Khamenei, who declared that Algerian Muslims would defeat "Satanic plots".

Algeria recalled its ambassador to Tehran and asked Iran's representative to leave. Algeria also announced that it would stop representing Iran in the US because of the "virulent Iranian press campaign seeking to hit (Algeria's) vital interests".

The argument between

Algeria and Tehran might be dismissed as one of the region's periodic spats, but Iran efforts to play a more conspicuous role regionally invests it with greater significance.

Mr Fahmi Howaidi, Egypt's leading Iran specialist, believes, however, that worries among moderate Arabs about Iran's intentions are exaggerated. He says its present activism should be viewed against a background of coming elections for Iran's parliament.

Mr Howaidi says that manoeuvring for control of the Majlis, which was elected in 1988 and therefore the militant sway of the late Ayatollah Khomeini, has obliged the pragmatic President, Mr Ali Akbar Hashemi Rafsanjani, as the upholder of the Ayatollah's crusading vision, to act in order to outflank the extremists and secure victory for his own people in the election.

The Egyptian specialist said

it would make no sense for Iran, which has invested much recently in wooing moderate Gulf régimes and improving its profile in the west, to appear to be fomenting trouble in the Arab world.

But, while concern about Iranian intentions might be exaggerated in Arab capitals, it seems inevitable that competition in central Asia will cause tensions with both the moderate Arabs and with Turkey, which is also understandably staking its claim for influence.

Iran's own concern about developments in the six new states to its north and especially in neighbouring Azerbaijan (the only one of the six where Shia predominates) stem partly from worries about possible separatist tendencies of its own minorities.

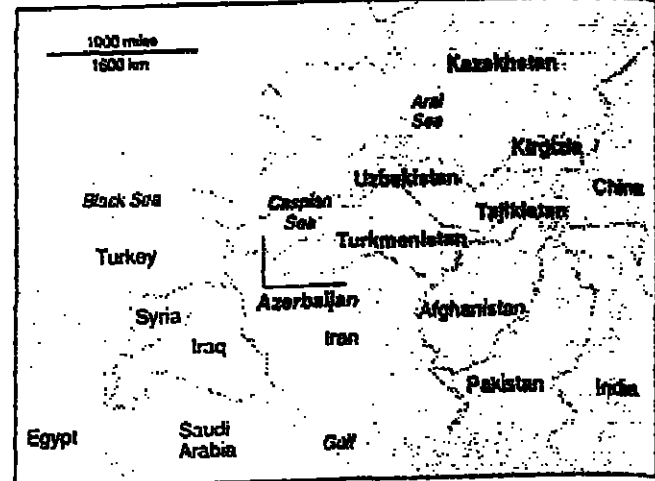
While Turkey was the very first country to recognise Azerbaijan, Iran delayed. This caution also extended to Tehran's recognition of the other newly independent states.

Evidence of Iranian sensitiv-

ity about developments on its borders came recently with criticism in the English-language Tehran Times, close to President Rafsanjani, accusing Turkey of seeking to inflame nationalist sentiment in central Asia. Diplomatic wariness has not, however, stopped Iran from seeking actively to woo these states.

In December, Mr Ali Akbar Velayati, Iran's foreign minister, visited all six of the five Moslem-dominated republics of Azerbaijan, Turkmenistan, Tajikistan, Uzbekistan and Kirgizia, and half-Moslem Kazakhstan.

Arab moderates not only want to try to ensure that the newly formed central Asian states become part of a pragmatic and western-leaning Islamic axis, but, perhaps more importantly, they wish to counter transfers of advanced military technology, and possibly even nuclear know-how, to even more dangerously to "unknown groups" that could use them to blackmail the



Abu-Taleb, of Cairo's al-Ahram Centre for Political and Strategic Studies, voiced some of the alarm felt when he observed: "In the chase accompanying the disintegration of the communist superpower, the chances are high that what lies ahead is a period of uncontrolled nuclear proliferation that could transfer the arms to a number of other states and - even more dangerously - to 'unknown groups' that could use them to blackmail the

entire world." Other Egyptian commentators have taken up a similar theme. The weekly publication *Rose el-Yousef*, commented that: "Whereas the Arabs once needed to deal only with the central Soviet authority, they must now establish urgent and energetic contacts with all the independent states. If we don't move now, those (Iran and Turkey) will best us to close relations with the new countries."

Japanese money supply growth at record low

By Emiko Terazono in Tokyo

JAPAN'S money supply growth in December fell to a record low of 2 per cent compared to a year earlier, the Bank of Japan said yesterday. The low rate reflects sluggish demand for loans from companies which are cutting expenditure and investment in response to the cooling of the economy and commercial banks' reluctance to lend to hard-pressed sectors such as property groups.

On a month-on-month basis, money supply fell 5.4 per cent, the first decline since February last year. The figures are likely to increase pressure on the Bank of Japan for a further cut in interest rates.

"Looking at the figures, the Bank of Japan itself is probably feeling the need for lower interest rates as well," said Mr Yuji Shimomura, economist at Sanwa Research Institute, the research arm of Sanwa Bank.

Yesterday's preliminary figures cap off a year in which

money supply growth declined steadily because of the squeeze on borrowing applied by the Bank of Japan for two years to mid-1991. A cut in lending by commercial banks in line with capital asset ratio guidelines of the Bank of International Settlements also contributed to the fall in liquidity.

The central bank implemented its tight monetary policy in 1989, to eliminate the speculation "bubble" in the real estate and stock markets caused by the loose credit policy in the late 1980s.

While the Bank of Japan finally responded to calls from the government and corporations to ease credit by cutting the official discount rate three times in late 1991, money growth has failed to pick up.

Money supply for 1991 grew by a record low 3.6 per cent from the previous year, down sharply from an 11.7 per cent rise in 1990.

A Bank of Japan official

attributed the fall in monetary growth to a decline in corporate demand for funds and the shift in banks' lending stance "from quantity to quality".

However, some analysts see a need for substantial growth in money supply for economic growth acceptable for the government. Effects of the half-point cut in the official discount rate at the end of last year, to 4.5 per cent, are likely to take longer to appear than expected, as potential borrowers await a further decline in lending rates and funds from commercial bank deposits shift out to postal savings.

"The Bank of Japan will need to lower rates aggressively to achieve targeted economic growth," said Mr Robert Feldman of Salomon Brothers, the US broker. He said a seasonally adjusted annual rate of over 15 per cent was necessary to support real GNP growth of over 3 per cent for the year.

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Three killed as Hindu 'unity tour' enters Punjab

By K K Sharma in New Delhi

THREE members of an advance party of the Hindu revivalist Bharatiya Janata Party's *ekta yatra* (unity tour) were killed yesterday in an attack by Sikh militants while they were going through Punjab en route to Srinagar, capital of Kashmir. Three people were killed and seven injured when the militants fired at them from cars.

The *ekta yatra* is led by Mr Murlu Manohar Joshi, the president of the BJP. It is made up of a caravan of buses and other vehicles that has been through 12 states in the last 45 days, stressing the dangers of terrorism and separatism and promoting what Mr Joshi calls the unity of India under its Hindu culture. Critics have called the

march a provocation for India's minorities, and the government has expressed fears it could ignite religious riots in this volatile state.

The caravan is scheduled to reach Srinagar on Sunday, India's Republic Day, when the BJP plans to defy the Sikh militants demanding independence and hoist the national flag.

Before he left New Delhi yesterday, Mr Joshi was warned by Mr S B Chavan, minister for home affairs, that he would be travelling through territory in which militants are active. Mr Chavan asked him to reduce the size of the 200-vehicle caravan, since he was unable to guarantee security. Sikh and

Kashmiri militants, demanding independence for their respective states, have vowed to attack the caravan and to kill Mr Joshi.

Mr Joshi will be travelling through Punjab today and the militants' attack on an advance party of the caravan has raised fears that the BJP president and his party will also be attacked.

Even more dangerous is the long winding road from Jammu to Srinagar, which the caravan will negotiate in the next two or three days. Renter adds: In New Delhi, the BJP said it would decide today whether to accept official advice to reduce drastically its crowd of 50,000 supporters for this stretch of the journey.



A supporter of the African National Congress waving the flag from a statue of Louis Botha outside parliament in Cape Town

S African parliament on sidelines

By Patti Waldmeir in Cape Town

SOUTH AFRICA'S race-based parliament, which begins sitting today in Cape Town, is rapidly becoming irrelevant to the business of government.

If the African National Congress (ANC) has its way, over 50,000 people will parade through the streets of Cape Town today to demand its dissolution. They need hardly bother.

For as South Africa advances towards a power-sharing interim government, parliament has, in effect, been sidelined. Legislation aimed at putting a multi-racial government in place will be drawn up at the Convention for a Democratic South Africa (Codesa), the multi-party negotiation forum which is becoming the focus of real power in South Africa.

Indeed, parliament plans to sit only three days a week this year to allow MPs more time to attend Codesa, which is charged with negotiating the dissolution of the parliament itself. The current tricameral parliament includes whites, coloureds and Indians but excludes blacks.

Not surprisingly, today's ceremonial

opening of parliament is likely to reflect the institution's diminished status. Previously, President F W de Klerk has chosen the opening to announce reforms which have changed the course of South Africa's history: in 1990, the legalisation of black political opposition and last year the abolition of apartheid's bed-rock legislation, the Population Registration Act.

His aides say he will make no such leap forward in today's speech.

He is expected to stress the achievements of the National party government elected in September 1989: South Africa's return to international sport, the normalisation of international diplomatic and trade relations and the limited return to international capital markets.

Mr de Klerk will no doubt hope to boost the morale of whites, shaken by a three-year recession, sharply rising crime and uncertainty about the political future. In the next 12 months, he is likely to seek white support in a referendum: they will be asked to approve the creation of a multi-racial interim government.

Privately, Nationalist officials and ministers fear Mr de Klerk may lose such a referendum, given the depth of white fear and opposition to reform - which has recently prompted a series of bombings at multi-racial schools and other public buildings. Much depends on what form of power-sharing is offered to whites: Mr de Klerk has said he will bring blacks into parliament and the cabinet to form a government of national unity to serve for five years or more - but so far the ANC has rejected this.

None the less, the momentum towards reform seems stronger by the day. Real negotiations on the issue will only begin at Codesa early next month. However difficult they may prove, it seems likely that this year's session of parliament will be the last to exclude blacks.

Mr de Klerk is expected to visit London and other European capitals early next month. While in Britain he is expected to attend the England-Ireland rugby match at Twickenham as a guest of Mr John Major, the prime minister.

Algerian economic rescue plan drawn up

By Robert Graham and Francis Ghiles in Algiers

THE Algerian government has drawn up an emergency plan to revive the economy, channeling funds into industry, public works projects and housing.

The authorities have had to draw down on precious resources and stimulate growth faster than originally intended in order to satisfy the disaffected electorate, half of whom voted for the Islamic Salvation Front (FIS) in the recently annulled elections.

Economic recovery is regarded by senior officials as a central element in retaining social stability and drawing support away from the FIS. The FIS is credited with having drawn much of its support from cities, where youth unemployment is more than 25 per cent and the housing shortage is acute.

To increase stagnant output and boost social spending, the government will raise imports from \$7.6bn (\$4.2bn) to \$9bn. Of this, \$200m will be added to last year's food import bill of \$1.7bn. Imports of intermediate goods for industry will increase from \$2.6bn to \$3.2bn.

The authorities want to streamline bureaucratic procedures blocking the use of multilateral credits, some dating from the early 1980s.

The plan, expected to be announced by the weekend, is operating with tight constraints imposed by the country's heavy burden of debt service and scarce foreign reserves. The authorities are counting on a reduction in the annual cost of servicing medium- and long-term debt from \$3.3bn last year to \$7.6bn.

Essential to this calculation is the completion of the \$1.5bn refinancing package with the commercial banks, under negotiation for 18 months. The completion of this refinancing was being held up by Bankers Trust before the government's second round of Algeria's first multi-party elections were announced.

The US bank is understood to have bought some \$56m worth of Algerian paper on the secondary market and is unhappy to see the redemption date of this paper pushed back - inevitable if the refinancing package goes through.

However, Algerian authorities are concerned that political uncertainties could now influence other banks and so delay the arrival of funds. The outcome of these negotiations could affect further disbursement of the EC's Ecu400m (\$255.2m) loan and in turn condition the government's attitude towards \$23.5bn foreign debt as a whole.

Until now successive governments have been adamant in their refusal to contemplate rescheduling or default.

Even with this assistance, the debt burden will account for more than 60 per cent of the \$11.2bn income anticipated from 1992 sales of oil, gas, condensates and refined products.

For the basket of these items, the Finance Ministry has calculated an average price equivalent to \$21 a barrel, and income from hydrocarbons sales will be down \$1bn overall on 1991.

Net hard currency reserves stand at \$1bn, plus \$3bn in gold which previous governments have refused to touch.

Another key to the emergency plan will be the attitude of international oil companies to the two-month-old amendments to the 1986 hydrocarbons law which allowed foreign companies to enter joint ventures in already developed oilfields. Some 40 companies have expressed an interest and their participation would immediately inject much-needed hard cash.

Israel tries to placate US over loan guarantees

ISRAEL, anxiously awaiting word on its request for \$10bn (\$5.5bn) in US loan guarantees, has told Washington it is committed to US-led Middle East peace efforts.

Reuter reports from Jerusalem.

Mr Yitzhak Shamir, the prime minister, sent a letter to Mr James Baker, the US secretary of state, two days ago pledging to forge ahead with peace talks despite the possibility of an early general election, a Shamir aide said yesterday.

The letter did not mention the loan guarantees which Israel fears Mr Baker will link for the first time to a curb on Jewish settlement of occupied Arab land. Israel needs the guarantees to help raise an estimated \$200m in foreign loans over the next five years to settle an influx of Jews from the former Soviet Union.

The figure is contained in a report which Mr Zalman

Shoval, the Israeli ambassador, was due to give Mr Baker yesterday. Their meeting, however, has been put off until today when the US is expected to respond formally to the Israeli request.

"We believe that we have progressed at a respectable pace," Mr Shamir wrote of the three rounds of Arab-Israeli talks since October.

Mr Shamir, who torpedoed Mr Baker's first attempt to convene peace talks two years ago, has since tried to cast himself as peace-maker, partly to placate Washington which used the loan guarantees to prod him to the negotiating table.

Washington is expected to give less than the full amount and insist that the money is not used directly or indirectly to increase the 100,000 Jews already living in guarded settlements amid 1.75m Palestinians in the territories Israel captured in 1967.

Investment in Malaysia falls

By Lim Siong Hoon in Kuala Lumpur

PROPOSALS to restrict the level of foreign participation and shareholdings have led to a large drop in the number of applications for manufacturing ventures in Malaysia. The value of inward investments last year fell by 52 per cent to \$23.6bn (\$8.7bn) from \$49.8bn in 1990.

Ms Rafidah Aziz, international trade and industry minister, attributed the drop to the unusually large number of

investment applications in previous years and to the uncertainty facing foreign investors.

Proposed investments with majority foreign shareholding dropped from \$513.2bn in 1990 to \$32bn last year, while those wholly foreign-owned fell from \$513.7bn to \$510.9bn.

Last year, the budget included tough qualifying rules and shareholding requirements for foreign investors and abolished tax holidays.

North Korea pleased with New York talks

NORTH Korea said yesterday that its highest-level contacts with the US since the Korean War had been satisfactory and were held in an "open-minded" atmosphere, Reuter reports from Tokyo.

The official Korean News Agency said the two sides had discussed the issue of nuclear weapons on the Korean peninsula in their meeting in New York on Wednesday.

It said they had also discussed improved ties between Pyongyang and Washington and other matters of common concern.

The meeting - the highest-level one since the Korean War ended in 1953 - was between the US under secretary of state for East Asian affairs, Mr Richard Solomon, and a delegation led by Mr Kim Young Sun, the ruling Communist party's secretary for international relations.

S Africa-Angola pact

South African foreign minister P W Botha arrived in the Angolan capital, Luanda, yesterday to sign an agreement that will lead to the two former enemies exchanging diplomatic missions, the Portuguese news agency, Lusa, said, Reuter reports from Lisbon.

South African government sources in Cape Town said earlier this week that trade links were on the horizon, including sales of Angolan oil.

Zaire coup attempt foiled

Tanks guarded Zaire's radio building yesterday hours after a group of rebel soldiers failed to overthrow President Mobutu Sese Seko, Reuter reports from Kinshasa.

Crowds had surged into the streets of Kinshasa to celebrate what they thought was the end of Mr Mobutu's 27-year rule. Officers at the recaptured Voice of Zaire said 20 soldiers were killed in the putsch. Broadcasters said just 29 men of the 31st paratroop brigade were thought to have been behind it.

Congo sets poll dates

Congo's transitional assembly yesterday fixed dates for the central African country's first free elections, Reuter reports from Brazzaville. The High Council of the Republic (CSR), meeting just five days after disgruntled soldiers occupied broadcasting stations to draw attention to grievances, set presidential elections for June 14 and a second round for June 28. Legislative elections were scheduled for April 26 with a second round on May 10.



Hanan Ashrawi, spokeswoman for the Palestinian delegation at Middle East peace talks yesterday told the press that the delegation had not yet decided whether or not to

attend the next round of talks, scheduled to be held in Moscow next week. A bodyguard looms behind Mrs Ashrawi at the Jerusalem press conference.

AMERICAN NEWS

US considers big cuts in land and sea missiles

By Lionel Barber, US Editor, in Washington

THE US is considering deep cuts in multiple-warhead missiles based on land and at sea, in an effort to prompt similar reductions by the four nuclear-armed former Soviet republics, led by Russia.

President George Bush may announce his plan to cut the size of the US nuclear force in his State of the Union address to Congress next week, the launchpad for his re-election campaign this year, US officials say.

The latest US proposals reflect rising concern over the collapse of the former Soviet Union, the risks of nuclear proliferation, and the desire to encourage the republics to preserve central command and control of their arsenal of 27,000 nuclear warheads.

The New York Times reported yesterday that the White House and the Defense Department are drawing up plans to cut or eliminate multi-warhead, long-range missiles,

including the land-based MX and the older Minuteman. Some of the cuts would be unilateral, others would depend on the response of Russia, Belarus, Kazakhstan and Ukraine, the nuclear-armed republics.

It was unclear yesterday whether Mr Bush intends to make concessions on sea-based multi-warhead strategic missiles, an area where the US has jealously guarded its technological superiority. One complicating factor is that a US offer could put pressure on the British and French governments to place their own nuclear systems on the bargaining table.

If Mr Bush agrees to cut the Trident I and newer Trident II missiles, "it would be a dramatic move," said one US official yesterday.

Last September, Mr Bush announced a combination of unilateral reductions and proposals for negotiated reduc-

tions in the air, sea and land-based US nuclear arsenal. Hailed at the time as dramatic, the US offer risks being overtaken by the collapse of Soviet military power and the virtual disappearance of the Soviet threat.

In testimony to Congress this week, two top intelligence officials, including Mr Robert Gates, the head of the Central Intelligence Agency, said Russia was drastically cutting defence spending and posed virtually no threat to the US. Russian military procurement in the first quarter was expected to drop by 80 per cent, the officials said.

The nuclear cuts under consideration were first mooted by Mr James Baker, US Secretary of State, during a visit to the former Soviet Union at the end of last year. He is due to visit Moscow early next week, when Mr Bush is to give his State of the Union address.

Chile peso revalued to trim reserves

By Leslie Crawford in Santiago

CHILE'S central bank yesterday revalued the peso by 5 per cent against the dollar, in an effort to stem a build-up of foreign exchange reserves which was hampering both monetary management and the fight against double-digit annual inflation.

The central bank had been resisting a revaluation to keep exports competitive, but a flood of dollars - from direct foreign investment and a record \$8.9bn in exports last year - forced the bank to buy hundreds of millions of dollars to keep the exchange rate low.

The frequent interventions became too costly for the central bank and international reserves shot up to \$8.64bn, enough to cover 11 months of imports. They also endangered the bank's monetary targets.

The authorities are resisting calls to free the exchange rate and will continue with their "crawling peg" adjustment of the currency. But they will allow the peso/dollar rate to move 10 per cent either side of a central rate that will, as before, be adjusted daily in line with inflation. Previously, the allowed fluctuation was 5 per cent.

The revaluation of the peso will make imports cheaper and help the central bank to lower inflation to a target of 15 per cent by the end of 1992, from 18.7 per cent last year.

Also, Mr Alejandro Foxley, finance minister, announced measures intended to ease the dollar pressure on the economy and increase investment. Foreign investors will now be able to repatriate capital after one year instead of three.

Chile's private pension funds, the country's largest institutional investors with almost \$10bn in assets, will be allowed to invest 1.5 per cent of their portfolios abroad.

The Chilean economy grew by 5.5 per cent in 1991 - its eighth consecutive year of growth. All forecasts agree the economy will repeat this strong performance in 1992.

US middle-class voter wooed

Lionel Barber on the not-so-discreet pitch for the bourgeoisie

EARLY days yet in the 1992 presidential election campaign, but one common theme has emerged: the American Middle Class is being treated like royalty.

Scarcely a day passes without President George Bush, or one of the five Democratic Party candidates seeking to stand against him in the November poll, proffering new-fangled tax breaks or federal entitlements to the millions of Americans who consider themselves middle-class.

Electoral mathematics make this inevitable. At least 70 per cent of the population fit the middle-class label, ranging from the mechanic earning \$19,000 a year to the lawyer making \$90,000. The difference this year is how explicit the pitch has been.

Governor Bill Clinton of Arkansas, the early front-runner, laments the "forgotten middle class" - a conscious echo of former President Richard Nixon's televised appeal to the "Silent Majority" over the heads of the Vietnam war protesters who ringed the White House in 1969. Mr Clinton's economic agenda includes a 10 per cent cut in middle-class taxes, a new \$800 tax credit per child, and an (ill-defined) pledge to make health care available for every American.

Senator Bob Kerrey of Nebraska, the Vietnam war hero, supports similar tax relief for the middle class, supported by a comprehensive reform of the health care system which would extend coverage to more than 37m Americans who are uninsured.

Former Senator Paul Tsongas of Massachusetts opposes an across-the-board middle-class tax cut, calling it "twinkie economics." But he is still targeting middle-income earners, mixing "Buy American" appeals with old-fashioned government-backed industrial policy to restore prosperity and guarantee jobs.

Senator Tom Harkin of Iowa alone has sought out low-income workers, the unemployed and disadvantaged. He has cast himself as an old-fashioned Roosevelt-style Democrat who supports huge public works programmes (and a heavy dose of protectionism and Japan-bashing).

His message has fallen flat. With just four weeks remaining until the key New Hampshire primary election, he is counting on a late TV campaign to turn the race around.

The Democrats have not discovered the discreet charm of the American bourgeoisie by accident. Having lost five out of the last six presidential elections, strategists and candidates seem finally to have grasped the cost of the party's liberal bias.

observes that he won more than 7m votes in the Democratic primary elections in 1988; but the more pertinent (albeit unknown) question is how many middle-class voters his ubiquitous presence cost the Democrats in the 1984 and 1988 general elections.

Democrats may also take heart from the weak US economy. In the last weeks of the 1988 campaign, Governor Dukakis started to catch up with Mr Bush, then Vice Pres-

can make middle-class Americans more secure with "safety net" programmes.

On closer inspection, some of the Democrat candidates' current proposals are less mouth-watering than they first appear. Mr Clinton's middle-class tax cut would be financed by a new top tax rate of 38.5 per cent (up from the current 31 per cent) on incomes of \$80,000 for single people and \$120,000 for heads of households. This leaves the Arkan-



George McGovern, Walter Mondale and Michael Dukakis (from left) have all bitten the presidential dust in the last 20 years. Can Bill Clinton (right) win this year?

This has seen candidates buried by Republican charges that they are soft on crime and communism and prone to helping blacks and other minorities at the expense of law-abiding whites.

Put differently, Mr Clinton, who comes from a conservative southern state, understands he must counter Republican efforts to cast him in the same mould as Senator George McGovern (1972), Senator Walter Mondale (1984) and Governor Michael Dukakis (1988) - a big-spender interested in funneling tax-payers' money to the poor at the expense of the middle class.

Two factors should help the Democratic cause in 1992. The absence of the Rev Jesse Jackson, civil rights activist, defender of the downtrodden and showman extraordinaire, should broaden the party's appeal.

Mr Jackson correctly

dent, by declaring himself on the side of "working families." Government, he said, should make good on the deficiencies of the Reagan/Bush era by raising the minimum wage, guaranteeing health and child care, helping to finance affordable housing and college education.

In 1988, when the US economy was still growing, the message (and the candidate) was not alluring enough; in a stagnant economy, where polls show Americans feeling insecure about jobs, crime, and the direction of the country, the message could prove attractive if put forward by an attractive candidate.

Democrats cannot, however, afford to place all bets on the economy. If Mr Bush's advisers are correct, tangible signs of a recovery should be evident by the summer; this would immediately weaken the standard argument that the Democrats

can make middle-class Americans more secure with "safety net" programmes.

Equally, Democrat proposals for offering comprehensive health care to all Americans carry a huge price tag - perhaps as high as \$80bn.

This was enough for Mr Patrick Buchanan, the Republican challenger to President Bush in New Hampshire, to admit candidly to pensioners last week that he was not ready to support any health-care plan, even though the need for reform was pressing.

As the 1992 campaign gets underway, candidates' spending plans are certain to be scrutinised more heavily by the press and public alike.

There is therefore a fair chance that voters will understand that tax breaks and other giveaways promised by the politicians now will be financed later by - the middle class.

Increased investment in Mexico

MEXICO received \$15.02bn in new foreign investment last year, a 54 per cent increase on 1990, according to figures calculated by the Monterrey newspaper, El Norte, writes Damian Fraser in Mexico City.

The figures are difficult to calculate because of the need to distinguish between new investment and appreciation of existing investment. But El Norte estimates that Mexico's capital markets received two-thirds of the flow of new investment in 1991 - \$5.64bn on the stock exchange, \$3.41bn in Mexican government paper, and \$2.59bn in internationally issued bonds. The government also granted permission for a further \$3.8bn in direct foreign investment.

Thus, about 60 per cent of the new foreign investment is volatile, in that it can be withdrawn at short notice.

Summit call for more UN assertiveness likely

By Robert Mauthner, Diplomatic Editor

WORLD leaders due to attend the first UN Security Council summit in New York at the end of this month are expected to call for a much more active UN peace-keeping and peace-making role in world affairs.

Mr Boutros Boutros Ghali, the new UN secretary-general, is to be asked to recommend to the council, by May 1, new ways to identify potential conflicts and to make suggestions on the additional resources the UN will require for strengthening its so-called "preventive diplomacy".

"The world now has the best chance for peace, security and development since the foundation of the UN," a draft statement drawn up by Britain, which holds the rotating presidency of the council, states.

The UN charter specifically prohibits interference in a state's internal affairs but that

clause has been interpreted less strictly in recent years. The draft notes that the range of UN peace-keeping tasks had been broadened considerably in recent years, and that the monitoring of elections and human rights had become "integral parts of a wider effort to maintain international peace and security".

The final statement is expected to be in the form of a presidential text to be read out by Mr John Major, the UK prime minister, who invited the other security council members to the meeting.

Among those who have accepted Mr Major's invitation are US President George Bush, French President Francois Mitterrand, Russian President Boris Yeltsin and Chinese Prime Minister Li Peng, all from permanent members of the security council.

Castro crackdown leaves him a castaway at home

Damian Fraser and Canute James examine the increasing international isolation of Cuba

CUBA'S attempts to seek new economic partners, following the demise of the Soviet Union, are being placed in jeopardy by a new surge of opposition leaders in Cuba and the execution on Monday of a Cuban exile.

The crackdown has shaken President Fidel Castro's fragile relations with the Latin American and Spanish leaders who count among his last remaining friends abroad, and on whom he is depending for vital foreign investment.

Since the execution of Eduardo Diaz Bello, the leader of a group of three Cuban-Americans apparently set on sabotage in Cuba, Mr Castro has come under diplomatic attack across the world.

The German government expressed "profound consternation". The European Community said the execution was a "great obstacle" to better relations. France, Spain and the Vatican, among others, expressed dismay.

The reaction underlines the president's growing dilemma. As Professor Jorge Domínguez of Harvard University says: "Mr Castro's chances for co-operation with Latin America are being eroded by his crackdown internally, but his reading of the changes in eastern Europe suggests that he ought to crack down."

Heightened repression is also bound to scare away some of the foreign investment that Mr Castro is hoping will pull Cuba out of its economic troubles.

On Wednesday, Germany cancelled a bilateral air transport accord.

The extent to which the government is willing to go to deal with dissent was indicated by Mr Raúl Castro, defence minister and the president's brother, who said the administration would respond violently to any opposition. He warned opponents that the government would not hesitate to reconvene emergency revolutionary tribunals, scrapped 20 years ago, to determine sentences for violence against the government and the country.

The capture of the three Cuban-Americans three weeks ago has provided the Havana government with some justification for its claims that it is under threat and must defend itself. It also provides a crack-down on opposition elements which appears to have been intensified this week.

As the first execution for "counter-revolutionary activity" in 20 years, it also seemed meant to warn groups which have been making public criticisms of the Castro administration.

It has also allowed a temporary diversion, clearly to the government's relief, from the deepening economic problems which have overtaken the country after the end of communism in the Soviet Union and eastern Europe, and stem also from the unbending 30-year US embargo on trade with Cuba, despite this week of further detentions of opposition figures follow the arrest of some 60 activists since September last year, almost half of whom remain in jail.

This comes after a modest

political liberalisation in the mid-to-late 1980s and reflects in part an attempt to link the supporters of democracy with alleged US-sponsored attempts to overthrow the regime. More significant, it shows Mr Castro's fear that the discontent (so far mainly silent) caused by the rapid deterioration in the economy will translate into organised opposition.

The tough actions have damaged the hopes of some Latin American leaders that prospects of Latin American economic integration and foreign investment would encourage Mr Castro to curb political repression.

The so-called Group of Three - Colombia, Mexico and Venezuela - invited Mr Castro to Mexico in late-October to preach that message. While not offering aid, the three "agreed to fight for the rapid and total integration of Cuba into the Latin American family," and to promote foreign investment in Cuba.

The barely concealed objective was to prod Mr Castro into more reforms, in return for economic help and membership of the emerging Latin American economic bloc.

This conciliatory approach contrasts not only with the unbending US position, but also with that of some Latin nations which prefer that help to Cuba be conditional on clear progress towards reform.

Cuba has rejected such interference in its affairs and has hit back at its Latin American critics. This makes it increasingly difficult for Latin countries to include Cuba in their regional plans.

DAI-ICHI KANGYO BANK

DKB ECONOMIC REPORT

January 1992: Vol. 22, No. 1

Outlook for the Japanese Economy in 1992 Sluggish Economy Continues, Expected in Recovery Spring-Summer

The Japanese economy is likely to continue slacking well into the first half of 1992 because 1) corporate capital spending, housing investments and other investments will be lackluster, and 2) inventory adjustments will continue for some time. However, the economy is expected to pick up gradually in the second half of 1992 because 1) the effects of easier monetary policy will become widespread, 2) fiscal policies including an increase in public spending will be implemented to invigorate the economy, and 3) inventory adjustments will have run their course.

Prices to Remain Stable

Reflecting the economic slowdown, both wholesale and consumer prices in Japan are both expected to remain relatively stable. However, consumer prices are likely to maintain a somewhat higher rate of increase than wholesale prices because the labor market is likely to remain tight for some time due to diminishing growth of the labor force and a further cut in working hours.

Personal Consumption to Remain Brisk

Under these circumstances, overall household income is expected to grow at a slower rate than last year because 1) the rise in wages and bonuses will mark time in response to falling corporate earnings, 2) a sizable increase in overtime income is unlikely, assuming that the economic slowdown will continue for some time and companies will continue to cut back on working hours, and 3) payrolls will grow at a slower pace. However, because increases in consumer prices will slow down, any decrease in real income will be quite limited, so as to sustain reasonably steady real consumer spending.

Housing investment is expected to stay sluggish this year. Housing starts for rental homes are likely to continue decreasing on a year-to-year basis because 1) oversupply, especially in major cities, will persist and 2) growth in the number of households is leveling off. Although lower interest rates will stimulate demand for homes, inventory adjustments will continue for some time and therefore little increase over the previous year is expected in new housing starts. Renovation of owned-homes will likely rise because of lower interest rates. However, there is little likelihood of an increase in new home purchases, since land prices remain high. On the whole, growth in housing investment will be limited.

Overheaded Outlook for Corporate Earnings, Capital Investment

The business environment is expected to remain unfavorable. Pretax current profits of these companies capitalised at over 10 million yen are believed to remain more or less level compared with a year ago in the first half of this year. Lower interest rates stemming from the series of steps toward monetary relaxation carried out since last July may put a halt to the deterioration in financial income. Nevertheless, growth in overall profits will be stalling because 1) growth in sales is likely to decelerate further as the economy continues to slow, and 2) fixed costs, such as labor and depreciation expenses, will continue to expand rapidly, draining earnings. In the face of declining profitability, surveys on business sentiment among corporate executives is likely to show moderate concern over a recession.

In addition to declining earnings and the resultant shadow cast over business

Japanese Economic Outlook for 1992

	1990 (FY)	1991 (FY)	1992 (FY)
GNP (nominal)	7.6	5.0	3.6
GNP (real)	5.5	3.3	2.3
Private domestic demand	5.7	1.9	1.3
Private final consumption	4.0	2.9	2.7
Private housing investment	4.9	A10.4	A3.4
Private capital investment	12.1	3.5	A0.1
Change in business inventories	(A0.2)	(A0.2)	(A0.2)
Public demand	3.5 (0.5)	2.6 (0.4)	3.7 (0.5)
Government final consumption	2.4	2.3	2.1
Public capital formation	4.4	3.5	5.7
Net exports	(0.1)	(1.3)	(0.6)
Exports & others	7.7	2.7	4.9
Imports & others	7.2	A4.3	1.4
Wholesale prices	1.5	0.7	A0.1
Consumer prices	3.1	3.1	2.2
Current balance	33.7	72.6	84.0
Trade balance	69.8	106.5	119.0
Exports	289.9	310.3	338.0
Imports	220.1	203.8	219.0
Services balance	A22.5	A26.7	A30.0
Transfer balance	A13.6	A5.2	A5.0

Notes: 1. Japan's fiscal year begins in April and ends in March.
2. 1) Contribution of each component to GNP growth.
3. Unit: Percent changes for commodity prices; and GNP, billion dollar for current balance.
4. Figures for 1991 and 1992 are estimated.

sentiment, corporate cash positions are unlikely to improve rapidly. Accordingly, the slow pace of capital investment is expected to continue for some time.

Current-Account Surplus Expanding

The surplus in both Japan's trade and current-account balances increased sharply last year. This trend is expected to evaluate further this year because export growth will pick up as the world economy, and the U.S. economy in particular, bottoms out, and import growth will decline, reflecting the slow recovery of the Japanese economy.

It can be concluded that the shrinking tendency in Japan's surplus, which lasted until 1990, has changed course. Since this reversal could result in international problems, such as rekindling of trade frictions between Japan and other countries, there is a likelihood that the government will come under pressure to take countermeasures.

Difficulty Implementing Fiscal Policy

The government is under growing pressure to increase expenditures in its fiscal 1992 budget in order to carry out the 10-year public investment plan (totaling 43 billion yen) and boost the domestic economy as well. But growth of tax revenues is expected to be small as a result of the economic slowdown. The government therefore will continue to face difficulties in implementing its fiscal policies.

Accordingly, the government will cut back on expenditures such as general outlays. As expectations for an increase in government spending are strong both at home and abroad, the budget unavoidably will far exceed estimated revenues. The government may have to resume issuing deficit-covering bonds or enforce tax increases if the budget shortfall cannot be covered by an increase in non-tax revenues and the additional issuance of construction bonds.



Enemies across the Florida Strait: Fidel Castro (left) and, in Miami, Tony Cuesta of the Cuban exile group, Comandos I, claiming responsibility for the recent raid on the island that ended in the capture of three men and the execution of one of them. Cuesta lost his left hand and his sight in 1986, trying to kill himself with a grenade when captured on a similar venture

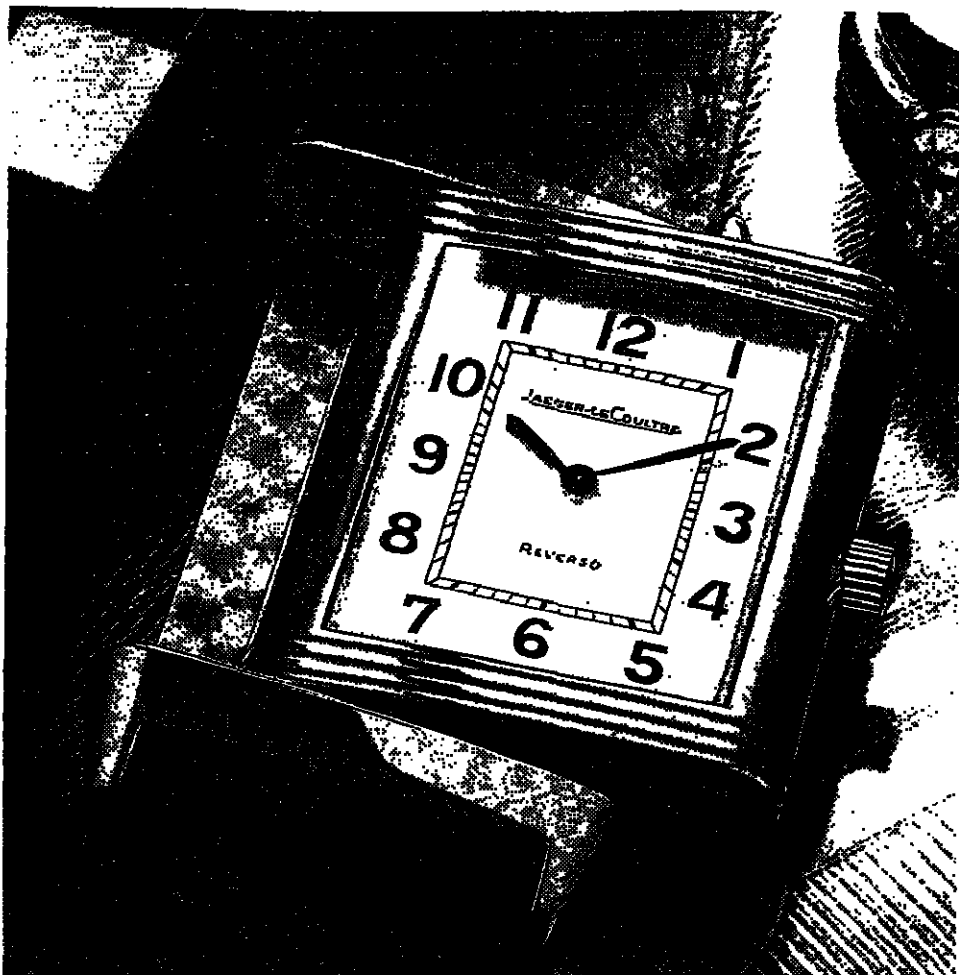
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KUWAIT: ONE YEAR ON

A year after liberation, Kuwait is on the mend, but still faces massive tasks in rebuilding its industry, its economy and its confidence.

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FT SURVEYS

UK NEWS

David Walker to step down as SIB chief

By Richard Waters and Peter Martin

SIR DAVID Walker, widely tipped as a possible candidate to become the next Governor of the Bank of England, yesterday announced a surprise decision to step down as chairman of the Securities and Investments Board (SIB).

He will leave at the end of May, when his current four-year term ends. Explaining his departure Sir David, who was asked to take on the post in 1988 after other candidates turned the position down, said: "I don't want to retire a regulator."

His job is to be taken by Mr Andrew Large, a 49-year old

banker who will become the first practitioner to head the SIB. A former chairman of The Securities Association, one of the City's self-regulatory organisations, Mr Large was appointed to the main board of a Swiss bank when with Swiss Bank Corporation in the mid-1980s.

Sir David was sent into the SIB at a time of widespread City concern about the bureaucratic and costly system of investment regulation that had been set up by his predecessor, Sir Kenneth Berill.

A former executive director at the Bank of England, where he still sits as a non-executive director, his forceful style and

impatient manner have at times antagonised the self-regulatory organisations which come under the SIB's control. They have also enabled him to push through extensive changes to the regulatory system set up under the 1986 Financial Services Act.

"He brought a quality of impatience to the business which has been very useful," one senior City regulator commented yesterday.

The announcement of his departure comes as the SIB is close to finalising its policy on the selling of retail investment products like life assurance and unit trusts - one of the most difficult and important aspects of its work.

The news also coincided with publication of a study for the SIB which reveals that life assurance and pensions policies sold through tied and direct sales agents are much more likely to be terminated early than those sold through independent financial advisers.

Research commissioned by the SIB shows that up to 45 per cent of life assurance and pensions policies sold through tied and direct agents are terminated within two years. In contrast, policies sold through independent advisers have cancellation rates ranging from 22 to 32 per cent within two years.

Sir David has said high termination rates in early years suggest consumers are being

sold products that are unsuitable for them. The SIB is considering new regulations requiring life companies to disclose the size of refunds if policies are cancelled before maturity.

Sir David, meanwhile, said he had warned of his intention to leave the SIB last September, but had offered to stay for a further short period beyond the end of his existing term if needed. In the event that offer was not taken up by Mr Peter Lilley, secretary of state for trade and industry, and Mr Robin Leigh-Pemberton, current governor of the Bank, who jointly appoint the SIB chairman.

BA to streamline Gatwick operations

By Daniel Green

BRITISH AIRWAYS, the UK flag carrier, is to cut staffing at London's Gatwick airport by 300, almost 7 per cent, as part of an efficiency drive. Areas affected will include ground staff and air crew.

The jobs will be shed as a result of early retirement, voluntary severance and redeployment at Gatwick and London's biggest airport, Heathrow.

The cuts are the first stage in a three-year plan to return BA's Gatwick operation to "an acceptable level of profitability". BA would not rule out further job losses before the

end of that period. Other productivity initiatives include an extra line for Boeing 737 aircraft maintenance and returning contracted-out work to in-house operations. These have been done without increasing engineering staffing.

BA employs 5,700 people at Gatwick including 1,300 engineering staff.

The company yesterday also announced an increase in flights from the airport as part of a plan to attract business passengers. "Gatwick is seen as a holiday airport by many

people," said BA. "We are trying to build an effective hub at Gatwick to appeal to business travellers."

The number of flights scheduled for the summer season will increase, largely through a doubling of services to Copenhagen, Naples and Milan to two flights a day.

The company said the plan for growth confirmed its commitment to Gatwick, which will become a hub in tandem with Heathrow airport, but offering separate routes.

BA is working with Gatwick airport authorities to try to

improve connections at the airport to appeal more to business travellers.

● A new holiday airline will be launched next week, creating 160 jobs.

The airline, still to be named, says it has the backing of "a national carrier" and capital investment group 3i. It will initially fly out of Gatwick and Manchester airports. It has evolved from former charter airline Trans European Airways UK which was grounded last September following the collapse of its Belgian parent company.

Komatsu cuts 50 jobs at UK plant

By Chris Tighe

KOMATSU, the Japanese earth moving equipment manufacturer, yesterday announced another 50 job losses at its Birtley plant in north east England, its sole excavator production outlet for Europe.

The company blamed the cuts on the construction industry's worst slump for more than 40 years. It hopes many of the 50 job cuts, which will reduce the workforce to 350, will be by natural wastage and voluntary severance but compulsory redundancies are probable.

Personnel director Mr Clive Morton said staff and suppliers had been assured the future of the business was not at risk.

Komatsu last year injected £10m at Birtley in capital investment including new design and test facilities for products tailored to the European market. The first models designed and developed outside Japan will be launched this spring.

The plant, which had to cut 30 jobs in 1991, has been hit by the swift contraction of the UK market for construction equipment, now running at one third of its 1989 level.

However, the company, which now sells more than 90 per cent of its output abroad, confirmed yesterday that it has won an order worth almost £7m for 100 Dash 3 model excavators from BE Services (Plant Hire) of Kent, against stiff competition from Fiat Hitachi.

Mr Morton, who predicted last October there would be no upturn in the UK construction industry before late 1992, has pledged there will be no more job cuts for at least two years provided the 1,300 unit annual output can be maintained.

Iveco Ford predicts rise in truck sales

By John Griffiths

IVECO Ford Truck, the UK's second-biggest truck maker, has joined market leader Leyland DAF in forecasting a recovery in the savagely depressed UK truck market leader this year.

Sales should rise by around 15 per cent to 37,000 units from last year's 32,184, according to Mr Alan Fox, managing director of the company, which is majority owned by Fiat of Italy's Iveco commercial vehicles division.

Statistics from the Society of Motor Manufacturers and Traders show the current sales plunge to have been the sharpest since the Second World War.

The Iveco Ford forecast is slightly more pessimistic than that of Leyland DAF, whose marketing and sales director, Mr David Gill, has suggested a level of 38,000-40,000, depending largely on the outcome and timing of the General Election later this year.

SMMT says plants may close

By John Griffiths

A PRE-BUDGET warning that "there are now real concerns" over possible car plant closures this year, with the possibility of new Japanese-owned factories merely displacing output from existing UK manufacturers, was given yesterday by the Society of Motor Manufacturers and Traders (SMMT).

Launching a campaign to raise motor industry awareness among MPs and election candidates of all parties, Sir Hal Miller, the SMMT's chief executive, said that cuts in the tax burden on the industry were essential if it was to recover from its current slump.

The abolition of the 10 per cent Special Car Tax, higher price thresholds for the taxation of company cars and concessions on VAT and National Insurance Contributions on the private use of company cars are among measures being urged on the chancellor of the exchequer, Mr Norman Lamont, by the SMMT in its budget submission.

Without a budget stimulus for the industry, whose car and commercial vehicles sales have



Miller: fears plant closures

fallen by 30 per cent and 50 per cent respectively in the past two years, there is the risk of "merely moving jobs from Dagenham to Derby", warned Sir Hal.

Toyota, the Japanese manufacturer, is due to start producing cars at its Burnaston plant near Derby late this year, as is Honda at a plant near Swindon, Wiltshire. In the past few days Nissan has announced

plans to increase production from its Sunderland plant by 50,000 to 270,000 cars next year.

The SMMT's worry is that the severely depressed state of the UK market, and weakening demand in key European export markets which hitherto have helped keep UK car production relatively buoyant, could lead to an over-capacity crisis later this year and put established plants like Ford's Fiesta facility at Dagenham under pressure.

Unofficial SMMT calculations are that the abolition of Special Car Tax could increase sales in a year by 10 per cent.

The forecast, however, was made in late 1991. With the hoped-for economic upturn failing to materialise over Christmas, the SMMT is already reviewing its sales forecast and may well downgrade it in the next two to three weeks.

Nevertheless, Sir Hal struck a note of optimism yesterday when he claimed he had "very good reasons" for believing that Mr Lamont this year would act on at least some of the SMMT's submissions.

Enterprise zones get tax loophole

By Ian Hamilton Fazey, Northern Correspondent

A RULING by the Inland Revenue has enabled 100 per cent capital allowances in Britain's enterprise zones to be extended by 10 years beyond the life of the zone, in special circumstances.

The allowances are disliked by the government and the European Commission because they distort markets and encourage tax avoidance, but the problem was supposed to be limited to the 10-year life-span of the zones.

The ruling applies to all UK enterprise zones, which are designated areas - usually in regions where traditional industry has declined - where the government has offered tax incentives to new businesses.

The first use of the extended tax break will be in north west England at Trafford Park, Greater Manchester, where the park's development corporation hopes to salvage part of a flagship project.

The corporation - which is a government agency - has this week relaunched its Wharfedale project along the mostly derelict south bank of Manchester Ship Canal, opposite the contracting and highly successful Salford Quays.

The project was originally

planned with Rosehaugh, the developer best known for its work in the London docklands, but it collapsed as recession hit commercial property values and small businesses.

Now, a less ambitious scheme is going ahead with Amec, the Cheshire-based civil engineering, contracting and property development group.

The developers will make full use of the Inland Revenue ruling, which states that if the lease on a building contract within an enterprise is sold before the zone's life expires, then the 100 per cent capital allowances can be applied to any building started within 10 years of the contract date. The extension does not apply to other advantages offered by zones such as freedom from business rates and streamlined planning procedures.

In this case, Trafford Park Development Corporation contracted to build the land involved to Amec Properties, which in turn signed a building contract with Fairclough, another member of the Amec group. The contracts were signed last August, just before expiry of the enterprise zone in which the land stood.

The Inland Revenue con-



Tax break for sale: Trafford Park (above) will benefit from the Inland Revenue ruling

firmed on December 17 that anything Amec now builds in the area will enjoy 100 per cent capital allowances. That means that a company with a tax obligation to deal with Amec for a building in the area and pay for 35 per cent of the costs out of its taxes.

The Manchester Ship Canal company - which also owns land in the former zone - is also understood to have let a building contract on it before the zone expired so as to protect future capital allowances. Other developers in expiring and extant enterprise zones

around the country are believed to have followed suit. Less than six of Wharfedale's 20 acres are in the expired Trafford Park zone, but this is enough to relaunch the project and help justify £6m of public funding for better local infrastructure.



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UK NEWS

800 Sun Alliance workers likely to lose jobs

By Richard Lapper

SUN ALLIANCE, the UK's biggest insurer, yesterday announced plans to cut 800 jobs as part of a rationalisation programme designed to reduce costs and restore profitability.

Most of the job losses will result from voluntary redundancies and early retirements over the year, although there are to be some compulsory job losses, with all management grades and clerical staff equally affected.

Thirty-five smaller branch offices that are no longer considered cost-effective are to close, with the company concentrating local sales and customer service in 50 main branch locations.

As with other UK composite (life and general) insurers, Sun Alliance has made heavy losses during the last two years because of tight rate competition, the recession and weather-related claims.

The company's pre-tax losses for 1991 could amount to more than £400m.

Mr Charles Doyle, analyst with Credit Lyonnais Laing, believes the move could be followed by other composite insurers. "There is an awful lot of fat to cut," he said.

Sun Alliance's expense ratio — the yardstick that measures operating costs as a percentage of net premium income — amounted to 35.3 per cent in 1990, according to DTI figures, nearly 3 percentage points above the average for the UK's top 10 composite companies.

Last year's staff losses were reduced from 14,200 to 13,800 with most job losses concentrated at Sun Alliance (UK), which handles the group's personal lines insurance, such as household and private motor policies.

This was largely the result of a decision to concentrate processing of a substantial part of the group's personal lines business at a new low-cost centre in north west England, at Oldham, Lancashire.

Ministers ready to compromise on BR sell-off

By Ralph Atkins

MINISTERS are close to reaching a compromise agreement on the privatisation of British Rail (BR), the state network, which could pave the way for publication soon of a policy document, setting out the government's plans.

A proposal for selling off much of the profitable InterCity service in one piece but forcing it to allow privatised regional companies to run prestige national services, is emerging as a front runner in the cabinet committee debating BR's future.

The Department of Transport hopes the deal will reconcile Mr John Major's preference for reviving regional rail companies with the determination of Mr Malcolm Rifkind, transport secretary, to keep the InterCity network a single, viable entity.

Cabinet ministers have embarked on an intensive series of meetings on BR's future in an attempt to resolve a row which has already delayed the policy document at least once.

No final decisions have been taken on how the sell-off will be implemented but Mr Rifkind has said a policy document will be published ahead of the general election.

There were suggestions at Westminster last night that it might be released within two weeks, although later in February appeared more likely.

With BR privatisation set to be a central part of the Conservative party's election manifesto, Mr Major is anxious to avoid unnecessary delays.

Ministers have agreed that BR's monopoly has to be broken and that private rail operators must be given open access to the network.

Under the compromise being worked on, regional companies would operate under a franchise system and continue to receive public subsidy. They could lay new tracks or use InterCity lines for running services from provincial areas to London.

Mr Major wants to revive the pre-war networks of regional companies — the so-called "golden age" scenario — but would have to accept that InterCity would remain in one piece if the compromise proposals were agreed.

Mr Rifkind wants to see an expanding rail network but fears the break up of InterCity would lead to many unprofitable services being abolished. Last year, InterCity made a small profit while British Rail's freight service dipped into losses.



Michel Roux, the owner of the Waterside Inn at Bray, west of London, was one of only two restaurants to retain a three-star ranking in the new Michelin guide, published yesterday. The guide said restaurants such as the Waterside Inn have responded to the recession by boosting standards while maintaining or even cutting prices. The guide added nine restaurants to its list of Michelin-starred establishments. The new additions, all of which received one star, include Tatsuno, a Japanese restaurant in the City of London, Lettonie of Bristol and 21 Queen Street in Newcastle upon Tyne, northern England.

BRITAIN IN BRIEF



Major pledges to extend qualifications

General national vocational qualifications will be available for schools and further education colleges to teach as an alternative to A-levels from this September, according to Mr John Major, the prime minister.

From 1994, "advanced diplomas" will be awarded to students with three A-level passes or "equivalent" vocational qualifications.

Mr Major told a conference of employers held by the National Council for Vocational Qualifications: "Good vocational education is not inferior in status to good academic education."

Whisky output 'should be cut'

A significant reduction in Scotch whisky production is essential this year if the industry is to avoid a damaging surplus of stock, according to a report published by Charterhouse Tilney, the securities house.

Mr Alan Gray, whisky analyst, says that total production of grain and malt whisky was cut by 5.2 per cent last year, well short of the 10 per cent reduction he estimates was necessary. "More substantial cuts are needed in 1992," he says.

There are now 96 malt whisky distilleries in operation compared with 94 in 1990 and only 81 at the bottom of the market in 1986.

N-Workers risk leukaemia

A study of the UK nuclear workforce has proved for the first time that long-term exposure to low doses of radiation carries an increased risk of

leukaemia. Scientists at the National Radiological Protection Board have analysed the records of 95,000 past and present workers in civil and military nuclear plants, of whom 6,600 have died.

Among the 50 deaths from leukaemia, there was a clear statistical link with the workers' radiation doses. The NRPB also found a positive correlation between all cancer deaths (1,800) and radiation exposure, though this did not reach the scientific threshold for "statistical significance". A similar recent study of US nuclear workers failed to detect any risk from radiation exposure.

Cities to test air quality

The government has decided to extend its air pollution monitoring network amid growing concern about air quality in many UK cities.

Six monitoring stations, costing a total of £2m, were switched on in London, Cardiff, Birmingham, Newcastle upon Tyne, Edinburgh and Belfast.

They were launched as a survey of 20 cities and towns by Friends of the Earth, the environmental pressure group, claimed that air quality in many areas breached European Community safety limits.

New code on environment

The Department of Trade and Industry and the Incorporated Society of British Advertisers (ISBA) have jointly issued a new guide to codes of practice relating to environmental claims in advertising in the UK.

The booklet aims to clarify some of the confusion surrounding "green" advertising claims in print, television and radio, by spelling out the legal constraints and relevant standards.

Campaign to save shipyard

DML, the privately-owned company that manages Devonport dockyard under contract from the Ministry of Defence, has launched a campaign to save the dockyard and, indirectly, the associated naval base in Plymouth from closure.

Mr Mike Leece, managing director, has warned the 5,000 workforce that "there is a real possibility that the Devonport

dockyard could close." He is supported in the campaign by Cllr John Ingham, Labour leader of the city council, who has stated that "Devonport can stand the strictest comparison with Britain's other naval facilities. It fully deserves to flourish."

Powergen plans £40m terminal

Powergen, the electricity generator, showed it was serious about replacing the coal it buys from British Coal with cheaper imports by announcing an outlay of £40m on a new 5m-tonne coal terminal in Liverpool.

The announcement will add to the uncertainty over the future of British Coal now that the electricity industry is privatised. British Coal supplies Powergen with 25.4m tonnes, falling to 24.6m tonnes in the year to March 1993, and National Power with 44m tonnes, falling to 40m tonnes.

More red routes for London

Nearly every main road in London will be designated a red route under controversial proposals published by the Department of Transport.

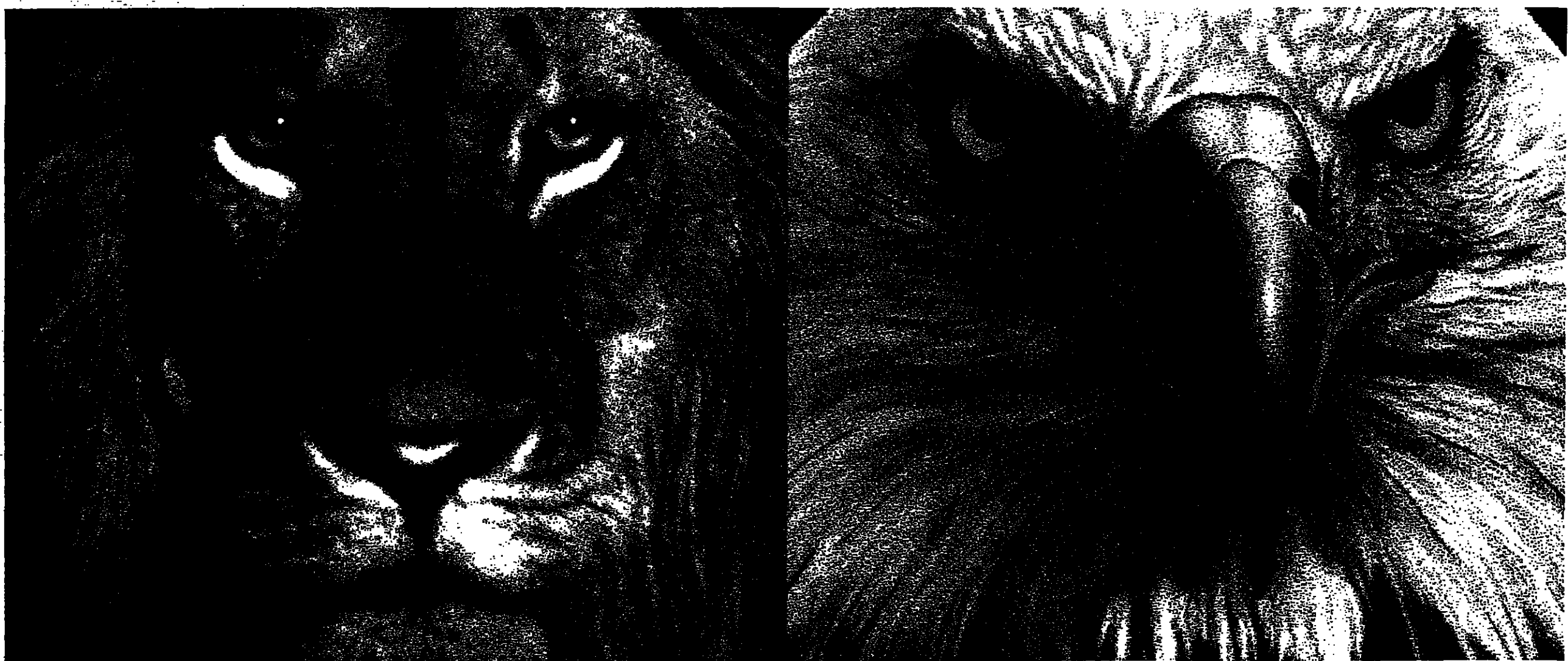
The aim is to speed up traffic by imposing strict controls over stopping, parking and unloading on key routes into the centre. Yellow kerbside lines will be replaced by red ones on the designated routes, signalling to drivers that parking controls will be ruthlessly enforced with heavy penalties.

Concern at plant closure

Trade unions have expressed concern over the planned closure of a factory in Coventry owned by Matrix Churchill, the controversial machine tool manufacturer bought from

Israeli ownership last February. Automation Investments, the Midlands-based group which also owns Birmingham-based BSA Tools, said last week that it is closing the Matrix plant at Fletchamstead Highway, Coventry, with the loss of 100 jobs.

The closure is the latest evidence of the pressures on the UK machine tool industry. With little sign of an upturn in orders in the domestic market, companies are going ahead with job cuts and closures that they had fought hard to avoid last year.



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TECHNOLOGY

Electronic standards join forces

The world's leading reinsurers have agreed to work together to establish international standards for electronic data interchange and messaging.

The development of standards will allow users in one market to communicate more easily with those in another, thereby accelerating the development of electronic trading internationally.

Systems allowing insurance brokers (who operate on behalf of buyers) to contract business and process claims electronically are already used in London and Europe.

The London Insurance Market Network (Limnet), the product of a joint effort by Lloyd's of London, London brokers and companies, was launched in 1987. In spite of some delays a pilot electronic trading scheme involving two dozen Lloyd's agencies and brokers will begin in April.

The Reinsurance and Insurance Network, Rinet, set up by eight major European reinsurance companies including the German and Swiss giants, Munich Re and Swiss Re, was launched later that year.

The joint approach will allow underwriters and brokers who have access to either system to trade across both. According to Michael Seddon of Limnet the move has been partially brought about by pressure from the US market.

Representatives from Limnet and Rinet visited the US last year. "The Americans said separate developments didn't make sense. They were instrumental in bringing us together," said Seddon.

Two US organisations, the Reinsurance Market Association and the Reinsurance Association of America, will back the joint initiative.

Seddon says Limnet and Rinet have developed their work along slightly separate lines and that some rework will be involved. But the need for compromise is accepted.

He adds that the decision to harmonise standards has been taken just in time. In a couple of years "we'll have been looking at translation of standards rather than the development of a common standard".

Richard Lapper

Aircraft falling out of the sky are bad for confidence. They worry passengers, regulators, airlines, aircraft makers and governments.

In the case of the Airbus A320 which plunged into the snowy, forested Vosges mountains last Monday night, the aircraft's ultra-modern control technology has been the subject of fierce debate.

This is because the same model of aircraft has crashed three times in its four-year history and because the controls which the pilots use are unique to this particular commercial passenger aircraft.

They are computerised controls, sometimes known as fly-by-wire.

"Probably the worst name for them," says Freddy Yetman of the British Airline Pilots Association. Wires and levers are what controlled the aircraft at the time of the first world war, he explains.

The A320 still uses the hydraulics that have been standard in passenger aircraft for decades. In order to increase safety, however, it adds computers between the pilot and the hydraulic motors. The computerised controls in the A320 stop the pilot from stalling the plane, for example.

An A320 pilot uses a joystick like one in a computer game. When the lever is pulled back, the computer is signalled to operate movable parts on the wing and tail to turn the nose of the aircraft up.

If the pilot pulls back on the joystick and tries to stall, the computer calculates the angle at which this would happen and stops the nose rising just before this point.

It is here that many criticisms of computerised controls are voiced. "There is a danger of over-confidence if the pilot is left out of the control loop," concedes an executive at one aircraft manufacturer.

Airbus says that the computers in the A320 can be switched off to give the pilot direct control over the aircraft. But it is switching off the computers uppermost in a pilot's mind in an emergency.

"Some pilots think it [computerised control] is complicated if anything unusual happens," says Yetman.

The next generation of aircraft, exemplified by the Boeing 777, takes a different approach from Airbus. It has a more traditional cockpit in which control wheels, rather than a joystick, control the aircraft.

These control wheels are linked to each other so that

Daniel Green explains how the Airbus A320 fly-by-wire system takes control away from pilots

Conflict of man and machine



French soldiers and rescue workers stand behind debris from Monday's A320 crash in the St Odile mountains

pilot and co-pilot can see and feel what the other is doing. When the pilot moves one control wheel, the other wiggles in sympathy.

On a more sophisticated level, the computer will not simply override the pilot's decision if it calculates a manoeuvre to be unsafe. Instead, it

cockpit instead of ordinary television screens (which were in themselves an advance over dials).

The 777 and the A320 are not directly comparable, however, because the Boeing carries more than twice as many passengers and is almost a decade newer in design.

The origins of the control technology in both aircraft is more than 20 years old. It was developed by the defence industry in an effort to create a more manoeuvrable fighter aircraft. Defence designers wanted to build something that was inherently unstable.

Rather like a pencil balanced on your fingertip, such an aircraft can move quickly in any direction. But no human pilot could react fast enough to keep control, let alone shoot at an enemy. Computers, however, were fast enough to make rapid, small adjustments to keep the aircraft flying. By displacing the pilot from the controls, the performance of the aircraft was improved.

In the case of a civil airliner, the priority is not manoeuvrability but safety.

In spite of this emphasis the aircraft has crashed three times, although inquiries into the first two accidents blamed pilot error. So what is the solution to the problem?

Better training is one possibility. After the A320 crash in India in 1990, Airbus contacted its customers to remind them of the landing procedures.

In the UK, A320 pilots do a ground school, simulator course and are tested by examiners authorised by the CAA. Then follows a series of flights with training crews before pilots are authorised to fly. They have to return to the simulator every six months to renew their authorisation.

Training standards are set by individual countries' civil aviation authorities, subject to international minimums if the flight is international.

There are more than 250 A320 flying today with 26 airlines. Another 550 have been ordered. The Boeing 777 enters service in 1995. More than 90 have been ordered already.

Computerised controls seem here to stay and the powers in the world of aviation are stacked up behind them. Regulatory bodies have certified them, accident inquiries have blamed the pilots and still the pilots "find it a fine aircraft to fly," says Yetman.

Much more evidence yet will have to be amassed against the A320 if the aircraft is to be found guilty through criticism of its fly-by-wire controls.

Supercomputers head for industry

SUPERCOMPUTERS, traditionally restricted to research laboratories and government departments because of their size and cost, could soon find more general applications in industry, following the launch of a machine no bigger than today's file servers.

The desk-size unit, just 29 inches high, has been developed by Wavefronter, of Acton, Massachusetts. The two Zephyr models have 4,096 or 8,192 microprocessors, so the larger machine can process more than 8,000 streams of data in parallel. (Traditional serial computers can only process one stream of data at a time.)

The company says that in tests by the US Department of Defence the more powerful model, the Model 8, was capable of computing more than 700m operations per second. Although less than half the speed of a Cray supercomputer, Wavefronter points out that at \$150,000 (\$24,000) the Zephyr is just a fraction of the price. The machines are sold in the UK by CGI Computer General, of Chippenham, Wiltshire.

Four stars for three-D quality

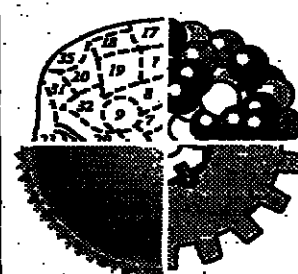
HOWEVER sophisticated the latest computer-aided design system, it often stretches the engineer's imagination to believe that the products depicted on the screen are three-dimensional.

Japanese electronics manufacturer Toshiba believes it may have overcome this problem with a prototype display which uses 768 light-emitting diodes (LEDs) to simulate 3-D images.

The 100mm x 30mm panel mounted with the LEDs slides 50mm back and forth at a maximum speed of 30 times per second, while the computer-controlled diodes are switched on and off automatically. This forms an "after-image" effect, so that the images appear to be real.

Polymer emerges from waste heap

A POLYMER suited to the agricultural, construction and automotive industries can now be produced from mined industrial or domestic plastic waste in a single step, writes Paul Godden.



WORTH WATCHING

by Della Bradshaw

The homomicrocrystallisation process, developed by the Swiss company, NewPact Process, of Geneva, uses roughly-washed, mixed waste, which can even include impurities like rubber and copper. Because of this the NewPact polymer costs \$5r.30/kg (10p/kg) compared with \$3r.1.30/kg for virgin polyethylene. It is also less expensive than most recycled plastics where the waste has to be sorted to ensure that polymers are not mixed.

The process "sifts" the dry waste granules at high speed in a special steel drum, at ambient temperature, with a specially designed rotor. The resultant friction causes the materials to polymerise and form a homogenous mass. This mass is treated by conventional machinery to produce pellets suitable for subsequent processing.

Software makes hospital rounds

MANY hospital management information systems have been based on large centralised computer systems, which can prove unwieldy and expensive. But software now under development that runs on personal computers, using a client-server architecture, could help reduce the costs.

Devised by Meta Genetec, of Cambridge, for King's Healthcare (formerly Cambridge Health Authority), in London, the H2300 system uses standard operating systems such as Dos and Unix as well as off-the-shelf hardware. As a result, systems can be put together for either large or small hospitals, and expanded as required to enable doctors, nurses and administrative staff to work from one information base.

A further advantage of H2300, which will be marketed by Meta Genetec, is that graphical user interfaces and a mouse enable staff to manipulate visual information - moving a patient from intensive care, say, to a general ward.

Computer games learn their lesson

DISGRUNTLED parents, who find that the toys they bought at Christmas have either been discarded or have turned into an obnoxious mess, may prefer to join the growing number of consumers who have turned to electronic learning aids.

Stimulated by the national foundation for electronic games, the UK market for such learning aids has doubled in three years, according to a report from the Economist Intelligence Unit. Nevertheless, with the market for 1991 valued at £23m, the market is still tiny compared with the £235m market for electronic games.

More than half the products sold in the sector are for five- to ten-year-olds, according to the Retail Business Report. The largest suppliers in the UK are VTech, Adams Learning and Texas Instruments.

Although the report predicts the market will grow by 20 per cent a year, the authors believe the sector needs a "blockbuster" product to project learning aids into the mainstream toy market. This may not happen until 1995.

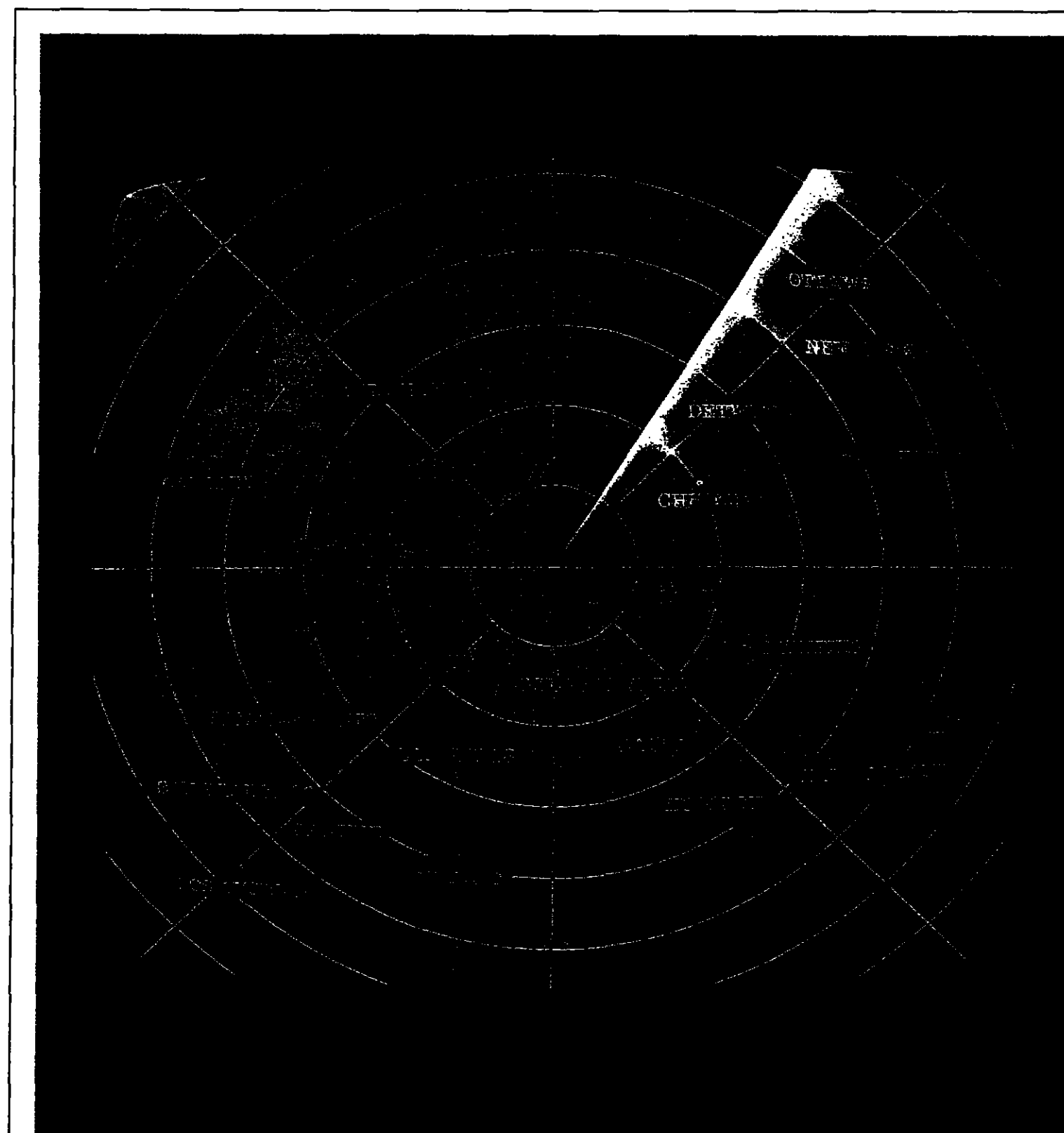
Crisps never tasted so good

A MORE subtly flavoured potato crisp or french chip could result from a French process to coat continuously the favouring on both sides of the crisp or chip within a completely closed system.

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Developed by EMT Process, of Caubien, the process ensures that the crisps emerge ready for packing.

Contact: Wavefronter: US, 617 855 0200; CGI Computer General: 2 247 0211; NewPact Process: Switzerland, 02 761 0225; Geneva UK: 020 220777; Meta Genetec: UK, 020 234 0200; Economist Intelligence Unit: UK, 0202 223 2233; EMT Process: France, 42 02 02 02.



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MANAGEMENT

Gay rights

Adopting the Lotus position

Nikki Tait looks at why US companies are copying a revolutionary initiative

Has the age of the "spousal equivalent" dawned? Perhaps in Massachusetts, where Lotus Development Corporation - the large US software company - has taken the bold step of extending healthcare and other benefits to partners of its gay employees.

Even for the huge and diverse US market, this is radical thinking. Initiatives recognising employment rights for homosexual workers have usually been confined to a handful of public sector employers, such as Massachusetts' Montefiore Hospital, or small "ideologically sound" companies like Ben & Jerry's, the Vermont-based ice cream manufacturer, and the Village Voice, a left-leaning New York publisher.

Lotus, on the other hand, has more than 3,000 US employees and worldwide name recognition. As such, it is by far the largest, and most high-profile, corporation to extend employee benefits to "non-traditional family units". No one pretends that this mould-breaking package was achieved easily - the initiative came from a handful of determined employees and was hammered out over many months of negotiations. From the move has been immediate and widespread.

On the one hand, says Lotus,

some 75 companies have been in contact, requesting details or asking about the plan's implementation. These, it adds, have ranged from large multinationals to small domestic businesses. On the other, the US media has picked up on the subject, and gay rights in the workplace have become a hot topic of debate.

As with the future over sexual harassment last year, it is questionable whether this heightened awareness, in itself, will bring practical change. But most activists are convinced that discussion alone is useful in dismantling barriers. "Even if a corporation decides against a change in their benefits plan," comments Ruth Harlow at the American Civil Liberties Union, "the simple fact of airing the issue helps".

Under current US law - and in contrast to popular perception abroad - gay employees have relatively little protection when it comes to working conditions. Although a "gay rights" bill is pending in Congress, few activists expect this to find its way on to the statute book in the short-term. In the meantime, federal protection is virtually non-existent.

At the state level, matters are only slightly more advanced. Four states - Wisconsin, Hawaii, Massachusetts and Connecticut - plus

the District of Columbia, have enacted measures banning discrimination on grounds of sexual orientation. A smattering of cities and municipalities - including New York - have similar laws. Some companies, meanwhile, have taken the initiative into their own hands, and spelt out individual anti-discrimination policies.

This position may eventually improve, but progress has been noticeably patchy in recent times. Legislation supportive of gay rights has just been passed in New Jersey, for example, and was signed only days ago by Governor Jim Florio.

But homosexual employees in California, the most heavily populated state, suffered an important setback when Governor Pete Wilson vetoed a similar measure last autumn.

Given a widespread reluctance to state sexual preference, it is difficult to assess the number of employees who may be directly interested in the matter. However, the conventional assumption is that some 10 per cent of the US labour force is either gay or lesbian. If correct, this translates to 12m people, the equivalent of almost half Britain's working population.

So, in an area which has arguably been neglected for far too long,

what has the Lotus deal achieved? The package itself is relatively straightforward. All US Lotus employment policies will simply add the term "spousal equivalent", whenever the word "spouse" is used. This applies across the board - in relocation matters, questions of bereavement leave, expatriate assignments, as well as for healthcare and medical benefits.

To qualify as a spousal equivalent, the person must be the sole partner of the employee. He or she must also be the same sex as the employee; live in the same residence "with the intent to reside together permanently"; and "be jointly responsible for the common welfare and financial obligations of both individuals". Plainly, this does not extend the notion of "spousal equivalents" to unmarried partners in heterosexual relationships. Lotus justifies this stance by pointing out that state law does not permit gay and lesbian couples the option of marrying.

Superficially, the Lotus initiative seems to come at an inauspicious time. After all, are all US employers not acutely aware of mounting healthcare costs and will the Aids risk not drive up expenses in this particular case?

That, says Lotus firmly, is a misconception. It is true that the soft-



Exposing the cause: "gay employees have relatively little protection when it comes to working conditions"

ware company is largely "self-insured", which means that it meets most healthcare costs out of its own pocket instead of paying hefty insurance premiums to a commercial carrier. As a result, the task of implementing the new scheme was made a good deal easier.

In fact, perhaps the bleakest element in the Lotus story is that only a dozen employees have taken

advantage of the scheme to date. This, in turn, seems to mirror the experience of some progressive public sector employers operating similar benefit packages. All of which points to a rather gloomy conclusion: improved benefits, one suspects, can go so far, but making everyone comfortable about taking them up is another matter altogether.

Franko contests this. The most highly skilled - and highly paid - jobs are still "nearly universally located at headquarters", he claims. So is decision-making over such sensitive issues as multinational tax allocation.

Franko may overstate slightly his case on the "headquarters effect": in reality, research and development activities, together with other corporate decision-making jobs, are becoming quite widely dispersed in several of the companies which appear in his various Top 12s. But these are still the pathfinders: his general argument remains powerful. He is also right in rebutting hopes that smaller US companies - the likes of Apple and Microsoft, for example - may "ride to the rescue

Why the American Challenge ran out of steam



Christopher Lorenz

of the nation". During the last 30 years, the Japanese, Koreans and the Europeans have been performing this transformation more effectively than American counterparts, Franko concludes.

Apart from the obvious observation that by no means all European countries - notably Britain - have been performing nearly as well as he implies, one can only concur with his judgement - and with his statement that the nationality of a company's ownership can still matter considerably. Not invariably, perhaps, but often enough to make it a cause for concern.

So what price a late 1990s French tome called *"Le Defaut Americain"*? The D-word has alternative meanings: "shortcoming" and "complete absence". Take your pick.

"In Business Horizons journal, Nov-Dec 1991."

Christopher Lorenz

Britain and eastern Europe, while Philip Morris is rumoured to be back on the European takeover warpath. But with the débacle of President Bush's trade mission to Japan coming hard on the heels of the latest travails of IBM and General Motors, it is evident to everyone that American big business is in deep competitive trouble - not just against Japan, but also vis-à-vis Europe.

The trouble may be even deeper than most people realise. For the last five years, many American executives, economists and government policy-makers have consoled themselves with the results of a widely quoted 1987 study of international trade patterns. In essence, this showed that though the US share of world

exports had declined between the late 1950s and the mid-1980s, exports from the overseas operations of US multinationals were enabling them to hold their overall share of world trade.

Now, in a study guaranteed to make President Bush and many of his compatriots positively bilious, a US professor has concluded that the aggregate world share of very large American corporations has fallen far more sharply than is generally thought, especially since the mid-1980s.

The study covers revenues from all sources, including domestic sales from local production, which were not examined by the 1987 report. It has just been published under the provocative title of *Global Competition: Is the*

large American firm an endangered species?" By analysing Fortune magazine's regular tables of top US and non-US companies, Lawrence Franko of the University of Massachusetts has compiled a set of global corporate "Top 12" league tables for 15 separate industries from 1960 through to 1990. His tables show two things: how many companies headquartered in various countries appear in each industry's top 12; and, for that industry, each country's collective "world market share" - defined as its percentage of the aggregate dollar sales revenues of the Top 12.

To the obvious objection that exchange rate fluctuations may have distorted some of his results - notably for 1990 - Franko points out that the dollar was also weak at other times over the study period, including in 1980 and 1988.

Takeovers and diversification beyond the strict bounds of a particular industry may also have distorted the rankings from time to time, as may the divestment programmes which have frequently followed such splurges. But Franko makes some adjustments for this.

However, the overall downward US trend has been so sharp in most industries as to make most objections little more than marginal. US companies have held their "world market share" of the "world's league tables" since 1980 only in aerospace, food and beverages, and (almost) paper and paper products. In most

cases, the main gainers have been the Japanese and Korea. But one European country or another has surged forward in motors (Germany), banking (France), food (Switzerland), iron and steel (Germany), paper (Sweden), pharmaceuticals (UK), and tyres (France).

Does all this matter or is it just the expression of an increasingly international world economy, where the US share will fall inevitably as other nations build industrial prowess? Robert Reich, the influential US economist, argues that corporate nationality is of fast declining importance, since traditionally "headquarters activities" such as research and development are becoming dispersed geographically within "transnational" corporations.

Franko contests this. The most highly skilled - and highly paid - jobs are still "nearly universally located at headquarters", he claims. So is decision-making over such sensitive issues as multinational tax allocation.

Franko may overstate slightly his case on the "headquarters effect": in reality, research and development activities, together with other corporate decision-making jobs, are becoming quite widely dispersed in several of the companies which appear in his various Top 12s. But these are still the pathfinders: his general argument remains powerful. He is also right in rebutting hopes that smaller US companies - the likes of Apple and Microsoft, for example - may "ride to the rescue

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LEGAL NOTICES

NOTICE OF MEETING OF CREDITORS

NOEL PERRY TURBINES LIMITED (JOINT ADMINISTRATIVE RECEIVERS APPOINTED)

NOTICE IS HEREBY GIVEN, in pursuance to Section 48 of the Insolvency Act 1986, that a meeting of Creditors of the above company will be held at 25 Temple Row, Birmingham B5 2XX on 30 January 1992 at 11.00 am for the purpose of considering the following matters:

(a) the appointment of the joint administrative receivers in accordance with the provisions of the Insolvency Act 1986;

(b) the appointment of the joint administrative receivers in accordance with the provisions of the Insolvency Act 1986;

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ARTS

Surrealist comes out of the closet

William Packer on the work of Alberto Savinio currently at the Accademia Italiana



Dave Hill and Paul Slack: a look at recent history in the face

The Gulf Between Us

WEST YORKSHIRE PLAYHOUSE

Even before it opened Trevor Griffiths' new play, which he directs himself, was sending shockwaves around the north of England: a leading playwright of the left was being let loose on a war still warm in the public imagination. That he is the first major playwright to confront the Gulf War on stage says something about our reluctance to look our recent history in the face. The play's awareness of his response says yet more about the disarray among left-wing thinkers who are still struggling to find a new coherence in the ruins of the old order.

While setting the play in an unnamed war and country, Griffiths makes it quite clear what and where they are. It opens with the unforgettable image of the Gulf war: a bomber closing in on its target with viewfinders trained for the much-mourned surgical strike. Seconds later we are on the bomb-shattered ground beside the swathed ruins of a mosque with a neat torpedo hole in both sides.

Billy Ryder (Paul Slack), a cocky British brickie turned entrepreneur, has been ordered at gunpoint to repair the damage before night-fall. His "mate" for the job is a bearded oddball transformed, by an error on his identity papers, from a glider into a builder. They are guarded by an innocent called Ismael (Akram Youssef) who carries a cellular telephone in one hand and a machine gun in the other. In the background is the din of rioting women who believe their children were inside the mosque when it was struck.

This then is a play about the morality of warfare: as seen by the people on the ground: echoes of the infamous bunker tragedy, when shattering women were killed at the height of the Gulf War, are too clear for there to be any serious doubt that the children will turn out to have died. One awaits the impassioned lecture about wasted life and US imperialism, which is dutifully delivered by the woman doctor who

discovers the corpses deep into the second act. Yet instead of using the incident to score propaganda points, the Arab authorities are uncharacteristically bent on a cover-up. This is the plotting twist that enables Griffiths to establish his position. He is not simply bashing the drum of East against West but of footsoldiers and civilians against the war machine, whether operated by bungling local officers or cynical long-range decision-makers.

Old-fashioned Marxist historical analysis is softened and refracted by the introduction of what Griffiths himself calls a "magic realism", centred on the figures of O'Toole and a wacky Asian youth who turns out to be his apprentice. Dave Hill, tall, bearded and studiously ambiguous, plays O'Toole like an Old Testament seer whose identity baffles the touchingly prosaic Billy and Ismael, turning their naive preconceptions to the sort of subversive social comedy at which Griffiths excels.

When isolated in a spot of orange light O'Toole becomes a prophetic story-teller, urging us to learn the lessons of history, moving forward into the plot, he acts as a deliberate spoiler, smashing a brick down on Billy's hand to prevent him completing the mosque wall before its message is clear.

Like so much in this play he is a fascinating and flawed figure, representing a wholly admirable desire to escape the shackles of polemical theatre, but in doing so, allowing the focus to become fuzzy and the impact dissipated. At worst he is a device for evading the underlying issues of the conflict: its economic imperatives, its religious trappings. A complicated, and ongoing, political mess is sentimentalised into a simplistic fable about the inevitable sacrifice of innocent lives in war.

Claire Armitstead

Painting Churches

THE PLAYHOUSE

It seems to be America week in the London theatre. After the revival of Arthur Miller's *All My Sons* at the Young Vic now comes Tina Howe's *Painting Churches* at the Playhouse.

Ms Howe is a playwright who specialises in extravagant settings. One of her plays which I like is set in a major American museum of modern art and is only called *Museum*. Another, *The Art of Dining*, is set in a restaurant while her *Costly Disturbances* takes place on a beach with the ocean roaring in the background.

Painting Churches is thus a deliberately teasing title, given Ms Howe's other works. The Churches are a Boston family, not ecclesiastical buildings. The painting is a portrait of her parents, done by their daughter, Margaret. The author admits in a programme note that the piece is ever so slightly autobiographical.

It is certainly sentimental, but that is characteristic of so much American theatre and not even *All My Sons*, for all its other virtues, is entirely free of it. Gardner Church is a poet who knew Pound and Frost and André Malraux. He has now run dry and gone slightly gaga. He is married to a rich Bostonian, but believing that you should never dip into capital, the couple are preparing to move to their Cape Cod house for the summer. The daughter turns up to help on condition that she can paint them for her New York exhibition.

The dialogue between the parents recalls for me a famous New Yorker cartoon of an elderly couple sitting in a restaurant looking at the menu and one of them saying to the other: "Darling, remind me, which one of us doesn't

like caviar?"

That remark is not without affection or style and is broadly how the Churches talk to each other. Funny is trying, in her own words, to "exit with a little flourish" while still looking after her husband.

Clearly the couple had great style once. When asked to sit for the portrait, they pose successfully as Grant Wood's American Gothic and Michelangelo's Pieta and The Creation. (Ms Howe is very good in dealing with art, as *Museum* showed.) Finally they sit in black tie and the female equivalent.

At the end the portrait is never shown to the audience. Instead we see the couple watching its unveiling. Funny hostile at first, then beginning to like it. "You know what it is?" she says. "The wispy brush strokes make us look like a couple in a French Impressionist painting." They begin slowly to waltz. Margaret is pleased that she has impressed her parents at last.

There is also a parallel who recites his from Gray's Elegy, apparently a churchyard epitaph. I rather like the mild mixture of wit and poignancy, but have to admit that many people will find the New England style rather slow.

There is not much that the director, Patrick Sandford of the Nuffield Theatre, Southampton, nor the cast of Leslie and Sam Phillips and Jesse Lawrence can do to speed it up. It is like the Elegy with a touch of the New Yorker thrown in.

Makolm Rutherford

It is not the easiest thing to be the artist son of an established reputation, especially if that reputation is critically uncertain or in decline. Invisibility in such a case, is not quite the physical impossibility we might suppose. It took two major surveys of 20th century Italian art, at the Royal Academy in London early in 1989 and at the Palazzo Grassi in Venice a few months later, both of them sponsored by Fiat, and the Tate's *On Classic Ground* in 1990, sponsored by Reed International, to bring the surrealist painter, Alberto Savinio, back into the light in *propria persona*. And now the Accademia Italiana happily completes the process by bringing to London a select but ample retrospective of his life's work (24 Rutland Gate, until February 23; sponsored by the Banco di Santo Spirito and, for the catalogue, by Alinari).

Savinio, who died in 1962 at the age of 60, was the younger brother of Giorgio de Chirico, the first and foremost of the Italian metaphysical painters of the years around the First World War. He took his pseudonym in 1914 to distinguish himself from his brother's celebrity, in Italy at least, for he was active himself within the avant-garde circles of Futurism and the Metaphysical Movement, though as writer and composer rather than as painter. It was not until 1927 that he turned to painting, but by then, though he would win enough domestic reputation over the next 25 years to merit a memorial show at the Venice Biennale of 1954, the world had moved on.

We should not be too surprised at his comparative obscurity. It is true of all national schools that they contain artists of true quality and stature that the rest of the world knows little about - we think of our own Spenser, Browning, Matthew Smith, Freud until lately, even Sickert. If Savinio's case is unusual, the fault is somewhat of his brother's making, or rather of

which artists as various as Strindberg, Carra, Martini, Morandi, Pirandello, de Pisis, Casorati, Severini and, of course, Savinio were a part, but to put greater and particular emphasis on the work of the individuals themselves.

Savinio is as notable a beneficiary as any, paradoxically so in having so long persevered under a pseudonym he manifestly never needed. He is truer, which is to say more unequivocal a surrealist, than his brother, if surrealism, of which the very essence is contradiction and ambiguity, could ever be unequivocal. Unequivocally ambiguous might do it. His imagery is rich in transformations, monstrosities and

double-functions, in a tradition that goes back to Bosch and Archimboldo: faces as concoctions of still-life; figures with the heads of ostrich, owl or turkey-cock; emblematic heaps of brightly coloured blocks, balls, poles. And over all there hangs the sever of ancient spirits, gods and demons, the more threatening and disconcerting for lurking in such a comical and lugubrious manner. Neptune rises monstrous at the far end of the silent, deserted quay. The river god peers boggle-eyed above the farthest mountains.

Surrealism is essentially a literary genre, drawing its imaginative authority from the power of its imagery, and the interpretative indulgence it affords. The execution must shift for itself, and Savinio, with his habitual desiccated tempera surfaces, carries it off more by his whole-heartedness than technical sophistication, more enjoyably robust than subtle in its seductions. Yet surrealism in its Italian variety always retains a quality of the metaphysical, a quality of mood and atmosphere, a heightened, febrile atmosphere at that, fraught with the sense of nightmare, of an impending, unknowable doom. The form is too solid, the space too clear, the light too strong for comfort. Like his brother, Savinio will always keep the fearful patient's temperature a degree or two too high.



'Neptune', 1950, by Alberto Savinio

English Heritage reveals the need to shore up rotten wood

Jocelyn Stevens has already warned that he regards the staff of English Heritage as so much dead wood that he will axe vigorously when he takes over as chairman in April. But a report produced by EH suggests that much of his formidable energy will be best spent shoring up the rotten wood in many of England's 500,000 listed buildings.

A comprehensive report from English Heritage reveals that over seven per cent of the listed buildings in the country are at risk, while another 14.6 per cent are in a vulnerable condition, making over 100,000 structures giving cause for concern. Listed buildings are given protection from demolition, but not from neglect, and the state of many, especially those in remote areas, left vacant and of no practical use, such as windmills, chapels, follies, barns, warehouses, etc. is causing concern.

Around two per cent of the building stock of England is listed, but this only protects it from demolition or drastic alteration: not from being left to decay. That is perhaps the main significance of the Buildings at Risk survey: it highlights a problem, and, ideally, prods local authorities into taking action.

What makes matters worse is that, in actual numbers, most of the buildings causing concern are "domestic", which,

if lived in, could be brought up to scratch. Once they are left to deteriorate repair becomes costly. The fact that two thirds of the buildings at risk are not in conservation areas (a half of all listed buildings nestle in such protective coverings) probably accounts for the lack of concern for them.

The report is good at highlighting the problem but poor at coming up with solutions. It points out that at greatest risk are Grade II buildings. Legislation is needed to extend financial aid to these, especially those not in conservation areas.

The cheap solution would be to require owners of listed buildings to accept responsibility for them, with local authorities not offering money for repairs but threatening to wield the legislative stick of enforced renovation.

The survey produces few surprises and few solutions. Perhaps Jocelyn Stevens will provide the drive to put pressure on the Government to take the deterioration of the nation's building heritage more seriously. One hopes he will spend less time in alienating personnel and concentrate his energies on unlocking the legislation, and the money, needed to preserve the commonplace physical legacies of our history.

Antony Thorncroft

Tallis Scholars

ST JOHN'S, SMITH SQUARE

The elderly lady with whom I attended this concert remarkably heard her first Palestrina Mass at Brompton Oratory in 1913. At that time, as she remarked, it would have been unthinkable to predict the sort of public following in this area now enjoyed by the Tallis Scholars following their television profile on *The South Bank Show*.

For this appearance the choir had attracted a capacity audience (not perhaps surprising when Allegri's *Miserere* was on the programme). More telling was the attentiveness with which people listened. Apparently it is the composers of the Italian renaissance, rather than their English contemporaries, who draw the crowds when the Tallis Scholars are on tour, for example in Japan, and Palestrina and Gesualdo helped fill St John's on Wednesday.

When one considers the continual turnover of personnel in chamber choirs, the Tallis Scholars have maintained an unusually distinctive style. For this the firm and scholarly direction of their founder, Peter Phillips, must be the main cause. He leads a choir of a dozen singers, a little smaller in size than some comparable groups, and draws from them a bright sound, almost astringent when he wants it to be, which gives a cutting edge to words and rhythms. It is a style of early music singing

that focuses keenly upon essentials. In Palestrina's *Missa Ut re mi fa sol la*, an interesting mass to hear as its cantus-firmus (the music's central building-block) simply runs up the scale defined in its title, each of the various sections was neatly differentiated. The flowing lines of the "Sanctus", for example, achieved a contrast of mood without recourse to exaggeration.

It may be that the Tallis Scholars' way with the music would have sounded consciously interpreted in Palestrina's day, but it is effective and reasonably economical according to today's understanding on such matters. A group of four of Gesualdo's *Tenebrae* responses caught well the unsettling quickness of that composer's music. The Allegri was made the more effective by placing a quartet of singers away from the main body in a rear gallery.

In every item the standard of choral singing per se was exceptionally high. Whether it is the increasing popularity of early music that has brought forward performers of this quality or the performers that have attracted the audiences, it is impossible to say. Either way the spread of knowledge and enjoyment in this music proceeds apace.

Richard Fairman

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

Next Wednesday the New York City Ballet presents the world premiere of Peter Martins' new choreography *Delight of the Muse*, set to a commissioned score by Charles Wuorinen. The work will feature three lead dancers, two soloist couples and a corps of 14. Wuorinen's score uses fragments of three works by Mozart as source material - two early piano sonatas (K281, 283) and part of the stage music from Don Giovanni. Further performances at the New York State Theater are on Feb 2, 7, 16 and 22 (870 5570). The three Mozart-Da Ponte operas make up Daniel Barenboim's concert programmes with the Chicago Symphony Orchestra in February. The series opens with *Le nozze di Figaro* (Feb 2, 7, 12) with Lella Cappelletti as the Countess, Joan Rodgers as Susanna, Cecilia Bartoli as Cherubino and Ferruccio Furlanetto as Figaro. Furlanetto sings the title role in Don Giovanni (Feb 4, 8, 13) with Waltraud Meier as Donna Elvira and Michele Pertusi as Leporello. Several of these artists also sing

In Coos fan title on Feb 5, 10, and 15 (435 9989). Bernard Morier has succeeded Gerard Morier as director of the Monnaie, and the new opera season opens on Feb 2 with the first of two productions featuring in this year's Rossini bicentenary: *Le barbiere di Siviglia* is conducted by Carlos Kalmar and staged by Nicolas Brieger with a cast including Alison Browner and Raul Gimenez (nine performances till Feb 20); and later in Feb, La donna del lago receives four concert performances conducted by Maurizio Barbacini, with a cast including Anna Caterina Antonacci and Martine Dupuy (219 6341).

EXHIBITIONS GUIDE

AMSTERDAM Rijksmuseum Rembrandt: a major international exhibition capitalising on the latest developments in Rembrandt research and attribution. Ends March 1. Closed Mon. Van Gogh Museum Edouard Vuillard (1868-1940): the exhibition concentrates on his early to mid-career, showing how his development as a painter owed much to his home environment. Ends March 8. Also Edgar Degas: 73 bronzes which were cast from a large number of wax and clay models found after the artist's death. Ends Feb 23. Closed Mon. **BARCELONA** Fundacio La Caixa Modest Urgell (1839-1919): more than 70 paintings and drawings by the pre-Symbolist artist whose favourite subject was the rural

landscape of his native Catalonia. Ends April 5. Closed Mon. Fundacio Joan Miró Aiko Miyawaki and Frank Gehry. The Japanese sculptress presents her recent Utamaro series of steel wire sculptures, together with a selection of paintings and sculptures produced before 1980. The American architect Frank Gehry (b1929) is represented by models, drawings and photographs of 26 projects. Ends Feb 23. Closed Mon. **BASEL** Kunstmuseum Hans Holbein the Younger (1497/8-1533): an exhibition, drawn from the museum's own rich collection of Holbein's work, focusing on drawings and page illustrations. Ends May 17. Closed Mon. Museum für Gegenwartskunst Clements, Disler and Himmelsbach. The Neapolitan artist Francesco Clemente (b1952) is represented by Testa Coda, a series of 27 paintings from 1988-90; the Swiss artist Martin Disler by seven large paintings dating from a year ago; and Hans Himmelsbach (b1950) by works inspired by photographic forms. Ends March 2. Closed Tues. **BERLIN** Kitho-Kolthoff-Museum Egon Schiele (1890-1918): more than 100 drawings and water-colours by the Austrian Expressionist painter. Ends March 2. Closed Tues. Martin-Gropius-Bau The Jewish World: a major survey of Jewish lifestyle, culture and history around the world. Ends April 26. Daily. Altes Museum Martin Schongauer: exhibition marking the 500th

anniversary of the death of the first great engraver of German art. Ends Feb 16. Closed Mon and Tues. **BERNE** Kunstmuseum La Caricature: the complete, full-bound edition of the satirical French-language magazine from 1830-35, with 200 lithographs by Honoré Daumier. Ends March 22. Closed Mon. **COLOGNE** Museum Ludwig Pop Art: 250 works from the 1950s and 1960s illustrating the reaction against abstract art and the consumer society. Ends April 5. Closed Mon. **FLORENCE** Palazzo Pitti Caravaggio: an exhibition marking the centenary of the birth of the Italian critic Roberto Longhi, who spearheaded the current vogue for the Baroque master. Ends March 15. Closed Mon. **LAUSANNE** Palazzo Strozzi Gustav Klimt: portraits, pastels, drawings and theatre sets by the Austrian Jugendstil painter. Ends March 8. **THE HAGUE** Mauritshuis Bredius, Rembrandt and the Mauritshuis: an exhibition honouring the Mauritshuis curator who was a pioneering expert on Rembrandt and bequeathed his own paintings to the museum. Ends March 1. Closed Mon. **LAUSANNE** Musée d'art contemporain Robert Mapplethorpe: 170 black and white photographs and portraits by the American artist. Ends March 15. Daily. **MUSEE DES BEAUX-ARTS** Louis Ducros (1748-1810): a selection of the 450 works in the museum's Ducros collection, illustrating the

influence on the Vaudois artist of his work in Rome, Naples and Sicily. Ends March 22. Closed Mon. **LONDON** Royal Academy of Arts Andrea Mantegna (c1431-1506): 150 paintings, drawings and engravings by one of the greatest artists of the early Italian Renaissance, including the Adoration of the Magi and the celebrated series of nine canvases of The Triumphs of Caesar. Ends April 5 (Tickets can be booked in advance from the Royal Academy tel 071-287 9579). Also Katsushika Hokusai (1760-1849): sketches, paintings and 150 printed works by the most celebrated Japanese artist in the West. Ends Feb 9. Daily. **Accademia Italiana** Alberto Savinio: 60 paintings and drawings from 1925 to 1952 by the multi-talented Italian Surrealist. Ends Feb 23. Closed Mon (24 Rutland Gate SW7). **Goethe Institute** Gerhard Richter: works on paper 1966-1990 by one of Germany's most eminent living artists. Ends Feb 8. Closed Sun (50 Princes Gate, Exhibition Road SW7). **MADRID** Fundacion Juan March Richard Diebenkorn: retrospective of the American artist covering the years 1949-1985. Ends March 8. Daily. **Centre de l'Art Reina Sofia** Lyubov Popova: more than 100 paintings and works on paper by a leading figure of the early 20th century Russian avant garde. Ends Feb 17. Closed Tues. **Museo de Arte Contemporaneo** Czech Cubism in design and architecture. Also Photographs of Karl Lagerfeld.

MARTIGNY Fondation Gianadda Callima: the treasures of goldsmiths' work and ceramics bear witness to the refined civilisation of ancient Columbia. Ends March 8. Daily. **NEW YORK** Whitney Museum of American Art William Wegman: a retrospective of the artist best known for his photographs of his dog Man Ray and for his droll sense of the absurd, with 191 paintings, drawings, photographs and videotapes made between 1970 and 1990. Ends April 19. Also Alexis Smith (b1949): a mid-career survey of the Californian artist who has re-invigorated American collage in the past 20 years. Ends March 1. Closed Mon. **Metropolitan Museum of Art** Royal Art of Benin: 150 works in brass, ivory and wood from West Africa, dating from the 14th to 19th centuries. Ends Sep 13. Also French Architectural and Ornament Drawings of the 18th century. Ends March 15. Also Stuart Davis (1894-1964): the first retrospective of the American modernist for more than 25 years. Ends Feb 16. Closed Mon. **PARIS** Musée des arts décoratifs Dubuffet: the founder of art brut donated his own collection of his work to the museum in 1987. Ends March 22. Closed Mon and Tues. **Musée des Arts de la Mode** Elegance and Fashion in 18th century France: 80 exhibits from French Regency to the Revolution. Ends March 31. Closed Mon and Tues (107 rue de Rivoli). **Musée d'Art Moderne** Alberto Giacometti (1901-66): an exhibition illustrating the Swiss sculptor and

painter's despairing search for an adequate representation of the human figure. Ends March 15. Closed Mon (11 ave President Wilson). **ROME** Palazzo Ruspoli Canova sculptures and the Farsetti Collection from the Hermitage in St Petersburg. Ends Feb 28. Daily. **ROTTERDAM** Museum Boymans-van Beuningen Prints by Stefano della Bella, a favourite of the 17th century Florence and Paris courts who later sank into oblivion. Ends March 8. Closed Mon. **WASHINGTON** National Gallery of Art Gerard David's Saint Anne Altarpiece: for the first time since 1902, the three panels of the restored altarpiece by the early 16th century Dutch artist have been brought together with several smaller panels (from museums in Edinburgh, Chicago and Toledo, Ohio), which may have been part of the original altarpiece. Ends May 10. Also Walker Evans: photographic documentation of American life during the Depression. Ends March 1. Also Albert Bierstadt: comprehensive retrospective of the epic 19th century American landscape painter. Ends Feb 17. Daily. **National Museum of American Art** Gene Davis: nine works illustrating different stages in the career of an artist who relies on improvisation, spontaneity and colour. Also recently acquired prints and drawings by more than 60 artists, including Willem de Kooning, Susan Rothenberg and Terry Winters. Ends March 1. Daily.

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

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Cajoling the Japanese

DO NOT fret about our rising current account surplus, Japan's Ministry of Finance has told the world: its recent surge merely reflects "special" factors which will ultimately go away. But Japan has got its logic upside down: the world economy needs Japan's current account surplus to resume its rising trend, but not in 1992. It is the "special" slowdown of Japanese domestic demand, thereby cutting import demand, that is most worrying the rest of the growth-starved world.

Future income

Japan's motives are not purely altruistic. It will have a rapidly ageing population over the next 30 years. So both individuals and the government are investing abroad to provide a future income stream. The government has accumulated a social security fund which now exceeds 50 per cent of Japanese gross domestic product. The Japanese government has gross debts of more than 60 per cent of GDP, but almost all of them are held by the social security fund. Overall, the government should be a net creditor by 1994.

Yet last year's rising trade surplus reflects the current slowdown in Japanese domestic demand rather than any structural rise in its savings propensities. National savings have risen while imports have slumped, falling by 14.4 per cent in the year to last November. This Japanese growth recession is one Japanese

export that the rest of the world certainly does not need. Moreover, the continuing financial squeeze and lack of confidence among Japan's banks represents a further important source of deflationary pressures worldwide.

Austere budget

The Japanese government could offset this domestic slowdown by a more active fiscal policy. But the 1992 budget is typically, if needlessly, austere: there is ample room for an expansionary supplementary budget package and there are many areas in which the government could usefully increase public investment.

Yet the main threat to growth is the persistently tight stance of Japanese monetary policy. The Bank of Japan's reluctance to ease policy at more than a cautious pace is understandable. Its governor, Mr Yasuhiro Mieno, has done an exceptional job of repairing the damage done by the loose monetary policy pursued by his predecessor under heavy US pressure. Japan's asset market bubble has been deflated with, so far, the minimum of disruption to the real economy.

Yet a renewed bout of asset price inflation is no longer the main threat to Japan's financial stability, as Mr Mieno must well understand. Confidence is low, banks do not want to lend, retail sales are sluggish, overtime working is down, and bankruptcies are rising, especially among heavily indebted small and medium sized companies. That share prices are still falling, even after the collapse of the last two years, reflects this growing sense of gloom. Little wonder then that monetary growth remains very sluggish.

Against this depressing background, the last thing either Japan, or the world, needs is persistently high Japanese interest rates aimed at boosting the value of the yen in a misguided attempt to cut the trade surplus. What Japan does need is an easier monetary policy, as Mr Mieno will be respectfully informed at this weekend's meeting of officials from the world's seven largest industrialised countries. He should listen with "special" attention.

Life policies oversold

THE DISPUTE within the Unit Trust Association, which has resulted in the departure of five of its leading life assurance company members, has been a clear sign of growing tension within the retail investment services industry. The enormous commercial success and political lobbying power of the life industry is increasingly resented by other competitors. The life companies tend to respond by suggesting this amounts to sour grapes on the part of rivals who have failed to market their products so effectively. But they ought to worry about whether their success has been at the expense of the financial well-being of too many of their clients.

A survey conducted for the Securities and Investments Board, the investment watchdog body, has shown that typically about 30 per cent of long-term plans lapse within two years. This involves heavy losses for those involved, and is clear evidence of overselling.

Direct sales campaigns continue at a high pitch. This month, about 700 of the salesmen of MI Group are moving over to the already existing but almost unknown Citibank Life. The life industry has become sales-led to a disturbing degree. No longer do companies look for sales forces, but sales forces look for companies.

Low quality

It is the industry's oldest cliché that life assurance is sold and not bought. But the importance of the name and quality of the product has never been as low as now, and the power of a well-organised sales force never as high.

Even some of the traditional offices ought to be very worried. Until now, the life companies have maintained a strong and united lobby in order to secure the regulatory concessions that could underpin their growth. For example, when the Financial Services Act was being developed in the mid-1980s, polarisation was a com-

promise which enabled life companies to escape the consequences of poor disclosure to clients and conflicts of interest among their agents. Salesmen could only sell the products of a single company, and independent intermediaries had to offer unbiased advice right across the market place.

In practice, however, this has led to shrinkage of the independent sector, which has proved especially damaging to unit trust companies: they cannot in most cases afford to develop other distribution methods, such as sales forces or direct mail. There are, in addition, potentially serious effects on many of the mutually-owned life offices which have also been slow to diversify their distribution.

Tougher stand

The UTA has decided to make a much tougher stand against polarisation and against poor life company standards of disclosure of commissions and other costs than it did in the mid-1980s. The recent squeeze on unit trust sales has concentrated minds.

There is indeed growing concern about not only the costs but also the sustainability of a significant proportion of sales of life contracts. All the same, the general tone of the UTA's submission to SIB before Christmas may have been unwisely strident. The accusations were indiscriminate and inflammatory. In contrast, it may be in the UTA's interests to make common cause with the more moderate elements in the life industry rather than to put the life offices in a position that they are forced to defend their existing selling methods without qualification. Now the UTA, after internal protests, is being forced to put out a bowdlerised version.

But whatever the detailed compromises the UTA must stick vigorously to its campaign to release unit trusts from the shackles of polarisation. If the life companies should protest that this would be unfair, they could be told that, by improving their standards of disclosure to investors, they could be freed too. But so long as the overselling of life products continues they should not expect much sympathy from the regulators.

In the space of a few days over last weekend, the German Finance Ministry published a project for sweeping reforms of the country's securities and money markets, and the Frankfurt stock exchange board agreed plans to introduce computerised trading. Then Chancellor Helmut Kohl, no less, popped up in the city championing finance minister Mr Theo Waigel's reforms, computers for all, and nominating Frankfurt as the natural home of the European central bank. It was, said a man from the Finance Ministry, "probably a coincidence".

Probably hogwash. Nothing much goes on in German economic life that is not carefully programmed. And what happened, suddenly last weekend, was that the government took the country's financial establishment by the scruff of the neck and shook it.

"Nothing has happened for 30 years," says Mr Paul Berwein, a leading Bavarian broker. "But now everything is in the process of change." Undoubtedly correct. Behind all three initiatives lies a concerted drive to get German markets out of their provincial backyards and up to the technological and service standards of competing financial centres in New York, London and Tokyo. The campaign slogan is "Finanzplatz Deutschland".

Over the past two years, Finance Ministry officials from Mr Gert Haller's finance and credit department have listened to all the interested parties: banks, traders, investors, lawyers and politicians. Following a round-table session last October, Mr Haller selected from the disordered debate the elements which he considered crucial for the development of a *Finanzplatz Deutschland* based on the boardrooms of banks and bourses all over Germany, to the former barracks which serves as a Finance Ministry in Bonn.

The government view is that it is high time a more mature debate got under way. As Mr Waigel's paper said: "As the third largest industrial nation in the world, Germany needs a fully developed financial market." It pointed to reforms in the US, Britain and Tokyo, and implied that unless Germany's financial industries kept pace they would lose more domestic business to outsiders. The fragmented and cumbersome nature of German markets and systems hampered participation in the development of global dealings. The country could be disadvantaged in the single European market and would be unable to assume its "predetermined pivotal role" in the financing of economic development in central and eastern Europe.

The ministry's strategy for re-arranging *Finanzplatz Deutschland* comprises:

- Legal amendments to give investors greater flexibility. This includes permission for them to issue money market funds, and approval for securities lending.
- Supervision of securities markets by a national, self-regulatory authority, reinforced with new laws and sanctions for breaches of rules. Insider dealing, for example, would be punishable by up to two years' jail.
- Improvements in investor protection and information, and greater transparency of markets.
- Political support for the introduction of new technology, notably computerised dealing.

Adios Granada

■ The house of Warburg is not accustomed to being sacked. As the UK's most successful investment bank, its practice is to vet potential clients before agreeing to act for them.

But for a client to suggest that it might obtain better service from another financial adviser? That is rare indeed. However, Gerry Robinson, the new chief executive of Granada, is clearly not in awe of Warburg's reputation, even though he partly owes his job to them. He has dumped Warburg in favour of Lazard Brothers. Warburg's compliance is evident in its decision to resign from its separate role as joint broker to Granada.

So why does Granada want a new adviser? The official explanation is that Robinson worked closely with Warburg when he was in charge of Compass, a fast-growing service company. But Granada was never happy about the high-handed way the City insisted on sacrificing the chief executive in return for agreeing to a vital £165m rights issue.

At the time, some Granada employees felt that Warburg had crossed the fuzzy boundary between giving advice and interfering in the company's affairs. But the rights issue was a success. As one Warburg was said yesterday: "It is the first time anyone has been sacked for saving a company". Perhaps this sort of arrogance helps explain the decision.

Greek to me

■ No surprise that ubiquitous Tony O'Reilly - top bean at Heinz, bailed bidder for Fairfax, rugby legend etc - should be spreading his ample self yet thinner, this time as chairman of a new "European advisory board" at Bankers

The German government is out to shake up the country's fragmented capital markets, report Christopher Parkes and David Waller

Politics comes to the Finanzplatz

German capital markets

Most heavily traded German shares

Share	1991 (€bn)
Deutsche Bank	5.70
Siemens	5.49
Bayer	3.22
Daimler Benz	2.85
Veba	1.90
Mannesmann	1.59
Volkswagen	1.51
Alcatel	1.27
BASF	1.07
Commerzbank	1.07
Schering	1.06
BMW	1.04

Source: London Stock Exchange

New share issues

DM billion

1984 86 88 90 91

Market value

All bonds

Nominal value

Public bonds

Stock market turnover

Frankfurt

Düsseldorf

Munich

Stuttgart

Hamburg

Others

Germany total

Berlin, Hannover, and Bremen

no central, liquid stock market. "Most of Germany's major stocks are quoted on all eight exchanges," says Mr Berwein. "There are different prices in Bremen, Stuttgart and Berlin. Arbitrageurs operate in between and what liquidity there is is divided between all eight."

The present federal structure, as one senior Finance Ministry official points out, is almost impossibly complicated: the country's stock exchanges are governed through interstate treaties between all 16 German Länder, even those without stock exchanges, and "too much argument and long-winded voting processes" for even the smallest adjustments.

Mr Christian Strenger, managing director of DWS Deutsche Gesellschaft für Wertpapiermanagement, a Deutsche Bank investment management subsidiary with some DM50bn under its control, says: "Looking in from the outside the existing system is not easy to understand. It is beautiful in

some ways, but it has laborious ways of working and foreigners have a tough time understanding it."

Mr Berwein, whose brokerage is part of the London-based Warburg group, agrees: "It is lunatic for the supervision of a modern stock exchange to be handled in this way."

One result of this lunacy, according to local securities industry practitioners, has been the export of a big slice of the German securities market. Foreign investors seeking D-Mark assets, and put off by high costs and the intricacies of the eight-exchange German market, have turned to offshore sources. A large proportion of the trade in shares of the 30 biggest German companies is handled through Seaq International, a London-based telephone dealing operation. In 1990, for example, 16 per cent of all trade in shares of the Bayer chemical group was carried out through Seaq.

Bankers have warmly welcomed Mr Waigel's new package. Mr Fritz Losch, a director of Commerzbank, for example, proclaims that it is "sensible" that the government has at last taken the initiative and given more support to the capital markets.

Mr Gerhard Eberstadt, a main board director at Dresdner Bank, is just as keen. "We are very happy... the activities of German capital markets have never before been put in the limelight by the government," he says. "Recent scandals could have

been avoided if we had had insider trading laws. With voluntary controls you have no weapon to hand when you come to a problem."

It is in part the scandals that have brought Germany's eminently conservative banking community to the point of favouring central regulation and a more powerful central organisation for the stock market.

Another important factor is the realisation that European Community regulations on the free movement of capital are inevitable. Germany also needs new instruments and structures if it is not to surrender its role as a conduit of capital to east Europe and others. And then there are the immense capital demands for the reconstruction of the former DDR.

But will the proposals stick? There are certainly some little local problems to overcome. In the past, for example, the independent Bundesbank has opposed investment trusts being able to issue money market funds, on the grounds that they undermine its minimum reserve policy. Ministry officials claim the central bank is coming to recognise the need for more liquidity in capital markets. Commercial bankers, meanwhile, say that the Bundesbank has not changed minimum reserve requirements for years, and that they are obsolete. "Money market funds are something the German market has been desperate for," one said.

A far greater obstacle is likely to be the entrenched opposition in the Länder to any loss of control over regulation. And since the opposition SPD governs most of the federal states, and controls the Bundesrat (the upper house through which all legislation must pass), Mr Waigel is not going to have an easy time.

The Hesse Land government, for one, is adamant that it will oppose centralisation. "We want responsibility for regulating bourses to remain at state level," insists one local Finance Ministry official. "We are not prepared to enter into any compromise which will reduce our authority."

But Hesse and the other states have already given much away. They weakened their hand - probably fatally - in 1990 when they asked the government to represent federal interests at the International Organisation of Securities Commissions, the world's regulatory club. Mr Waigel also has a powerful and persuasive ally in the banks, which often have strong regional links. Many are part-owned by state governments, and are regarded as valued financial advisers as well as being sources of capital.

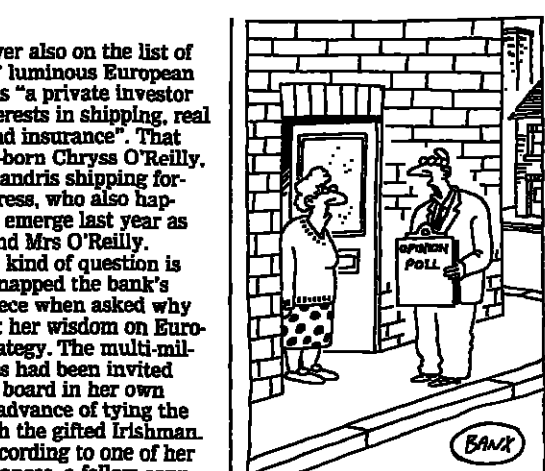
It may thus take longer than the 10 months Mr Waigel has given himself to see his proposals in place, but most of the pointers indicate that *Finanzplatz Deutschland* will come into being sometime next year.

Where will that leave the regional stock exchanges? A senior Finance Ministry official suggests they might keep some functions such as control of issuing licences to traders and firms. The ministry view is that their proper job is to act as gateways into capital markets for new flotations, or as specialists in particular regional industries. "The regional bourses must take responsibility for their own competitiveness," says the ministry paper. "On the other hand, *Finanzplatz Deutschland*, if it wants to compete with the great exchanges of the world, needs a strong, internationally competitive central bourse (Deutsche Börse AG) at its disposal. In this sense, 'stock exchange federalism' must be further developed."

There is, in short, an unmistakable head of political steam behind the current reform effort. "The government's approach is extremely determined and this speaks for a quick implementation of the proposals," says Mr Strenger of DWS. "The minute an act is enacted, he is saying exactly what should be done."

Additional reporting by Andrew Fisher and Richard Waters

OBSERVER



"By April 10 I could be just a happy memory"

vacancies for a man of his seniority.

He might be a long-odds candidate for the governorship but the choice is not going to be made till after the election. A highly-paid private sector job perhaps? Lloyds Bank, for example, needs a successor to Sir Jeremy Morse as chairman. Or perhaps he might want to play a bigger role at that other Lloyd's?

Exit Sir David

■ The chairmanship of the Securities and Investments Board is proving to be a bit like the job of Secretary of State for Trade and Industry. It is hard for the incumbent to prove that he has done a good job; it is therefore difficult to recruit the very best talent and then keep it.

Sir David Walker, who has decided not to seek a second term, was the establishment figure supposed to correct the errors of Sir Kenneth Berrill's first term. He has simplified the structure and sharpened the focus. But he has not been an unqualified success and several of his reforms have got bogged down.

That said, much the most interesting aspect is what Sir David is going to do next. He has just turned 52, he is not ill, and he is not a rich man. He won't be able to survive on the £200 a year that the Bank of England pays its non-executive directors. Pen Kent has filled his old job at the Bank and there are no obvious

Cross-eyed

■ Eyeballs bulged north of the Border yesterday. Could they really be looking at the Scottish edition of The Sun, fronted by a blue-and-white St Andrew's cross, then seven pages urging independence for Scotland, for which even the page-three girl was ditched?

The paper used to string-along with its London edition in backing the Conservatives and rejecting Labour's scheme for a devolved Scottish parliament, let alone independence. But now it says Scotland should become a separate

member of the European Community, raising its own taxes and keeping its oil revenues. "Then we could stop blaming everything on the Sassenachs at Westminster."

Oddly enough, there is a stream of Scottish Tory think-tanks, and the status quo, would prefer independence to the fudge of devolution. But the reason for the switch is probably the battle for popular leadership in Scotland where the Mirror Group's Daily Record has a circulation of about 700,000 against the Scottish Sun's 200,000.

Its editor Bob Bird explains that he reached the decision after "listening to our readers". But although he says he has complete editorial independence, it's hard to believe that Rupert Murdoch did not have to approve.

Cradle robbery

■ Of what does a Londoner have 1 1/4 times more than a New Yorker, 2 1/4 times more than a Parisian, and 11 1/4 times more than a citizen of Tokyo?

The answer is available park space. And Tokyo's per capita average of a mere 2.6 square metres to London's 30 is combining with another Japanese statistic to cause the Tokyo authorities to contemplate rewriting a well-known proverb to read: What you lose on the swings, you gain in the bath-chairs.

With Japan's birthrate at a record low and forecast to keep falling into the next century, the share of the population made up of over-65s is expected to rise from its present 10 per cent to 25 by the year 2019. So Tokyo planners are considering pruning their parks of the cesspools and such provided for weenies, and replacing them with diversions for wrinkles.

One of them, according to the construction ministry, is a croquet-like game called gateball. Other possibilities include greenhouses for elderly gardeners to potter in, and cafes serving green tea.

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Economic weight-watchers

The G7 meeting may be routine, but the issues it faces are not, says Peter Norman

The choice of venue says it all. In September 1985, the finance ministers and central bank governors of the world's leading industrial democracies met in Manhattan's prestigious Plaza Hotel to launch a new chapter of international economic policy co-ordination. Seventeen months later, in February 1987, they assembled under the chandeliers of the Louvre Palace in Paris to announce a bold currency stabilisation pact.

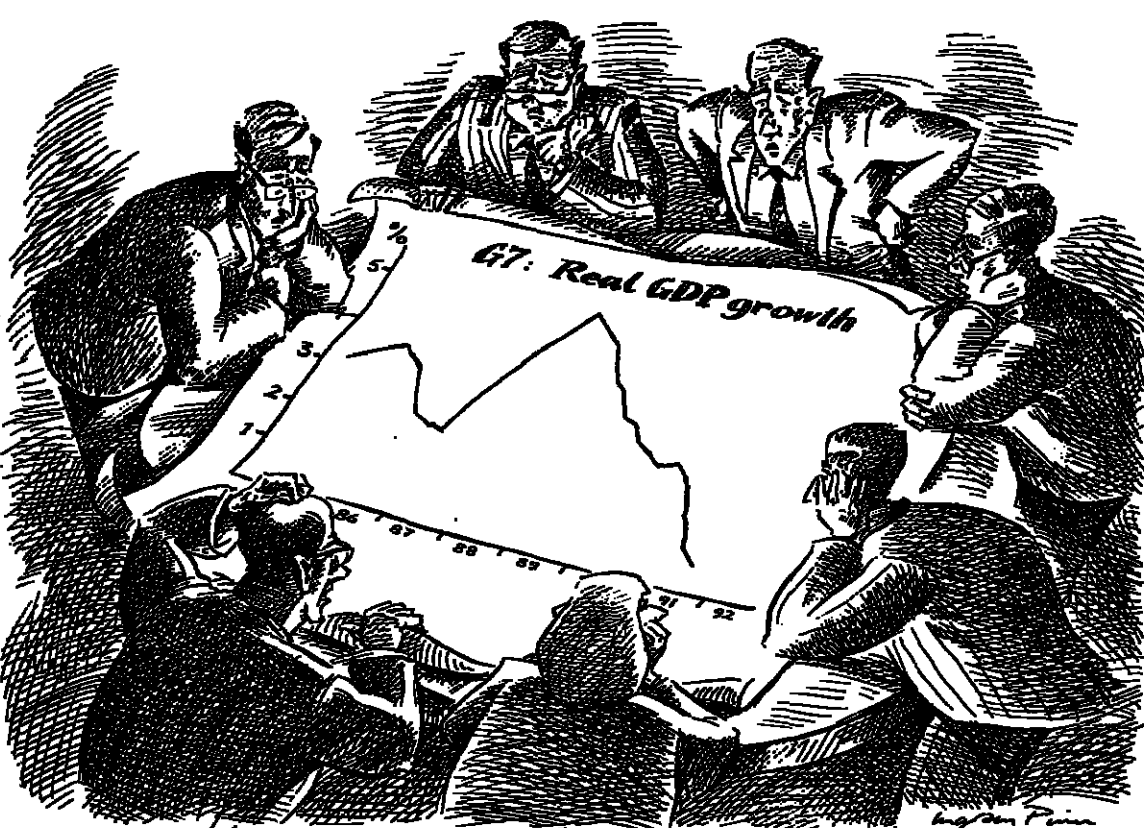
Tomorrow their co-ordination process continues, but in a Long Island suburb of New York within 30 minutes drive of JFK Kennedy airport. The prolonged recession in the English-speaking countries and slow growth elsewhere have presented the Group of Seven nations with bigger economic problems than in the mid-1980s when their main concern was to push an overvalued dollar lower. The collapse of communism in eastern Europe and the break-up of the Soviet Union have thrown up challenges for the US, Japan, Germany, France, the UK, Italy and Canada that were undreamed of only three years ago.

But tomorrow's meeting is likely to show that international economic policy co-ordination has only limited potential to change the world. The G7, which some thought would evolve into a "directorate" for the world economy after the Louvre Accord, now works best as a forum for information exchange, with the ministers and central bankers deciding their economic and monetary policies according to the Sinatra doctrine of "doing it my way".

Officials preparing tomorrow's talks have stressed the routine character of the meeting. For the past four years, the G7 has gathered around this time to discuss the world economy and carry out the "mutual surveillance" of each country's performance with the help of the International Monetary Fund (IMF). Tomorrow's meeting will see another session of this economic weight-watchers' club. After lunch, the discussion will focus on the economic crisis in the former Soviet Union.

The talks are due to finish after just six hours, so that Mr Nicholas Brady, the US Treasury secretary, can join millions of other Americans in watching the Superbowl on Sunday. The tight schedule will allow some visiting ministers, including Mr Norman, to depart and return to deal with domestic political concerns.

On the other hand, it would be wrong to write off this latest instance of high-level hothousing as no more than an expensive photo opportunity. While the complexity of international events has apparently taught the G7 humility, adversity may be fostering solidarity.



Officials preparing the meeting hope that the atmosphere will be more constructive than in recent G7 gatherings, which have been marked by disputes between the US and Germany, Europe's strongest economy, over economic policy priorities and how best to share the financial burden of helping eastern Europe and the former Soviet republics move towards the market economy.

The Bundesbank's decision in December to raise its key interest rates to levels last seen in the 1980s, however, makes wholehearted agreement between Washington and Bonn improbable. The US will press its main trading partners to put greater stress on promoting economic growth, while the German government, faced with a rash of double-digit pay claims, will underline its determination to keep bearing down on domestic inflationary pressures.

But US Treasury officials, at least, believe the slowdown in growth in Germany and Japan, and the absence of recovery in the recession-hit

English-speaking members of the G7, may contain the seeds of a new international consensus on economic management that may solidify around the time of the spring meetings of the IMF in late April.

The US Treasury draws encouragement from the US-Japanese growth strategy unveiled in Tokyo earlier this month by US President George Bush and the Japanese prime minister, Mr Kiichi Miyazawa. Although the agreement was criticised by many as little more than a reshuffle of existing domestic policy commitments, it bore some fruit last week in the shape of joint US-Japanese action on the foreign exchange markets to curb the dollar's rise and limit trade friction between the two countries.

However, there seems little chance that the US and its European trade partners will agree similar pacts in the near future. Germany will be unable to start relaxing its tight monetary policy until wage pressures are brought under control. The UK and France must keep interest rates high,

because they are committed to keeping their currencies in the bands of the exchange rate mechanism of the European Monetary System.

Nor have the G7 governments much fiscal room for manoeuvre. There are likely to be some adjustments. Treasury officials in Washington indicate that President Bush's State of the Union message next Tuesday will signal fiscal changes to boost growth in the short term in spite of the chronic US budget deficit. With a general election looming, Mr Lamont is under growing pressure to squeeze what fiscal stimulus he can from his March 10 Budget. And the US may press France to relax fiscal policy to offset low growth this year.

But these will be changes at the margin and unlikely in themselves to reverse the steady scaling back of growth forecasts in the big industrial countries.

The budgetary constraints confronting all industrialised democracies are one reason not to expect agreement on large-scale financial assistance for

Russia and the other former Soviet republics from the G7 meeting. Although the Russian authorities and their western advisers have made impassioned pleas for multi-billion dollar stabilisation funds to support the rouble and Russia's price reform, the G7 is unlikely to move before the republics have become members of the International Monetary Fund and subject to IMF discipline.

The prevailing view was summed up by Mr David Mulford, US Treasury under secretary for international affairs, in an interview with BBC Television last weekend. He warned that economic reform in the former Soviet Union would be a long process which could not be bought by simply pumping in western financial assistance. It was premature to think, for example, of forming a stabilisation fund for the rouble.

While senior G7 officials privately express grave concern about economic developments in the former Soviet Union, the ministers are unlikely to do much more than push along the process of turning the republics into IMF members. They hope to get to a point where the G7 ministers can agree on the right parameters for entry, one senior official said. A US Treasury official said the G7's aim was to have Russia in the IMF in the next few months.

Such a limited outcome would disappoint expectations in the former Soviet republics and elsewhere. But G7 officials believe that the republics must do more to make themselves attractive to western investors.

On the other hand, Germany is expected to warn that the economic and political instability in the republics, and growing uncertainty about the security of the former Soviet Union's nuclear arsenal, could be contributing to the weakness of world growth by depressing investor and consumer confidence.

There is little that finance ministers can do about the threat of nuclear proliferation. But they can hope to boost confidence in other ways.

One would be to rekindle hopes that the Uruguay Round of trade liberalisation talks can be brought to a speedy and successful end. More than 100 delegates have suggested making a strong statement about the trade talks at the conclusion of the Long Island meeting.

However, the finance ministers have done this before, with little sign that their appeals have had any effect on the negotiators in Geneva.

This time could be different, particularly if the finance ministers can enlist their heads of government behind the cause of trade liberalisation. As growth in the G7 countries converges near to zero, free trade is one of the few engines of recovery left to economic policymakers.

Joe Rogaly Policy choice à la carte



The Tories are on the verge of political bankruptcy, but they have an ace up their sleeves. "Vote for us," they are saying.

that competitive markets are an efficient method of allocating a given quantity of resources and the supposed "European" view that markets are dynamic forces that stimulate accumulation but that can be destructive as well as constructive.

On the latter supposition, Mr Kimock is advised, a regulatory framework and state intervention become necessary adjuncts of economic strategy. But this interventionism does not mean direct involvement. (The Labour leader spoke of "enabling".) His advisers also place an emphasis on stability. The thrust of investment, they say, should be in education and training, research, design, and infrastructure. In most areas of economic policy there should be a move away from discretionary instruments and towards institutional rules. This would apply, for example, to competition policy.

A simpler way of putting what is a more complex case than I could properly expound in such a small space is "the German economy has succeeded while Britain and America have run into trouble, so let's copy the Germans". This seems to be the unspoken proposition behind many of Mr Kimock's pronouncements. Put thus, his argument contains serious flaws.

First, the closer we get to an election the more the Labour party hedges. It is straightforward about what it has dropped: nationalisation, anti-Europeanism, unilateralism, but increasingly defensive about precisely what it would do if elected. Thus Mr Kimock spoke at length about Labour's supply-side economics (see advice, above) but avoided spending commitments that would make more than a small portion of it a reality. He spoke eloquently about his framework for taxation, but dodged being pinned down on detail.

Second, Labour is trying to pick up what suits it from Germany, leaving the rest alone. Mr Kimock was at his most wary on constitutional reform, and evasive on proportional representation for the House of Commons. But Germany's constitutional arrangements are a part of its method of managing its affairs. Federation and a propensity to coalition are essential ingredients of the entire polity.

Third, it is not the social democrats who have been the principal architects of German success, but the Christian democrats. They do differ from Thatcherite Tories in wholeheartedly accepting a "social dimension" and a rule-based framework of laws, but they are not models for Labour. This is where the Tories could come in. If they had the wit to do so, they could offer a positive set of policies to the British electorate, based on a coherent "one-nation" philosophy. The trouble is that they are not yet ready.

Mr Christopher Patten, the chairman of the Conservative party, has recognised that a conversion of Britain's Tories to the basic tenets of Christian democracy would benefit the party. For I know this view might one day become acceptable to Mr John Major. The trouble is that the prime minister has not been in office for long enough to convert his party to a what would be a dramatically different way of thinking. To achieve that he needs to convince himself that such a change is right. Then he needs to win his own mandate.

Arousing suspicions about your tax intentions can seriously damage your electoral health

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These observations on Conservative strategy should not be regarded as an endorsement for Labour. Nuts to that. Mr Kimock did produce a structured argument during an FT interview with him on Wednesday, but it begins to unravel under close examination. The advice he has been getting from his staff is, in essence, that the old-style socialism thrice rejected in the past decade was a peculiarly British response to the Conservative's adoption of the US model of the market economy. On this view, the Labour party was right to turn to European social democracy. So far, so good.

There is some coherence to the accompanying exposition. As whispered in the Labour ranks, the Labour policy reviews can be allied to debate about the differences between the "Anglo-American" theory

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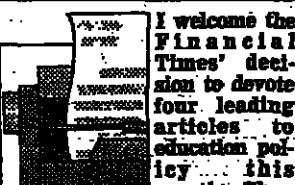
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PERSONAL VIEW

Next steps for education

By Kenneth Clarke



I welcome the FT's decision to devote four leading articles to education policy this month. They recognised the priority that education commands in British politics. Nevertheless, I was surprised at the writers' readiness to urge a pause in the reform of education in favour of consolidation around a "new consensus" emerging across the party divide.

To the extent there is a new consensus, it has been built on the government's agenda for reform set in 1987 with the Education Reform Act. In just over three years:

- The national curriculum framework has been virtually completed, the timetable has been established.
- Tests for all seven-year-olds have been introduced and the main principles of tests at 14 have been settled. The principle of publishing test results is widely supported.
- Schools have been given greater autonomy through financial management. Two thirds of secondary schools and one third of primary schools control their budgets; the rest will do so by April 1994 at the latest. Local management of schools has transformed their funding and management.
- Two hundred schools have taken the further step of acquiring Grant Maintained status as a means to wider managerial freedom - and are thriving on it.

• The numbers going on to higher education have been massively increased.

None of this was considered possible in 1987. We started as we always seem to do when embarking on social reform in the UK with the usual trench warfare in support of old and unsatisfactory systems. The government has demonstrated that it is possible to reform education swiftly and effectively if the case for change is established and the objectives and timescales are clear. It has required hard work by teachers and administrators to maintain the pace of change.

My aim now is to take forward the reform programme and maintain the momentum behind efforts to secure better standards. The impetus partly derives from issues thrown up by reform itself. I doubt that teachers would have been any serious thinking about classroom practice in primary schools without the motor of change produced by the intro-

duction of the national curriculum. The case for a new national system of school inspection lies in the need to underpin the new autonomy of schools with a more rigorous system of quality assurance and accountability to parents. This strategy has to be built on logical steps.

I propose that schools should play a bigger part in training future teachers, who need the experience that can only come from school-based work supervised by serving teachers. There have been experiments with this through the last decade, including the Articled Teachers Scheme. We must apply the lesson of those experiments.

I will want to think further about primary teacher training in the light of the report I published on Wednesday on primary school curriculum organisation and classroom practice. The same principle of more school-based training should apply to primary teachers as well. The test is whether the newly-qualified teacher has skills that can be made to

work in the classroom. I have tried to take forward a debate about how primary school teachers have responded to the requirements of the national curriculum. The demands of the curriculum have made it clear that the ways in which primary pupils are taught and the ways their classes are organised are not always designed to get the best from children. There must be a new debate among teachers based on hard evidence about what approaches are effective and not on dogma about child-centred education. That is why I have published the report of the three wise men. I shall distribute it to primary schools and I hope it will form the agenda for considering and planning change.

The Schools Bill - intended to implement the policies in the Parent's Charter extends schools' 10-year-old obligation to publish information about their performance. More data will allow parents to see how schools perform relative to each other.

Regular inspection is an essential supplement to information about performance - increasingly so as schools' autonomy grows. The Schools Bill lays down clear requirements about the frequency of inspection and the publication of reports. Her Majesty's Inspectorate will be responsible for overseeing the system. There will be national consistency; open, fair reporting; and accountability to parents.

There is a good case for pressing forward with these changes. They maintain the fundamental direction of reform. I have always expected argument about their pace, cost and details, but the changes are part of the consensus, not a departure from it.

There is wide agreement that we need radically to improve vocational education and training in post-16 education, and especially to increase staying-on rates. The first of the new general vocational qualifications will be introduced from September in some further education colleges and schools - and will be more widely available from

September 1993. They will be designed mainly for young people in full-time education who want to keep career options open and will be of equal value and equal esteem to A levels.

The government intends to bring in an Advanced Diploma from 1994 which will further strengthen the esteem of vocational routes to higher education and encourage breadth of study post-16.

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There should be no let-up in the drive for better standards. The steps I am taking are not short-term measures served up on the altar of an approaching election. Each is justified on its own terms and is part of a strategy to sustain education reform. Improving teaching and learning remains the most urgent priority in education, and an important one for society.

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COMPANIES & MARKETS

Friday January 24 1992

PLUMB CENTER
WOLSELEY plc
The name behind the name

INSIDE

UIP and BSkyB call off litigation

United International Pictures, the distributor for British Sky Broadcasting, the satellite television company, have announced that the two companies have settled their legal and legislative differences over distribution and licensing of pay-TV rights. BSkyB had decided to try to overturn an \$800m movie rights deal signed in 1988 and UIP retaliated saying it was beginning legal action to try to break up BSkyB, which it claimed was an anti-competitive cartel. Yesterday all the litigation was called off apparently without any moneychanging hands. Page 22

Searching for signs of life



Analysts are looking for signs of life in the battered US retail sector, but they face a disconcerting picture. Macy's (above), the famous New York-based department store group, Zale Corporation, the nation's largest jewellery retailer, Seaman's, a prominent East Coast furniture chain, and Woolworth, one of the country's biggest general merchandise retailers with more than 9,000 outlets, bring little light to the gloom. Page 17

Tough Saudis cut oil output

Saudi Arabia's cut in oil output this week as a prop for crude prices is as much a signal of its intention to remain dominant within the Organisation of Petroleum Exporting Countries as it is a concession to its Opec fellows. It also reflects the fact that Saudi Arabia has emerged from the costly Gulf war in a strained economic condition - and politically tougher. Page 24

Big time in insurance

When Mr Donald Gordon visits London next week after a break in South Africa, he will do so firm in the knowledge that 1991 was the year he emerged into the big time in international insurance. Page 17

BP poised to cut staff

British Petroleum is poised to make large job cuts in its group headquarters staff as part of a cost-cutting drive initiated by Mr Bob Horton (left), chairman. The expected staff cuts come as the company is preparing to announce on February 19 the results for the fourth quarter ended December, which are likely to be the worst quarterly figure for years. Page 21

Base warns of rationalisation

Rationalisation measures at Base, the UK's leading brewer, will involve further exceptional charges against profits, shareholders at the company's annual meeting were told. Page 21

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Chief price changes yesterday

FRANKFURT (DM)

Hertel	197	+7	Wolfs	350	+26
Polka	197	+7	Wolfs	350	+26
Adax & Velt	800	+15	Wolfs	350	+26
Adax & Velt	800	+15	Wolfs	350	+26
Adax & Velt	800	+15	Wolfs	350	+26

NEW YORK (\$)

USDA	10 1/2	+ 1/2	Wolfs	350	+26
USDA	10 1/2	+ 1/2	Wolfs	350	+26
USDA	10 1/2	+ 1/2	Wolfs	350	+26

LONDON (Pence)

USDA	10 1/2	+ 1/2	Wolfs	350	+26
USDA	10 1/2	+ 1/2	Wolfs	350	+26
USDA	10 1/2	+ 1/2	Wolfs	350	+26

Norsk Hydro takes NKr2.4bn charge

By Karen Fosall in Oslo

NORSK HYDRO, Norway's biggest company, is to take a NKr2.4bn (\$387m) special charge against its 1991 fourth-quarter accounts. The announcement wiped 8 per cent off the company's stock market capitalisation yesterday.

The charge will cover the costs of restructuring and asset write-downs associated with the agricultural and magnesium divisions.

Norsk Hydro's shares plunged NKr12.50, nearly 8 per cent, to NKr144.50 on the news.

The company explained that

NK1.8bn of the charge relates to agriculture division and NK1.4bn to the magnesium division. Of the total, some NK800m will cover costs for the restructuring while around NK1.6bn represents write-downs, Hydro said.

For the first nine months of 1991, group net income was NKr1.04bn, down from NKr1.89bn a year earlier. Agriculture had an operating profit of NKr433m on sales of NKr20.03bn while light metals - which includes the magnesium division - achieved an operating income of

NK1.60m on sales of NKr13.10bn. One Oslo-based analyst forecast yesterday that the final-quarter charges would push Norsk Hydro into a net loss of between NK800m and NK1.8bn for 1991. The results are due to be published on February 20. Hydro made a net profit of NK2.9bn in 1990.

Norsk Hydro said that a major part of the charge against the magnesium division earnings represented a write-down of the book value of the plant in Becancour, Canada.

Last October Hydro charged NKr500m in its third quarter accounts to cover costs associated with the restructuring of the agricultural and magnesium divisions, which it said was meant to lead to annual cost reductions of about NK250m. Hydro said that a strong deterioration of the magnesium market, combined with increased exports from eastern Europe created a need for adjustments in marketing and production activities.

To this end, Hydro said that plans for restructuring will be

completed during the first half of 1992 but would depend to a large extent on the outcome of the US trade policy cases.

Hydro explained that there is over-capacity in the European fertiliser industry but that demand is expected to grow outside Europe.

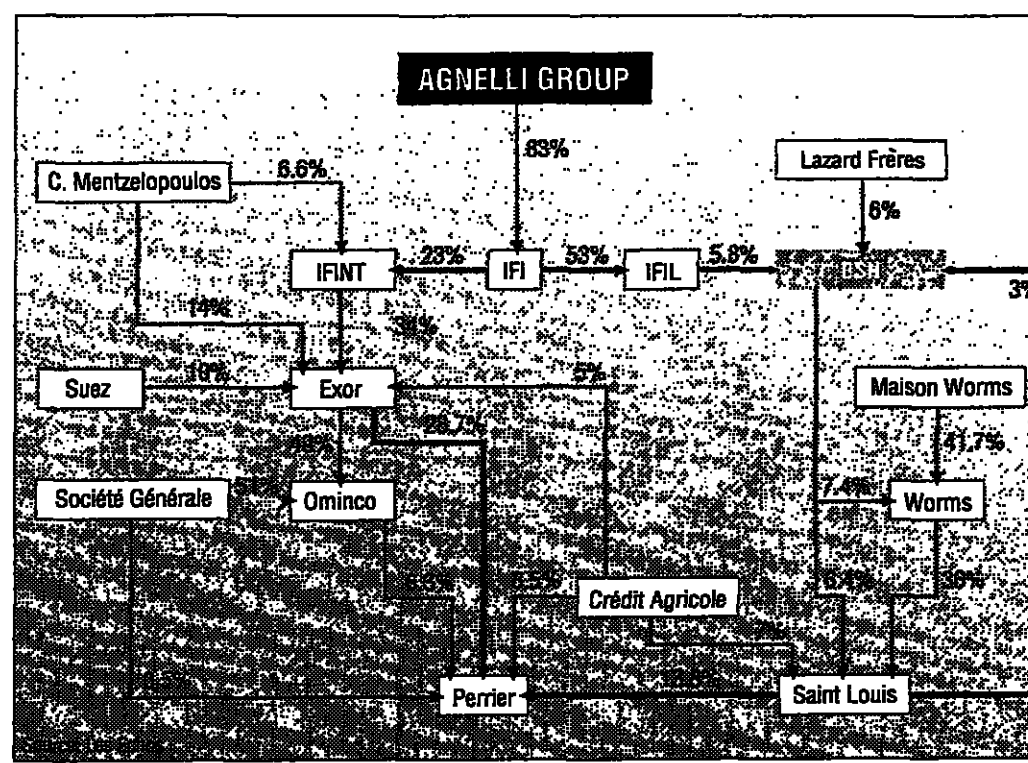
To contend with these market conditions the company intends to reduce European capacity. These adjustments should be completed during this year and next and are expected to reduce annual costs by NKr500m.

Alice Rawsthorn and Haig Simonian on the Agnelli fight with Nestlé Behind the scenes at Perrier's drama

For the past few days Europe's industrialists have watched in astonishment as Nestlé, the secretive Swiss food group, sided and abetted by BSN of France, one of its closest competitors, has fired the first salvo in what could be a bitter battle against the Agnelli family of Italy for control of Perrier, the famous French mineral water.

Why have these pillars of European industry come to blows over Perrier, for which Nestlé's stake mounted a FF13.42bn (\$2.48bn) hostile takeover bid with Indosuez, the prominent Paris bank?

And how have some of Europe's best known banks - not only Indosuez, but also Lazard Frères and Crédit Agricole in Paris and Mediobanca in Milan - become embroiled in the battle?



It began in November when IFI, an Agnelli affiliate, announced a partial bid for Exor, the wine-to-property group that controls 35 per cent of Perrier.

After protests from Exor's minority shareholders - notably from Indosuez and Crédit Agricole angry at being excluded from the bid - the Agnelli group agreed to mount a full FF13.42bn offer. The temperature rose when earlier this month Saint Louis, another company associated with the Agnelli, bought 13.8 per cent of Perrier's shares. This triggered an investigation by the French stock market authorities which are also considering whether IFI should be forced to make a full bid for Perrier.

In the meantime the Exor bid has been put on ice.

The house and Exor's minority investors were not the only aggrieved parties. BSN, which has since 1987 been a close ally of the Agnelli (who indirectly own 5.8 per cent of its stock), is said to have been furious that the Italians could consider a major move into mineral water - where it is a big player with the Evian and Badoit brands - without its knowledge.

So it was that Nestlé, long anxious to expand its interests in the lucrative mineral water market, found no shortage of allies when putting together its bid for Perrier. Indosuez, the Agnelli's opponent over the original Exor bid, was roped in as Nestlé's joint investor, thereby giving the bid the stamp of the French financial establishment.

day they will not counter-bid for Perrier, nor raise their offer for Exor.

But there is still a possibility of the French stock market authorities forcing them to do so.

The authorities are still deciding whether to sanction Saint Louis' share purchase in Perrier. There is also the threat that Nestlé may mount a counter-bid for Exor. In the meantime the protagonists must also be assessing the longer-term implications of the fracas.

Fiat by Mr Gianni Agnelli, his older brother and the present patriarch.

This week's events may have been outside Mr Umberto Agnelli's control, but they have dealt a blow to his family's aura of infallibility, at least in Italy. Some sections of the Italian press still loyally suspect that behind the scenes, the Agnelli family is beavering away on a machiavellian masterplan.

As an Exor shareholder, Crédit Agricole, like Indosuez, doubtless realised that a Perrier bid might help it to squeeze more money out of IFI because of the implicit rise in the value of Exor's holding in Perrier.

The Agnelli bid for Exor at a time when the Perrier share price was around FF1.200 against the FF1.475 offered by Nestlé.

Crédit Agricole, which owns 8.5 per cent of Perrier, swiftly declared its support.

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Until Exor they had shown great skill in making opportunistic use of modern banking by using their social contacts with prominent figures such as the Mentelopoulou family with whom they negotiated the Exor deal.

But the Agnelli do seem to have miscalculated BSN's reaction both to the Exor deal and to the prospect of their increasing their holding in BSN itself.

They also may have underestimated the "senior banks" try to their trying to buy control of Perrier on the cheap.

Mr Umberto Agnelli is particularly exposed. He headed the family's drive into France after a short, unsuccessful stint as managing director of Fiat in the late 1970s.

Last year he was named as heir apparent to the chairmanship of

It owns 6 per cent of BSN and Mr Michel David-Weill, its senior partner, is vice-president of the company. Lazard also has a decades-old relationship with the Agnelli and with Mediobanca, their main Italian adviser.

Mr David-Weill has for years worked closely with Mr Enrico Cuccia, Mediobanca's veteran honorary chairman.

Italian and French analysts suspect that Lazard was also concerned about the Agnelli's growing links with Worms at Cie, the family's partner in Saint Louis.

The situation was further inflamed when Mr Umberto Agnelli, who has been spearheading the family's French interests, told the Italian press that the Agnelli wanted to raise their stake in BSN.

Most analysts consider this a masterstroke for Nestlé.

"If BSN, the number two player in mineral water, buys Volvic, its market share would be nearly as high as Nestlé's after the bid," said Mr John Graham, European food analyst at UBS Phillips & Drew in London.

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Lonrho cuts its final dividend

By Roland Rudd and Robert Peston in London

LONGRHO, the international trading group, yesterday announced the first cut in its final dividend for a decade as pre-tax profits for the year to the end of September 1991 fell by 34 per cent to £207m (\$375m).

The final dividend has been cut by 3p - the biggest cut ever - to 5p. The group also took the unusual step of withholding this year's first interim dividend of 3p.

Mr Tiny Rowland, chief executive, said: "We want to see how earnings are going before returning to our traditional policy of maximum distribution."

There has been speculation that Lonrho, which has borrowings of just under £1.1bn, has been under pressure to cut its dividend from its banks, led by the UK banks Standard Chartered, Barclays and National Westminster and two Swiss banks, Credit Suisse and Swiss Bank Corporation. But bankers

denied this yesterday. One of the biggest lenders to the group said: "We put no pressure on him. We have now got to put on our thinking caps to work out why he cut the dividend."

Lonrho held a meeting last week with executives of Standard Chartered, which has substantial operations in Asia and Africa. But the dividend was not on the agenda of the meeting and was only raised in passing.

Although the market had closed by the time the results were released at 4.30 pm, the shares were marked down in after-hours dealing by about 40p. Earlier in the day the shares had risen by 9p to close at 185p when the group confirmed the sale of its 50 per cent interest in Kühne and Nagel, the German freight forwarder, for DM340m (\$213m).

The fall in pre-tax profits from £273m to £207m was far lower than any commentator expected. In a statement released with

the results Lonrho said: "The board and management regret having to present a disappointing year's results."

Mike Smith, analyst at Robert Fleming Securities, commented: "I have never seen the company regret anything in all the years I have followed Lonrho. It is encouraging to see that they have decided to be more open."

Lonrho had better news to announce from its balance sheet. Although net debt had increased from £550m to £1.1bn, this was better than most commentators feared.

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AT&T fall of 21% due to one-off charge

By Martin Dickson in New York

AMERICAN Telephone and Telegraph, the largest US long-distance telephone carrier, yesterday reported a 21 per cent fall in its fourth-quarter net profits to \$635m, or 48 cents a share, compared with \$809m, or 64 cents a share in the fourth quarter of the year before.

Without that, earnings per share would have been 62 cents. Revenues were \$11.94bn, against \$11.88bn.

All the figures include NCR, the large US computer manufacturer which AT&T acquired last September to give critical mass to its own, ailing computer operations.

AT&T's sales of products and systems dropped 7 per cent to \$4.4bn. There was a particularly large drop - 19.4 per cent - to \$1.08bn on the computer side, which the company said reflected general industry weakness.

However, that drop included a one-time action, knocking 1.1 cents a share off earnings, to reduce the book value of AT&T's investment in the Italian holding group Compagnie Industriale Riunita.

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INTERNATIONAL COMPANIES AND FINANCE

Friend's Provident takes stake in Milanese broker

By Haig Simonian in Milan

FRIEND'S PROVIDENT, the leading UK life insurer, is taking 20 per cent of a new Milanese stockbroker group in a marked expansion of its Italian interests.

The investment marks the first time a UK insurer has been involved in the establishment of a Società di Intermediazione Mobiliare (Sim), Italy's new type of broking and fund management hybrid.

So far, UK investment in Sims has been limited to Midland Bank. It owns the majority of Euromobiliare, the Milanese merchant bank which last year set up a Sim of its own.

Friend's Provident has already formed close links with SAI, the Italian insurance group which is taking just under 20 per cent of the new broker. A further 20 per cent will go to Cosmo Commission-

aria, the financial intermediary of the Ligresti group. Mr Salvatore Ligresti, the controversial property developer, is the controlling shareholder in SAI.

The new broker will be operated by the owners and management of Studio Gamba Azzoni, an established Milan broking house.

In common with several existing brokers, Studio Gamba Azzoni has taken advantage of the Sims law, which will eventually remove stockbrokers' monopoly on share transactions on the bourse, to bring in outside capital.

Just over 40 per cent of the shares in the new broker, to be called Gamba Azzoni Sim, will be held by Studio Gamba Azzoni's management. Mr Gian Paolo Gamba and Mr Paolo Azzoni have been appointed managing directors, while Friend's Provident will have

two directors on the board.

The new company intends to develop fund management activities alongside its broking role. Having already bought control of two small fund management operations, it said it was also due to buy into a unit trust operation.

Steps to reform Italy's capital markets received a setback yesterday when the lower house of parliament postponed a debate on a new law regarding takeover bids.

The long-awaited legislation, which would guarantee minority shareholders received fair treatment when controlling stakes changed hands, represents one of the few remaining planks in the country's "Big Bang" financial deregulation. Despite widespread political support, opponents argued more discussion was required.

Groupe Bull decision on US partner is postponed

By Alan Cane in London and William Dawkins in Paris

DEEP differences within the French government have forced Groupe Bull to delay the announcement of its choice of a US equity and technology partner until next week.

The loss-making, government-owned computer manufacturer had been expected to announce this week its choice between International Business Machines (IBM) and Hewlett Packard as a source of an important computing technology called "Risc", which is expected to form a critical part of its product strategy for the remainder of the decade.

The winning partner is expected to take an equity stake, thought to be between 5 and 10 per cent, as a token of its commitment to the relationship.

IBM looks increasingly the likely winner. Last week, it was clear that Mr François Mitterrand, the French president, and the French Finance Ministry were in favour of IBM, while Mrs Edith Cresson, the prime minister, and Mr Dominique Strauss-Kahn, favoured Hewlett Packard.

Mrs Cresson and Mr Strauss-Kahn are now thought to be reconsidering, although the decision could still go either way.

A plan to link Bull with the profitable French Telecom is thought to have only Mrs Cresson's support. Brussels believes the company will sign a deal with IBM and use the agreement as justification for a FF6bn (\$1.1bn) subsidy from the French government. The EC is already examining the proposed subsidy under its competition laws.

Mr Gerard Roucairol, Bull vice-president for corporate research, said yesterday the company was satisfied with the quality of the technology on offer from either of the US companies.

Despite huge losses last year, Bull's transformation plan is beginning to work. It has managed to make FF1bn of savings a year already, and has cut 9,000 staff, a quarter of the workforce.

Swiss banks do their own thing

Ian Rodger looks at different approaches to insurance marketing

SWITZERLAND'S big three banks, known for following virtually identical marketing strategies, have shown a refreshing streak of independence in their recent advance into the insurance business in the plush Swiss market.

All three are taking advantage of the deregulation of the Swiss financial industry two years ago, which has enabled insurance companies and banks to tread on each other's turf. They are also following the popular "Allfinanz" or "bancaassurance" trends to seek synergies in insurance and banking activities established elsewhere in Europe.

Yesterday, it was the turn of Swiss Bank Corp (SBC) to unveil its approach to Allfinanz, which is to form a joint venture with Zurich Insurance. Each company will sell products and services of the other through their existing branches and offices.

By contrast, Union Bank of Switzerland (UBS) and CS



Walter Frehner: happy to see diversity of approaches

Holding, the parent company of Credit Suisse, have decided to go it alone. CS, generally acknowledged to be the most adventurous of the big three,

began operating its life insurance subsidiary, CS Life, in October, 1990 and UBS followed last month setting up SBC Leber (UBS Life).

The marketing strategies of the three differ considerably. The SBC-Zurich venture, which still does not have a name, will target high-earning individuals seeking to supplement their state pensions. SBC branches will offer them various insurance policies and pension plans from Zurich's Vita life insurance subsidiary, while Vita salesmen will push SBC investment trusts.

SBC Leber is going after small company pension funds, following implementation of a Swiss law which forces companies with fewer than 100 employees to put its pension fund under the management of a life insurance company.

CS Life, on the other hand, has focused strictly on its high net worth private clients, offering them big single premium policies that come

with a useful tax break. "I am happy we are not all taking the same approach," Mr Walter Frehner, president of the executive board of SBC, said yesterday.

It will be interesting to see which of these strategies proves successful. CS Holding said last autumn that CS Life had greatly exceeded its target since it began operations, and the other two are optimistic about the market potential.

It will also be interesting to see how much the new arrangements ruffle traditional relationships between the big Swiss banks and insurance companies.

SBC, for example, has an 18 per cent stake in La Baloise, but its Basle neighbour apparently was not interested in a partnership. Credit Suisse has close ties with Zurich, and Zurich officials confirmed yesterday that Mr Fritz Gerber, chairman, would leave the CS Holding board.

Skandia grouping talks falter

By Robert Taylor in Stockholm

TALKS ON the creation of a pan-Nordic insurance grouping failed to produce a breakthrough yesterday after an inconclusive meeting in Stockholm between Skandia, the region's largest insurance company, the Norwegian group Uni Storebrand, Denmark's Hama, and Fohjola, the Finnish insurance company.

Billed as a showdown, yesterday's discussion was the latest stage in what has turned out to be a protracted and tangled affair. In a joint statement, the companies said they had briefed each other on how the talks were progressing and agreed they would not comment further.

The uncertainties surrounding Skandia's future started as long ago as October 1990, when Skandinaviska Enskilda Banken, Sweden's largest commercial bank, acquired a 28.2 per cent share option in the Swedish insurer from the Wallenberg investment companies, investor and Providentia, with the aim of creating a large banking and insurance giant.

In the face of stiff resistance from Skandia's management, SEB accepted defeat last November and sold most of its option to two Nordic insurance companies, Uni Storebrand and Hama. They were believed to be in alliance with Fohjola, which already had a stake in Skandia,

and an unidentified European insurer - to want to build a pan-Nordic insurance conglomerate centred on Skandia.

However, November's deal between SEB and the insurance companies failed to settle the matter. Mr Bjorn Wolrath, Skandia's chief executive, expressed doubts as to whether a pan-Nordic insurance conglomerate could emerge from this.

The power play among the Nordic insurance companies was complicated further by the fact that Skandia already owns a Norwegian subsidiary, Vesta, which poses a severe competitive threat to Uni Storebrand on its home territory.

KOP board fined over bourse breaches

THE BOARD of Kansallis-Osake-Pankki (KOP), one of Finland's leading commercial banks, was fined yesterday in the Helsinki city court for financial misconduct in breach of bourse regulations, writes Robert Taylor.

Each director, plus the former president of KOP, Mr Jaakko Lassila - who resigned

just before Christmas - were fined between FM2,800 (\$695) and FM7,000 each.

The court found them guilty of failing to notify the Helsinki bourse last spring of losses stemming from a series of exchange transactions they had made. It was not until the middle of May, two months after KOP directors knew of

the loss, that the bourse was informed.

Under bourse regulations, all listed companies are required to immediately provide information that might influence their share price.

Finland's bank inspection board was so concerned at the behaviour of the directors that it called in the police.

Fonditalia plans reorganisation

By Haig Simonian

FONDITALIA, Italy's second biggest private-sector insurance group, yesterday announced a wide-ranging restructuring of three stock market-listed subsidiaries. It wants to create bigger and more competitive units ahead of a long-awaited liberalisation of motor insurance premiums.

The three companies - Latina, La Previdente and Ausonia - are small or medium-sized insurers with both life and non-life operations. Under the proposed reorganisation, Ausonia will be merged

into La Previdente via a rights issue, while La Previdente will also be expanded through the purchase of Latina's motor business.

Meanwhile, La Previdente's life insurance activities are to be transferred to Latina Vita, which will change its name to La Previdente Vita.

"This is the first of what are likely to be many Italian insurance rationalisations from within," said Mr Simon Rudolph, an analyst at Morgan Stanley in London. "The aim is to beef up capital and experience, especially with the liberalisation of motor premiums on the way."

A committee of Italy's lower house of parliament this week approved measures to deregulate motor insurance premiums. The move, which is due to go into operation next year, should become law following acceptance by the senate next week.

Both Latina and Ausonia derive much of their premiums from motor insurance, while La Previdente tends to specialise in personal lines.

Nestlé confident as sales increase 9%

NESTLÉ, the Swiss foods group which launched a FF13.42bn (\$2.5bn) bid with Indosuez on Monday for Source Perrier of France, said sales in 1991 reached SF50.5bn (\$35.5bn), 9 per cent above 1990 levels. It confirmed that 1991 profits were also higher, writes Ian Rodger in Zurich.

The better-than-expected increase in sales was attributed to favourable trends

in all parts of the world, except the Gulf region, and to a slightly positive net movement of foreign currencies against the Swiss franc.

Sales volume, excluding acquisitions and disposals, grew at more than 4 per cent, with the largest increases in Latin America and Asia. In Europe and North America, all product groups contributed to the increase, except the pet

food business in the US, which suffered from a stagnating market and intensive competition.

The group said it expected further growth in sales and profits this year. A complete financial statement is to be published on March 20.

Sales of Sandoz, the Swiss chemical and pharmaceutical group, grew 9 per cent to SF13.4bn last year.

Saint-Gobain slides 25% to FF2.5bn

By William Dawkins

SAINT-GOBAIN, the leading French glass, pipes and building materials group, yesterday reported a 25 per cent decline on last year's profits, indicating a slight recovery from the 40 per cent fall in the first half.

Net profits fell from FF3.85bn (\$610m) to FF2.85bn, on sales up by 9 per cent, from FF18.07bn in 1990 to FF19.55bn last year.

All of the sale increase came from the first full-year incorporation of Norton, the US abrasives group, and Soglas, the British building glass-producer, both bought in early 1990. Stripping these out, sales fell by 1 per cent.

Pet glass prices improved slightly towards the end of last year while volume growth has started to slacken in Germany. Sales remain depressed in France and show little sign of recovery in the US, said Mr Jean-Louis Beffa, the chairman.



Rustenburg Platinum Holdings Limited Reg. No. 05/22452/06

Lebowa Platinum Mines Limited Reg. No. 63/06144/06

Potgietersrust Platinum Limited Reg. No. 01/08353/06

(All companies incorporated in the Republic of South Africa)

Highlights from the Interim Reports for the six months ended 31 December 1991 (Unaudited)

Rustenburg Platinum	1991 Rm	1990 Rm
Gross sales revenue	1,499.6	1,763.3
Profit before taxation	499.8	601.7
Distributable profit for period	219.7	267.0
Ordinary dividends	109.7	156.6
Capital expenditure	240.0	186.1
Earnings per share (cents)	175.3	213.1
Dividends per share (cents)	87.5	125.0

Lebowa Platinum	1991 Rm	1990 Rm
Gross sales revenue	54.8	48.8
Profit/(Loss) before taxation	(9.4)	1.5
Profit/(Loss) after taxation	(9.4)	1.2
Ordinary dividends	—	—
Capital expenditure	26.7	20.7
Earnings per share (cents)	(7.8)	1.0
Dividends per share (cents)	—	—

Potgietersrust Platinum	1991 Rm
Balance Sheet	
Capital employed	
Share capital	3.0
Share premium	396.7
Distributable reserves	0.1
Shareholders' funds	399.8
Mining assets	41.3
Net current assets	358.5
Employment of capital	399.8

Comparable figures for the six months to 31 December 1990 and the year ended 30 June 1991 have not been included as the capital structure of the company prior to November 1991 was such as to make any comparison meaningless.

An interim dividend has been declared payable by Rustenburg Platinum Holdings Limited to shareholders registered at the close of business on 7 February 1992. Date of payment of dividend warrants will be 6 March 1992. (Currency conversion date 24 February 1992.) 23 January 1992

The full text of the Interim Reports will be posted to shareholders and copies may be obtained from the London Secretaries, Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3XE.

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مكتبة جامعة القاهرة



To the Holders of International Income Fund

Long Term Units - All Holders

EBC Trust Company (Jersey) Limited as Manager of the above mentioned Fund has declared the following dividend per Unit for the financial period ended 31st December, 1991, payable on the 31st January, 1992, in respect of Units in issue on 31st December, 1991.

Long Term Units
US\$2.00 per Unit - payable against Coupon No. 31.

Unit holders should send their Coupons to either the Manager at EBC House, 1-3 Seale Street, St. Helier, Jersey JE4 8XL, Channel Islands or to one of the following Paying Agents:-

Bankers Trust Company, One Bankers Trust Plaza, New York, N.Y. 10005
Banque Générale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg

Arrangements have been made whereby holders of all Long Term Units in issue at 31st January, 1992 may reinvest the dividend paid at that date in additional units at a purchase price equal to the Basic Net Asset Value per Unit at 26th January, 1992 (as an indication, the Basic Net Asset Value per Unit was US\$24.15 on 12th January, 1992). This right will be terminated at the close of business on 28th February, 1992. Long Term Unit holders who desire to reinvest their dividend should advise the Manager or Paying Agent accordingly when presenting their coupons for payment.

EBC Trust Company (Jersey) Limited
Manager

Dated 24th January, 1992

Schlumberger

SCHLUMBERGER LIMITED 1991 EARNINGS

Schlumberger Limited reported earnings of \$3.42 per share in 1991 on net income of \$81.6 million, compared with \$2.40 per share on net income of \$57.0 million in the previous year. Excluding the gain on the sale of an investment of \$0.74 per share, and the restructuring charge of \$0.10 per share taken in the third quarter, 1991 earnings per share grew by 16% fueled by increasing activity in the oilfields outside North America and improved profitability in our Measurement & Systems group.

Operating revenue in 1991 was \$6.15 billion, compared to \$5.31 billion, an increase of 16% over the prior year.

According to Emma Beint, Chairman, "Schlumberger's overall activity continued to benefit from a gradual increase in upstream spending by the oil industry. We believe that this upward trend, which began in the late 1980s, will continue."

In the fourth quarter, operating revenue was \$1.61 billion, an increase of 10% over the prior year. Excluding the favorable impact of the gain on the sale of an investment of \$0.55 per share, earnings per share increased 16% over the same quarter last year.

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The Board of Directors
31st December 1991

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Further to the notice to the Bondholders published in the Financial Times on 3rd January, 1992, W H Smith Group PLC hereby gives notice that in accordance with Condition 4(a) of the Bonds the right of conversion on any Bond shall terminate at the end of 10th February, 1992 and that prior to such time rights of conversion attaching to Bonds may be exercised by Bondholders delivering to the specified office of any Conversion Agent listed below, Bonds and signed and completed notices of conversion in accordance with Condition 4(c) of the Bonds and otherwise complying with the Terms and Conditions of the Bonds.

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INTERNATIONAL COMPANIES AND FINANCE

Delta registers \$236.8m operating loss for quarter

By Nikki Tait in New York

DELTA Air Lines, one of the three large US carriers and the purchaser of Pan Am's east coast shuttle operations and transatlantic routes last autumn, yesterday unveiled a \$236.8m operating loss in the three months to end-December. At the after-tax level, the picture improved slightly, with the net loss for the quarter - the second of Delta's financial year - being \$187.6m, or \$3.89 a share.

This was a small improvement on the \$207.8m deficit seen in the same period a year earlier, although the latter half of 1990 was abnormally affected by escalating fuel prices and other Gulf war-related factors.

The operating results reflect Delta's ownership of the shuttle operations for the full three months, and the transatlantic routes, together with the Frankfurt hub, during November and December. The carrier did not spell out the impact of these

acquisitions on the overall loss, but Mr Tom Roock, Delta's finance director, admitted "aggressive growth in operations, along with additional expansion during the year, was a primary cause of increases in operating expenses for the quarter."

During the three months, Delta's operating revenues advanced from \$2.13bn to \$2.62bn. However, operating expenses also climbed from \$2.44bn to \$2.86bn, despite a sharp reduction in the aircraft fuel costs, down from \$334.3m a year ago to \$294.4m.

Delta's passenger/mile yield improved from 13.83 cents to 14.17 cent, but the average load factor stood at 57.2 (55.9) per cent, against a break-even load factor of 62.7 per cent. Pan Am's failed attempt to reorganise what which Delta was to have been a major player - also weighed on non-operating expenses, affecting pre and after-tax figures.

The overall non-operating charge was \$56.6m, incorporating a \$50m write-off relating to Delta's participation in the Pan Am reorganisation effort.

Analysts had expected a large loss for the quarter, but the figure was at the bottom end of expectations, and the shares fell 1 1/4 to \$73 at midday trading.

Mr Roock said the carrier was "encouraged by recent declines in fuel prices and a move towards a more rational industry pricing structure."

But he warned that "soft economic conditions" cost increases, and start-up expenses on the newly acquired routes would still dent figures in 1992.

One analyst, Mr Kevin Murphy at Morgan Stanley, said he expected further loss in the first three months of 1992, and suggested that it could be spring before the Pan Am assets were profitable on a fully-allocated cost basis.

Bombardier gains extra clout

By Bernard Simon in Toronto

BOMBARDIER, the Montreal-based transport equipment-maker, expects its acquisition of de Havilland of Canada to give it extra clout in the world regional aircraft market. De Havilland's twin-engine Dash 8 turboprop is expected to be marketed as a complement to the slightly larger and longer-range Regional Jet, which is built by Bombardier's Canadian subsidiary in Montreal.

At the same time, Bombardier has indicated that de Havilland's operations will be integrated with those of other aircraft manufacturing subsidiaries, namely, Short Brothers of Belfast and the US executive jet-maker Learjet.

Bombardier is buying a 51 per cent interest in loss-making de Havilland from Boeing of Seattle, with generous financial assistance from the Canadian and Ontario governments. The province of Ontario will have a 49 per cent equity stake in de Havilland, but Bombardier will have the option to

buy the province's shares after four years.

Bombardier and Ontario will contribute a total of \$100m (US\$86.2m) in new equity in proportion to their shareholdings. The federal and Ontario governments will provide \$490m in other financial support, mainly loans.

In addition, the Export Development Corporation has agreed to provide subsidised export financing to put de Havilland on an equal footing with its competitors.

The two governments have been desperate to find a buyer for de Havilland since a bid by Aerospaciale de France and Italy's Alenia was torpedoed by the European Commission last September. The EC contended that the proposed takeover would have created a dominant player in the European commuter aircraft industry.

The 63-year-old company has enormous symbolic value to Canada. Maker of such famous aircraft as the Tiger Moth, the Mosquito and the Twin Otter, it is one of only two aircraft

builders in the country and one of the biggest industrial employers in the Toronto area.

De Havilland's only remaining product is the Dash-8. It has delivered 300 Dash-8s and has orders for about 90 on hand.

Bombardier's aircraft manufacturing subsidiaries have been increasingly integrated, with one company providing components, research and testing facilities for the others. Mr Laurent Beaudoin, Bombardier's chairman, said "by combining their resources, skills and experience and building on their united strengths, Bombardier and de Havilland can look forward to achieving a strategic position in the aerospace industry."

Boeing put de Havilland on the block almost two years ago after losing patience with the company, which last made a profit in 1982. Although its products are widely respected, de Havilland has been bedevilled by high costs, low productivity and uncertainty over its future.

Platinum prices hit Rustenburg

By Philip Gawth in Johannesburg

LOWER platinum prices contributed to a 19 per cent fall in Rustenburg Platinum's pre-tax profits to \$488.8m (\$179.4m) for the six months to December.

Sales at the world's largest platinum producer, which is part of the Johannesburg Consolidated Investment (JCI) group, fell 15 per cent to \$1.5bn as values of platinum and rhodium, a by-product of mining platinum, slid by 12 per cent and 17 per cent respectively over the reporting period. Despite a reduction in costs, profits on metal sales still dropped by 15.2 per cent to \$558.5m.

After taking account of renewals and replacements charges, and tax, lease and tax normalisation, distributable profits fell 17.7 per cent to

\$219.7m. This was slightly better than market expectations of a 20 to 25 per cent decline in earnings.

It is a measure of the difficulty the platinum industry is experiencing that Rustenburg, which has a strong balance sheet, saw its earnings per share drop to 175.3 cents from 213.1 cents, so dividend cover was lifted from 1.7 to 2.

The company notes that metal prices, particularly rhodium, are currently below those achieved in the first half of the year, and if they don't improve results for the second half will be weaker.

Lebowa Platinum, a smaller platinum producer also in the JCI group, made an after-tax

loss of \$9.4m compared with a \$1.2m profit in the previous period.

This was largely a function of the high costs in relation to revenue because of the mine's sustained drive to increase tonnage milled to 70,000 tonnes per month.

Tonnage milled did increase by 52.3 per cent to approach 60,000 tonnes per month, but revenues were only up by 12.3 per cent because of lower metal prices and lower than planned head grades.

Because of the cash-flow strain the mine is experiencing, the company has decided to expand output from 70,000 to 100,000 tonnes per month. This will be achieved through mining outcrop or using open-cast methods rather than through underground production.

Charge and fall in sales push Caterpillar into red

By Barbara Durr in Chicago

CATERPILLAR, the world's largest maker of earthmoving equipment, reported a \$404m annual loss for 1991, compared with earnings of \$210m in 1990. The loss per share for last year was \$6.45 against earnings per share in 1990 of \$2.07.

The loss was attributed primarily to a \$375m pre-tax, non-recurring charge, most of which was taken in the fourth quarter, and a 12 per cent decline in sales volume. The charge was plant closures and employee redundancy costs.

Although the company has been embroiled in a labour dispute with the United Auto Workers since the beginning of November, it said this did not have a significant effect on the deterioration in sales. It did

admit that with some 9,300 workers idled, operations have been disrupted.

The company's outlook for this year is also clouded by the labour dispute.

It said that because of the uncertainties about the economy and resolving the labour problems, it was "not practical to forecast 1992 profitability at this time". But it is expected the first quarter of 1992 will be unprofitable.

In the fourth quarter, the company reported a loss of \$118m, or \$3.16 per share. This compares with earnings of \$11m, or 11 cents, in the year-ago period.

Sales and revenues in the fourth quarter were \$2.46bn, down by \$299m from the 1990 period.

Write-off behind 32% fall at Dow Jones

By Alan Friedman in New York

DOW JONES, publisher of the Wall Street Journal, yesterday reported a 32.5 per cent decline in 1991 net profits, to \$72.2m, a result in line with market expectations.

The net income figure was struck after a previously announced \$32m write-off of development costs, goodwill and equipment associated with The Trading Service, a foreign exchange direct dealing service of Dow Jones' Telerate subsidiary.

Consolidated operating income for 1991 was 5 per cent higher at \$240.7m, while total group revenues of \$1.7bn represented a 0.3 per cent increase on 1990.

Group net profit in the fourth quarter was almost wiped out by the \$32m Trading Service charge, having declined to \$3.6m from \$33.4m in the last quarter of 1990.

But operating income in the last quarter of 1991 grew by 44.1 per cent to \$7.7m on quarterly revenues that were 3 per cent higher at \$456.1m.

The final quarter of 1991 saw an improving trend in all three main divisions, with operating income 22.6 per cent higher in information services, to \$37.6m.

The business publications segment, which includes The Journal and Barron's, rebounded by 96.2 per cent, to \$33.6m of operating income, although this was compared with a depressed 1990 fourth-quarter level.

Operating profits in the quarter at the Ottawa community newspapers division was 12.7 per cent up at \$4.4m. The Wall Street Journal's advertising income fell by 10.3 per cent in 1991, but by only 0.7 per cent in the fourth quarter.

The Journal's full-year advertising revenues fell 5.8 per cent, but rose by 3.3 per cent in the last quarter.

For the whole of 1991 the information services division, including Telerate and Dow Jones Information Services, managed a 14.3 per cent rise in operating earnings, to \$147.8m.

The business publications division's operating profit was 2.7 per cent lower in 1991, at \$81.5m. Ottawa reported a 14.2 per cent lower 1991 operating profit of \$36.8m.

Analysts said they were generally pleased with the fourth-quarter trend, but Wall Street reacted to the results by marking the Dow Jones share price 1 1/2 lower to \$28 1/2.

BCE turns in record figures for full year

By Robert Gibbens in Montreal

BCE, the telecommunications group that controls Northern Telecom, reported higher fourth-quarter earnings despite the recession and reduction in long-distance rates.

Net income was \$346m (US\$295m), or \$1.11 a common share, up 7 per cent from \$323m, or \$1.05, a year earlier, on revenues of \$5.3bn, against \$4.8bn.

The contribution from Bell Canada, the telecommunications subsidiary, was stable at 74 cents per BCE share.

In the full year, BCE lifted earnings to a record \$1.53bn, or \$4.01 a share, up 16 per cent from \$1.36bn, or \$3.50, in 1990. Revenues advanced to \$19.9bn, up 8 per cent from 1990's \$18.3bn.

BCE credited the strong results to a continuing high level of investment in technology and to expense controls. It said its results in the latest quarter were helped by lower borrowing costs.

For the full year, Bell Canada contributed \$2.97 per BCE share, little changed from 1990. Northern Telecom, 97 cents, against 89 cents, Montreal Trust 73 cents compared with 14 cents, and TransCanada Pipelines 13 cents, against 22 cents.

BCE Mobile Communications suffered a loss of 6 cents, against 5 cents.

Unisys returns to the black despite downturn in sales

By Louise Kehoe in San Francisco

UNISYS reported its first profitable quarter in three years, buoying confidence that the struggling US computer manufacturer is on the road to recovery.

Although sales revenues dipped, the company said US orders booked during the quarter showed the strongest gain in five years.

For the fourth quarter, the computer manufacturer reported net income of \$80.5m, or 31 cents a share, well above Wall Street expectations and a strong recovery from 1990 fourth-quarter losses of \$86.5m, or 74 cents.

Revenues declined sharply, however, to \$2.45bn for the quarter, compared with \$2.93bn in the same period a year ago. Unisys said the drop reflected "continuing market weakness, lower shipments at the end of product cycles and the sale of its Timeplex subsidiary in June 1991."

Unisys said strong demand in Pacific Rim markets and improvement in the US were offset by continued weakness in Europe during the fourth quarter.

Over the past two years, Unisys has restructured operations to cut costs and

reduce its heavy debt load. Debt declined around \$150m in the fourth quarter, Unisys said. At the end of the third quarter, the company's debt load was just under \$3bn.

"Our programme to reshape the company is on schedule in terms of both lowering our cost structure in line with market conditions and focusing our strategic product, technology, service and market initiatives," said Mr James Unruh, chairman and chief executive.

For 1991, Unisys recorded a net loss of \$1.4bn, including a special charge of \$1.2bn in the second quarter, on revenues of \$8.7bn. This compares with a 1990 loss of \$6.7m, including a special charge of \$18m, on revenue of \$10.1bn.

Mr Unruh said: "We do not expect early improvement in general economic conditions or a lessening of competitive pressures in our business. However, we did start the year with a stronger base of business... and we remain committed to profitability for the year."

Unisys stock rose to \$6 1/2 in midday trading, from \$4 1/2 Wednesday close of \$5 1/2, on news of its higher-than-expected earnings.

Data General returns fall well below expectations

By Louise Kehoe

DATA GENERAL's stock lost 23 per cent of its value yesterday when the manufacturer of mid-range computers reported much lower than expected earnings for its first fiscal quarter.

The company blamed competitive pressures on pricing for the decline.

For the first quarter, it reported net income of \$4m, or 12 cents per share, down from \$12.4m or 41 cents in the same period last year.

Wall Street analysts had been projecting earnings of around 47 cents per share for the first quarter. The stock skidded to \$12 1/2 at midday, on a Wednesday close of \$16. Revenues for the quarter were \$294.8m, down from \$311.7m for the same period a year ago.

The company said first-quarter revenues from the Japanese market were \$16m lower than during last year's first quarter, following the sale in 1991 of its Japanese subsidiary.

The sales and earnings decline represents a setback in Data General's financial recovery. The company returned to profitability in fiscal 1991 after four years of heavy losses, during which operations were severely cut and the company developed a new "open systems" product line.

It said sales of its "open systems" product line continued to grow during the first quarter, but that price declines were a factor.

"We have been able to maintain profitability despite continuing weakness in the worldwide economy and very competitive pricing pressures," said Mr Ronald Skates, president and chief executive.

Our expectation is that industry-wide pricing pressures, which had a significant impact on the past quarter's results, will not abate for some time," he added. "We remain very cautious about the remainder of 1992."

Sara Lee and Quaker Oats cheer markets

By Nikki Tait

TWO large US consumer product groups, Sara Lee and Quaker Oats, have reported sharply-improved profits for the final three months of 1991, causing a lift in their share prices yesterday.

Profits rose by 13.6 per cent at Sara Lee, the large Chicago-based consumer products company, during the second quarter of its 1991-92 financial year, to \$189.4m after tax. Earnings per share increased by a roughly similar amount, up 13.2 per cent to 77 cents, while net sales for the quarter were \$36m, 6.5 per cent higher.

First-half net profits show a more dramatic advance, up by two-thirds to \$452.3m, but this partly reflects a net pre-tax unusual gain of \$21.7m - comprising profit from the sale of the pharmaceutical business offset by lower restructuring costs. The gain was taken in the July-September quarter.

The packaged meats and bakery side increased second-quarter operating profits by 9.8

per cent to \$75.5m, although the coffee/grocery division gained only 1.3 per cent at \$67.1m, with European coffee volumes declining slightly.

Personal products - which include brand names like L'eggs and Hanes - continued to surge ahead, helped by acquisitions. Operating profits here were 21.6 per cent higher.

At Quaker Oats, the food and pet foods group also based in Chicago, second-quarter after-tax profits totalled \$47.7m, against only \$6.1m. Comparisons are muddled because of a \$30m provision for discontinued operations last year, but pre-tax profit from continuing businesses still rose from \$7.6m to \$78.3m.

The company said it had been helped by strong volume growth, at home and abroad, and by lower commodity costs. First-half profits now stand at \$87.1m after tax.

Shares in Sara Lee rose 4 1/2 to \$54 1/2, and those of Quaker Oats, 1 1/4 to \$71 1/2 on the news.

Fourth-quarter earnings tumble sharply at Amoco

FOURTH-QUARTER earnings of Amoco, the US oil and natural gas group with large interests in chemicals, fell to \$300m, or 40 cents a share, from \$538m, or \$1.07, in the corresponding quarter of 1990. Reuter reports from Chicago.

The group attributed the fall to lower crude oil prices and higher exploration expenses. Crude oil prices averaged \$20 a barrel, or more than \$10 a barrel below the 1990 fourth-quarter level.

Exploration expenses were up \$85m.

Amoco added that its chemical operations incurred a loss in the quarter, reflecting a soft economy and industry overcapacity.

Amoco's 1991 full-year profit declined to \$1.53bn, or \$3.97 a share, from \$1.91bn, or \$3.77, in 1990. The 1991 net includes a \$311m, or 62 cents-a-share gain.

Worldwide capital and exploration expenditures in 1991 amounted to \$3.5bn, compared with \$3.7bn in 1990. Amoco recently announced a capital and exploration expenditure budget of \$3.7bn for 1992.

Domestic exploration and production operations earned \$107m in the fourth quarter, while foreign exploration and production earnings amounted to \$46m.

Stratus to supply International Computers

By Alan Cane

STRATUS COMPUTER of the US has agreed to supply international Computers (ICL), the UK-based company in which Fujitsu of Japan has a majority stake, with fault-tolerant computers in a deal which underlines the interdependence of computer manufacturers today.

Stratus, based in Marlboro, Massachusetts, also supplies its computers under non-exclusive agreements to International Business Machines (IBM), the world's largest computer manufacturer, which at one time comprised 30 per cent of Stratus' market, Olivetti of

INTERNATIONAL CAPITAL MARKETS

Japanese rail group plans to raise ¥80bn

By Emilio Terrazono in Tokyo

EAST JAPAN RAILWAY, one of the seven divisions of Japan's railway group, the former Japanese National Railway, which was incorporated in 1987, has announced plans to raise up to ¥80bn (\$648m) in straight bonds on domestic and overseas markets by the middle of this year.

This will be the first bond issue by any of the seven operating divisions of the rail group. The announcement follows last year's decision by the Ministry of Transport to postpone privatisation of the railway group due to the sluggishness of the Japanese stock market.

The move is expected to promote further expansion of the domestic corporate bond market. Companies are turning to the Japanese straight bond market, originally seen as immature because of rigid interest rate controls and an illiquid secondary market.

Last year, due to the stock market slump which made large equity-linked financing difficult, and to the loosening of restrictions by the Ministry of Finance, the straight bond market saw an increase in straight bond issues. In 1991, domestic straight bond issues totalled ¥2,500bn, up 30 per cent from 1990, and issues in the Euro market rose 2.5 times to ¥3,500bn.

East Japan Railway said that it would continue to tap the straight bond market for funds. The company needs funds for instalment payments for the "Bullet Train" facilities worth ¥1,100bn. East Japan Railway must repay ¥150bn of maturing long-term debt this year, and the unit plans to spend ¥200bn in capital investments in the year to March 1992.

East Japan Railway said that issue terms and details of the bonds have yet to be fixed. The remaining railway units, including Central Japan Railway and West Japan Railway, are expected to follow suit by raising funds through the corporate bond market.

Tokyo broker to acquire affiliate

MITO Securities, a medium-sized brokerage house listed on the second section of the Tokyo Stock Exchange, is to acquire its affiliate, **Kojima Shokai**, at the end of May. Reuters reports from Tokyo.

Mito Securities said one Kojima share would be exchanged for 0.5 of a Mito share. Mito, capitalised at ¥10-80bn, currently holds 5 per cent of Kojima, which is capitalised at ¥78bn and is listed.

Mito Securities said the merger was aimed at expanding its sales network and improving efficiency.

There had been market speculation on the merger since last week that it may trigger a string of mergers between small affiliated securities houses.

Chinese shares well received

The first public offering to foreigners of shares in a Chinese company was about four times oversubscribed after a three-day placement, Reuters reports from Hong Kong.

Some 200,000 Shanghai Vacuum Electronic Device shares were underwritten by **SBGI Finance Asia**, **Salomon Brothers** and **Sung Hong Kai** with 200,000 shares handled by Shanghai underwriters.

The shares, with a face value of ¥100 (\$14.5), were offered at ¥120 each, to raise ¥240m (\$78m).

WORLD INDUSTRIAL REVIEW

The FT proposes to publish this survey on January 31 1992.

Industrial Sector

Computers & Software
Semiconductors
Consumer Electronics
Telecommunications
Motor Cars, Trucks
Commercial Vehicles
Steel

Aerospace & Aviation
Chemicals & Pharmaceuticals
Food
Engineering
Industrial Equipment

For a full editorial synopsis and advertisement details please contact:

Ruth Pucumbe
on 061 834 3381 (telex 666813), (fax 061 832 9248) or write to her at

Financial Times, Alexandra Buildings,
Queen Street, Manchester M2 3LP

Treasuries ease with shift of attention to auction

By Patrick Harverson in New York and Sara Webb in London

US TREASURY bond prices fell across the board yesterday morning as investors ignored more bad employment news and instead focused on the afternoon's big auction of new government securities.

By midday, the benchmark 30-year Treasury issue was down ¼ at 108½, yielding 7.655 per cent. At the short end of the market, the two-year note was also weaker, down ¼ at 99½, to carry a yield of 4.975 per cent.

The news of a 46,000 rise in jobless claims for the second week of January would normally have buoyed the market. The figure, however, was in line with analysts' forecasts, and not enough to affect a market that was trading cautiously ahead of the sale of \$9.25bn in five-year notes.

Prices were also depressed yesterday by the continuing weight on investors of large amounts of new corporate debt, especially at the long end of the maturity range. Investors have struggled to absorb all of the new corporate securities, and consequently they have had little appetite for government debt in recent weeks.

JAPANESE government bonds climbed to new highs on yesterday's bullish money supply data, but the market ended the day little changed as profit-taking wiped out the gains.

The money supply grew by a preliminary 2 per cent in December, down from the previous record low of 2.1 per cent in October. The news raised hopes of an easing in the Bank of Japan's tight monetary policy.

The 10-year issue has raised a total of ¥1.83bn this week, while the 15-year issue has raised ¥1.95bn during the same period. Traders said the money raised by the two top issues

accounted for 30 to 35 per cent of the government's 1992 funding requirement.

Although Dutch government bond prices closed higher on the day, investors only bought a little of the top issues, preferring to buy directly in the market yesterday.

Elsewhere in Europe, German government bond prices were almost unchanged on the previous day's close. The Liffe bund futures contract traded in a range of between 88.21 and 88.62 before ending the day at 88.41. Traders noted that the futures contract was well supported at the low end of the range and did not fall below 88.20 which is an important technical resistance level.

UK government bonds ended the day firmer in light trading ahead of the G7 meetings this weekend and next week's gilt auction. Traders said sterling strength helped to lift gilt prices, with the benchmark 11½ per cent gilt due 2003/07 rising from 115½ to 115½ by late afternoon.

BENCHMARK GOVERNMENT BONDS

Coupon	Red	Price	Change	Yield	Week	Month
AUSTRALIA	12.000	110.01	112.8215	-0.328	8.05	9.94
BELGIUM	5.000	05/01	102.2500	-0.050	8.63	8.96
CANADA	5.250	04/02	101.7500	-0.150	8.24	8.19
DENMARK	5.000	11/00	103.2700	-0.005	8.45	8.51
FRANCE	5.500	11/00	99.2625	+0.151	8.65	8.72
FRANCE	5.500	01/01	102.7500	+0.020	8.40	8.44
GERMANY	5.250	08/01	102.2500	+0.020	7.80	7.91
ITALY	12.000	08/01	98.1700	-0.030	12.28	12.27
JAPAN	11.000	09/01	99.2625	-0.151	8.40	8.44
NETHERLANDS	5.000	03/01	100.8000	-0.050	8.36	8.38
NETHERLANDS	11.000	07/00	101.7700	+0.020	11.31	11.30
UK GILTS	10.000	11/96	101.10	+0.02	8.58	8.58
UK GILTS	10.000	02/01	102.08	+0.02	8.47	8.47
US TREASURY	7.500	11/01	102.18	-0.02	7.13	7.10
US TREASURY	6.000	11/01	102.31	-0.02	7.88	7.83

London closing. * denotes New York morning session. Prices US, UK in pence, others in decimal. Yield: Local market standard. Technical Data/ATLAS Price Sources

of Japan's monetary policy. The yield on the benchmark No 129, which opened at 5.20 per cent, reached 5.145 per cent after the money supply announcement. However, prices fell back on profit-taking and weakened further in the London trading session with the No 129 yielding 5.22 per cent.

Short-term interest rates, which fell sharply on Wednesday, inched up again in Tokyo yesterday as the Bank of Japan squeezed the supply of funds in the money market. The rate on three-month certificates of deposit moved up to 5.0 per cent from 4.95 per cent.

THE DUTCH government's financing agency announced it will close sales of its 8.25 per cent 10-year issue today, but will leave its 8.25 per cent 15-year top open next week.

The 10-year issue has raised a total of ¥1.83bn this week, while the 15-year issue has raised ¥1.95bn during the same period. Traders said the money raised by the two top issues

accounted for 30 to 35 per cent of the government's 1992 funding requirement.

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Sandner re-elected CME chairman

By Barbara Durr in Chicago

MR JOHN "Jack" Sandner was re-elected as chairman of the Chicago Mercantile Exchange (CME) for a record eighth time.

Mr Sandner, who has served seven one-year terms as chairman, will now serve a two-year term under new rules approved by the CME last year.

Mr Sandner is a lawyer by training and a former Golden Gloves boxing champion. He was chairman from 1980 to

1982, from 1986 to 1988, and again in 1991.

He said he plans to press on with the initiatives he began in 1991 to ensure that the CME remains the most important and innovative centre of risk management in the world.

At the CME, the chairman is elected by the board of governors rather than by direct vote of exchange members. The CME board of governors is

composed of 24 representatives of the three divisions of the exchange and eight appointed outside governors.

While there has been some grumbling on the CME floor about the exchange's entrenched leadership, the continuity in its top ranks has enabled it to pursue a consistent, strategic expansion of its innovative financial products.

The CME board of governors is composed of 24 representatives of the three divisions of the exchange and eight appointed outside governors.

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FT LAW REPORTS

Italian court bars UK arbitration

MARC RICH & CO AG v SOCIETA ITALIANA IMPIANTI
Court of Appeal
(Lord Justice Neill,
Lord Justice Woolf and Lord Justice Scott)
December 19 1991

SUBMISSION to the jurisdiction of the courts of a foreign country by the lodging of a defence covers the whole proceedings, including earlier interlocutory orders and decisions. Accordingly, an earlier decision as to the non-existence of an arbitration agreement is a decision of a competent court binding on a party who submits to the jurisdiction at a later stage, and bars him from asserting in the UK that the claim should go to arbitration.

The Court of Appeal so held when dismissing an appeal by the plaintiff, Marc Rich & Co AG, from Justice Neill's decision in *Societa Italiana Impianti PA*, from pursuing an action in Genoa pending appointment of an arbitrator.

LORD JUSTICE NEILL said Marc Rich was Swiss. Impianti was Italian. In 1987 Impianti sold a cargo of oil to Marc Rich. The contract for sale was negotiated in Italy.

Following the sale Marc Rich alleged that the cargo was damaged, and contended that the contract incorporated an English law London arbitration clause.

On February 29 1988 Marc Rich appointed an arbitrator. Meanwhile, on February 18, Impianti had issued proceedings in Genoa seeking a declaration of non-liability.

On May 20 Marc Rich issued an originating summons in the Commercial Court in London seeking appointment of an arbitrator pursuant to section 10(3) of the Arbitration Act 1950. It obtained leave to serve out of the jurisdiction.

Impianti applied to set aside leave, contending that the contract did not contain an arbitration clause and that the dispute should be resolved in Italy.

Justice Hirst dismissed the application. He held that the 1988 Civil Jurisdiction and Judgments Convention did not apply; that the putative law of the contract was English; and

that it was a proper case for leave.

Impianti appealed. The Court of Appeal referred questions on the interpretation of Article 1 of the Convention to the European Court.

Meanwhile, Marc Rich had taken steps to contest jurisdiction in Genoa. On October 4 1988 it lodged a defence document pleading lack of jurisdiction, but, in the event of recognition of jurisdiction, claiming compensation for loss.

On January 25 1991 the Corte di Cassazione in Rome rejected a plea by Marc Rich that the Genoa proceedings be stayed on the ground of lack of jurisdiction. It held there was no arbitration agreement and that the only jurisdiction was Italy where the contract had been formed.

On May 14 Marc Rich lodged a further pleading in Genoa, contesting Impianti's non-liability claim. On June 4 and July 2 it introduced documentary evidence.

On April 25 the European Court gave its judgment on the question referred by the Court of Appeal.

Article 1(4) of the Convention provided "the Convention shall not apply to... (4) arbitration". The question referred was whether the article 1(4) exception extended to litigation as to the initial existence of an arbitration agreement.

In paragraph 22 of its judgment the Court said Impianti contended that the article 1(4) exclusion did not extend to such disputes. Further contentions were set out in paragraphs 23, 24 and 25.

In the first sentence of paragraph 26 the Court said "those interpretations cannot be accepted". In paragraph 29 it said the exclusion extended to litigation pending before a national court concerning appointment of an arbitrator, even if existence of an arbitration agreement was a preliminary issue in that litigation.

Those paragraphs were not easy to interpret. The Court appeared in the first sentence of paragraph 26 to reject the paragraph 22 contention. On the other hand, paragraph 29 was capable of meaning that the exclusion covered section 10(3) cases.

In the light of the European Court's answer, the appeal from Mr Justice Hirst's judgment was dismissed.

On October 29 Marc Rich sought an injunction to restrain Impianti from taking further steps in Genoa until final award in the arbitration.

Mr Justice Hobhouse concluded that it would not be appropriate to grant an interim injunction after Marc Rich had apparently voluntarily submitted to the jurisdiction of the Italian court. He refused the application. Marc Rich now appealed.

On the appeal the question, not argued below, was whether the Rome decision was binding as to the existence of the arbitration agreement. If so, the basis for the summons and relief disappeared.

Article 26 of the Convention provided that a judgment given in a contracting state should be recognised in other contracting states.

Section 32(1) of the Civil Jurisdiction and Judgments Act 1982 provided that an overseas judgment should not be recognised in the UK if the party against whom judgment was given had not submitted to the jurisdiction of the court in the UK.

Section 32(1)(c) provided that a person against whom judgment was given should not be treated as having submitted to the jurisdiction only because he appeared to contest jurisdiction, or to ask for a stay on the ground that the dispute should be submitted to arbitration.

Impianti contended that the Rome judgment was the judgment of a competent court, and that Marc Rich had submitted to the jurisdiction by lodging the first defence in October 1988, or by lodging the second defence in May 1991 and the documents in June and July.

Accordingly, it was argued, all the elements of an issue estoppel were present - final judgment on the merits by a competent court between the same parties on the same issues. In May 1991 the Rome court was not a competent court in that the defence was not a submission to the jurisdiction.

In the alternative Impianti said the judgment had to be recognised under the Convention and, in the light of section 32(1)(a), section 32(1) did not apply.

If one considered the form of the question sent to the European Court of Justice and the argument recorded in paragraph 22 of the judgment, the European judgment did not provide any clear authority for the proposition that the Rome judgment was one to which section 32(1)(a) applied.

It was unnecessary to express any final view on the question. The case would not be decided on the basis of section 32(1)(a).

The question was whether Marc Rich submitted to the jurisdiction of Italian courts at a time and in a manner which prevented it from relying on section 32 because of non-fulfilment of condition (1)(c).

Section 33 should not be construed too narrowly. It might not have been necessary for Marc Rich to lodge an alternative defence on the merits on October 1988, but the pleading undoubtedly made clear that the primary purpose of the document was to challenge the jurisdiction. It was assumed that the first defence did not amount to a submission.

The second defence, lodged in May 1991, was another matter. It was a plain and unequivocal submission to the jurisdiction of the Italian court to deal with the merits of the claim. Marc Rich was seeking rejection of Impianti's claim. The matter was put beyond doubt by the lodging of documents.

Once Marc Rich had submitted to the jurisdiction to try the merits of the case, that submission covered the whole proceedings. It could no longer dispute earlier interlocutory orders, nor challenge the validity or competence of any earlier decision in the proceedings.

It followed that the Rome judgment was the judgment of a competent court. Marc Rich must be regarded as having submitted to the jurisdiction. The condition in section 32(1)(c) could not be satisfied. Marc Rich was bound by the decision that the contract did not contain an arbitration agreement.

The appeal was dismissed. Their Lordships agreed. For Marc Rich: Iain Milligan QC (by C. Co.). For Impianti: Peter Gross (by C. Co.).

Rachel Davies
Barrister

The Republic of Poland Ministry of Privatisation

Privatisations of Zaklady Azotowe SA w Tarnowie-Moscica ("ZAT") and Zaklady Wlókien Chemicznych "Stilon" ("Stilon")

As part of the Polish Government's privatisation programme and on the basis of art. 23 of the July 13th, 1990 Act on the Privatisation of State-Owned Enterprises (Dz. U. nr 51/90, poz. 298, and all further amendments) (the "Privatisation Act"), an invitation is extended by the Acting Head of the Ministry of Privatisation, on behalf of the State Treasury of the Republic of Poland, to interested parties with proven experience in the chemical industry to record and thereafter pursue their interest in purchasing not less than 10% and up to 80% of the shares of the following companies.

ZAT, a newly incorporated joint stock company, is Poland's leading manufacturer of caprolactam and a major manufacturer of PVC and nitrogen fertilisers.

STILON is Poland's sole producer of Nylon 6 products. Stilon also produces and packages audio and video tapes, cassettes and computer discs.

In accordance with art. 24 of the Privatisation Act, employees of ZAT and Stilon will be given the opportunity to acquire up to 20% of the shares in their respective companies at preferential rates.

Sale Procedure
Each company will be subject to a separate privatisation programme. Interested parties should record their interest in both or either of the above companies by contacting Bankers Trust International PLC, whereupon they will be sent a confidentiality letter for execution as a condition precedent to their receiving more information. Replies should be sent to the address given below before 14th February 1992. The Ministry of Privatisation reserves the right to extend the invitation to negotiate beyond this date and also reserves the right to revoke the invitation and to suspend negotiations without providing any reasons therefor.

Andrew Grabowski
Laurence Courtneay
Bankers Trust International PLC
1 Appold Street, London EC2A 2HE
Tel: (071) 982 2501/2601 Fax: (071) 982 2256

Member of SFA
Bankers Trust International PLC
The Republic of Poland

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Ecn 25,000,000
Subordinated Floating Rate Notes due 1993

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six month period from January 23, 1992 to July 23, 1992 the notes will carry a base rate of 10 1/4% (quarterly, 1/4% margin). The coupon amount so calculated will be Ecu 2,451.39.

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Manufacturers Hanover Trust Company Agent Bank

The Republic of Poland Ministry of Privatisation

Privatisations of Fabryka Narzedzi Chirurgicznych "Chifa" ("Chifa") and Fabryka Narzedzi Chirurgicznych i Dentystycznych "Mifam" ("Mifam")

As part of the Polish Government's privatisation programme and on the basis of art. 23 of the July 13th, 1990 Act on the Privatisation of State-Owned Enterprises (Dz. U. nr 51/90, poz. 298, and all further amendments) (the "Privatisation Act"), an invitation is extended by the Acting Head of the Ministry of Privatisation, on behalf of the State Treasury of the Republic of Poland, to interested parties with proven experience in the surgical equipment industry to record and thereafter pursue their interest in purchasing not less than 10% and up to 80% of the shares of Chifa and, following its transformation into a joint stock company 100% owned by the State Treasury, not less than 10% and up to 80% of the shares of Mifam (or failing which the assets of Mifam following its legal liquidation).

CHIFA, a newly incorporated limited liability company, is Poland's leading manufacturer of surgical instruments. Chifa consists of two branches, the main branch at Nowy Tomysl and a smaller branch at Rudnik.

MIFAM is Poland's sole producer of disposable hypodermic needles, and Poland's leading manufacturer of dental rotary and bar instruments and artificial teeth.

In accordance with art. 24 of the Privatisation Act, employees of Chifa and Mifam will be given the opportunity to acquire up to 20% of the shares in their respective companies at preferential rates.

Sale Procedure
Each company will be subject to a separate privatisation programme. Interested parties should record their interest in both or either of the above companies by contacting Bankers Trust International PLC, whereupon they will be sent a confidentiality letter for execution as a condition precedent to their receiving more information. Replies should be sent to the address given below before 14th February 1992. The Ministry of Privatisation reserves the right to extend the invitation to negotiate beyond this date and also reserves the right to revoke the invitation and to suspend negotiations without providing any reasons therefor.

Andrew Grabowski
Damian Thornton
Bankers Trust International PLC
1 Appold Street, London EC2A 2HE
Tel: (071) 982 2501/2601 Fax: (071) 982 2256

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The Republic of Poland

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U.S. \$75,000,000 SWEDBANK (Sparbankers Bank) Subordinated Floating Rate Notes due 1997

Notice is hereby given that for the three month period from January 24, 1992 to April 24, 1992 the Notes will carry an interest rate of 4 1/4% per annum. The interest payable on the relevant interest payment date April 24, 1992 will be U.S. \$2,804.25 and U.S. \$112.17 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000. The sum of U.S. \$121.17 will be payable per U.S. \$10,000 principal amount of Registered Notes.

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U.S. \$75,000,000 SWEDBANK (Sparbankers Bank) Subordinated Floating Rate Notes due 1997

Bass chief warns about the costs of rationalisation

MR. IAN PRUSSER, chairman of Base, the UK's leading brewer, told shareholders at yesterday's annual meeting that rationalisation measures would involve further exceptional charges against profits.

The group has already announced plans to close its breweries at Edinburgh and Sheffield. The meeting was told that the group was aggressively reducing its cost base and that this action was "essential to strengthen further our market position and to ensure the highest price and brand competition."

Mr. Prusser said beer sales to the free trade in the October-December quarter had increased by 10 per cent, but that sales to the tied trade, particularly strong performance in the take-home trade. Total beer volumes were only 0.5 per cent down, having benefited from an increase of nearly 5 per cent in the final quarter of 1982.

He believes this means that

our market share gains have continued in the new financial year.

Christmas trade in the group's pubs had been "more encouraging" than in the preceding weeks but beer volume per pub was 9 per cent below last year with a consequent loss of high marginal profitability.

Another 360 pubs were sold during the quarter, fetching 269m and bringing the total sold to 1,869 against a disposal target of 2,740. New leases had been agreed for 540 of the leased estate's 1,926 pubs.

Mr Prosser said that in the Holiday Inn business, economic conditions in some parts of the US had continued to affect occupancies in company managed hotels but this had been almost offset by increased room rates.

US franchise hotels' occupancy rates were similar to those in the same period last year.

T&N, the motor, UK components and engineering group, is buying a bearing manufacturer in the former east Germany.

The acquisition, through the Treuband privatisation agency, is small but unusual, says Mr Colin Hope, T&N's chairman, as "an important strategic move at little capital cost. The extra sales potential is considerable".

T&N will acquire the site, plant and equipment of the inventory of Gietlagerwerk Osterwick, based 50 miles from Hannover.

The venture is being renamed Glacier Vandervell (Osterwick) to identify it with T&N's long established Vandervell bearing and bushes subsidiaries.

Initially the venture is employing 186 people. Its main

customer is Volkswagen, already assembling cars from kits at the former Trabant plant at Mosel, near Zweibrück, and which is setting up a new factory there to produce Gols. Gleitlagerwerk, which has been a Gleitlager since 1952, makes a range of alloy-casting parts for east European automotive and industrial bearing applications.

The acquisition forms one of what is expected to be a string of such acquisitions in the region, as T&N seeks to establish a firm foothold in growing east European markets.

In June, T&N became the first British company to acquire a controlling stake in a Czech company offered for privatisation by the Czech government. It bought a 51% stake in Závody Brno, a company owned by the state-owned Czechoslovakian carmaker, the sole Czech producer of automotive brake and friction products.

SIR JOHN Hoskins, chairman of Burton Group, yesterday said that clothing company's shareholders should be reassured that he remained "extremely cautious about the economic outlook for 1982".

Speaking at the annual meeting, Sir John said Burton had "witnessed the deepest recession in retailing since the war at the same time as a collapse in the property market".

But he said sales growth had been re-established in the current financial year. Stripped of the increase in VAT, sales were up 10 per cent ahead of the previous year.

Trade had been very poor at the beginning of the financial year but had picked up over the crucial Christmas period, showing a 15 per cent improvement in the five weeks from the beginning of December.

He added, however, that the increase in sales had been bought at the expense of some reduction in gross margin as a result of an extensive discounting campaign.

Analysts suggested that sales were still showing a like-for-like decline once the contribution from additional trading space had been stripped out and warned that the company's discounting promotions might backfire.

ments late last year that the company is seeking redundancies in its chemicals and research and development divisions.

The expected staff cuts come as the company is preparing to announce on February 13 results for the fourth quarter ended December. They are likely to be the worst quarterly figures for years. If the trend continues, the report a loss for the current quarter, its first such deficit.

BP has been cutting jobs across the company as part of a cost reduction campaign initiated by Mr. Bob Horton, chairman, last year to secure further financial pressure in the past few months as oil prices have weakened and show few signs of picking up for much of this year.

A number of actions this year in view of the oil price and redundancies are among them," the company said. "We are also looking at consolidating all of the head offices in the UK to the new Circus building (BP's new HQ) and which activities can be done outside of the company."

Among the world's big oil companies, BP is one of the most exposed to fluctuations in the oil price. It has been hit hard in the past that every \$1 a barrel increase in world oil prices adds \$200m to the bot-

PARK FOOD GROUP reported record sales of food and drinks hampers for 1991 and forecast substantially higher pre-tax profits for the full year to March 91.

The statement accompanied interim results for the seasonally unfavourable six months to September 30 which showed a loss of £4.39m, against a loss of £4.51m for the same period in 1990.

Turnover was £15.7m, against £20.3m last time.

An interim deficit is usual for the group due to the seasonality of its Christmas

hamper business.

Turnover for the last full year, to March 31 1961, was \$119.6m with pre-tax profits amounting to \$3.95m.

The interim dividend is lifted to 5p (2.5p); directors anticipated a final distribution of not less than 8p.

Mr Peter Johnson, chairman, attributed the company's success to the fact that "we have increased the number of our agents, average member spend has increased substantially, and we are buying far more efficiently."

He added that the company's sales were increased by 10% and that he believed it would show a similar increase in 1962.

As to its hampers network, Johnson said that the following month the company would introduce its first Christmas hamper.

ed that orders for next Christmas are already "showing significant improvement over last year", and he believes that results for March 1993 will show a further significant improvement. The group has recently returned to its original core business of selling soft drinks, sold through a nationwide network of more than 64,000 agents, and has disposed last June of its bottled water, dining drinks division and of its food distribution branch in



BP earns 60 per cent of its revenues from crude oil production and suffers when prices are low. This year, the recession means that its chemicals and refining divisions will be equally hard-hit and not able to offset losses from lower crude prices.

The following companies have notified shareholders of upcoming meetings to the Stock Exchange:

Such meetings are usually held for the purpose of considering dividends. Official information is not available as to whether the meeting will be by mail or in person, and the dividends shown below are based mainly on last year's trackbacks.

TODAY

Interac-Capex Communications, Winnetka
Foster-Clear Property, City State Eastman
Europcorp.

FUTURE DATES

Dynalco (DYN)	Jan. 30
Dyson (JUL)	Jan. 31
Huntingdon Int'l	Jan. 31
Putnam High Income	Jan. 31
Philco	
BSG Int'l	Mar. 11
Norfolk Southern Assets Trust	Jan. 31
Continental Illinois	Feb. 1
European Assets Trust	Jun. 3
Gashell	Mar. 7
Temple Bar Inv Trust	Feb. 16

**OAKDALE BUILDERS
MERCHANTS LIMITED**

COERCIVE LIMITED

NOTICE IS HEREBY GIVEN, pursuant to Section 42 of the Insolvency Act 1986, that the following of the unsecured creditors of the above-named company will be held at a meeting of the creditors of the said company at Kent ME14 5DZ on 31 January 1992 at 10.30am for the purpose of having laid before them the statement of affairs of the said company and the statement of the Administrative Receiver(s) under Section 48 of the Insolvency Act 1986 and, if so required, to establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

Creditors are only entitled to vote if:

(a) they have declared to me at the address shown above, no later than 20 January 1992, written details of the debts they claim to be due to them from the said company and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and

(b) there has been lodged with me any proof which the creditor intends to be used on its behalf.

It is noted that the original proof signed by the holder of the creditor's claim is required in addition; rephotocopies, photostatic or typing fixed copies are not acceptable.

The date 20 January 1992 is the latest date for the receipt of:

J. P. Omselme
Administrative Receiver
Curtis Ford
Chartered Fellow
Chartered Accountant
Crestall City 602

N J Vooight
Administrative Receiver

WORLD OF DRAWINGS and waterproofs at Park Lane Hotel, Piccadilly, W1. 22-25 Jan-87, 11am-5pm (7pm last two days). 071-91 9252.

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EUROPE'S BUSINESS NEWSPAPER

HILL & Smith Holdings, the West Midlands-based steel stockholder and fabricator, saw its pre-tax profits fall by some 9 per cent to £4.64m over the 12 months to end-September.

The fall from the previous year's £5.13m came despite turnover ahead 5 per cent to \$75.8m.

Nevertheless, Mr John SILK, chairman, described the outcome as "good results in the current UK economic climate".

Mr Silk said that "despite the drop in manufacturing activities" "struggled for market share in a climate of falling margins", but other group businesses performed well, he said.

Following a quarterly revelation during the year, shareholders' funds jumped 41 per cent to \$20m. Gearing fell from 32 per cent to 14 per cent.

Earnings per share diverged at 12.25p to 13.53p, recommended dividends of 5p brought the total for the year to 6p (5.7p).

Avon Rubber has formed a joint venture company with S&H Fabricating and Engineering of the US to design and manufacture hose and coupling assemblies for air conditioning systems used in the European automotive industry. The new company, Avon S&H, will be based in Melksham, Wiltshire, and will be 51 per cent owned by Avon and 49 per cent by S&H.

In spite of a small, recession-induced decline in sales Denmans Electrical, the USM-quoted electrical goods wholesaler, increased pre-tax profits from £1.23m to £1.36m in the year to September 30.

Turnover slipped to £34.5m (£35.1m) and operating profits were lower at £1.52m (£1.63m). However, interest charges were reduced sharply to £263,000 (£410,000), impacting favourably on the pre-tax line.

The proposed final dividend is lifted to 4.2p for a total of 5.85p (5.65p) and is payable on earnings down slightly at 18.75p (18.86p) per share.

A small rise in turnover coupled with control of costs helped William Ransom & Son, the Hertfordshire-based manufacturing chemist, increase interim pre-tax profits by 7 per cent from £235,000 to £251,000.

Mitie Group, the building services company, reported interim pre-tax profits ahead 53 per cent and is making a further acquisition.

The balance of Trident is held by its four directors who will be able to sell their interests to Mitie at specified times up to October 31 1999. The profit-related consideration would result in a maximum total price of £9.5m.

Derby Trust reported net asset value per capital share of 343p at December 31 compared with 304p a year earlier.

Net revenue for 1991 was £2.18m (£2.08m) for earnings per income share of 18.43p (17.55p). A second interim dividend of 10.091p is declared for a total of 18.434p (17.658p).

Gross revenue was ahead at £3.27m (£3.16m).

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UK COMPANY NEWS

BSkyB and UIP settle row caused by \$800m deal

By Raymond Snoddy

UNITED International Pictures, the distributor for three Hollywood studios and British Sky Broadcasting, the satellite television company, yesterday announced that they had settled all their legal differences.

In what could have become a messy and expensive series of law suits, BSkyB decided to try to overturn an \$800m (442m) movie rights deal it signed with UIP in 1988.

BSkyB, a venture in which Pearson, the owner of the Financial Times, has a significant stake, claimed that the UIP joint venture for distribution and licensing of pay TV rights was anti-competitive and in breach of the Treaty of Rome.

BSkyB also issued a writ in London seeking damages of more than £150m.

In October UIP went on the offensive and announced it was beginning legal action to try to

break up BSkyB, which was formed from the merger of British Satellite Broadcasting and Sky Television.

UIP argued that the satellite company was an anti-competitive cartel.

Yesterday all the litigation was called off, apparently without any money changing hands.

The legal proceedings between BSkyB and UIP in the High Court are being brought to an end.

UIP has withdrawn its case against BSkyB's shareholders over the merger.

BSkyB is withdrawing its complaint to the European Commission against UIP.

The rows between the satellite broadcaster and one of the most powerful of Hollywood's film groupings largely grew out of BSkyB's pressing need to renegotiate film deals entered into at a time when

BSB and Sky were competing

desperately against each other.

BSkyB now has a deal on a long-term basis to show films from the UIP studios - Paramount, MCA and MGM-Pathé - on both of its subscription film channels.

Film channel subscriptions are the financial heart of the BSkyB business.

Both sides made the following statement yesterday: "UIP and BSkyB are satisfied that the new deal is fair to each of the parties and good for the consumer."

The UK satellite company now has revised deals with all of the Hollywood studios, apart from Warner Bros, the Time Warner subsidiary where talks are continuing.

BSkyB is expected to break even on an operational basis later this year.

In the last three months new satellite dish installation in the UK has been about 100,000 a month.

Amicable Smaller seeks £33.5m

By Philip Coggan, Personal Finance Editor

AMICABLE SMALLER Enterprise Trust is attempting to raise up to £33.5m, after expenses, via an offer for subscription on the main market.

It is the second investment trust launch over the past week to concentrate on smaller company shares.

Hoare Govett's annual report on its smaller companies index, published yesterday, showed that smaller company shares have outperformed the FT-All-Share Index since 1985 by an annual average of 4.5 per cent.

However, smaller company shares have been badly hit by high interest rates and the UK economic recession, and have underperformed the All-Share over each of the past three years.

The directors believe that smaller companies are due for a revival and will invest in stocks among the smallest 10 per cent, by market capitalisation, on the UK market.

A maximum of 35m shares, and a minimum of 20m, are being offered at 100p each with warrants attached on a 1-for-5 basis. The warrants confer the right to subscribe for one ordinary share at 100p in the years 1993 to 2000.

The warrants, together with the limited 10 year life of the trust, are designed to limit the discount to net assets at which the shares trade after flotation.

Scottish Amicable, which is managing the trust, is expecting an annualised yield on the shares of about 5 per cent. The management fee is 0.1875 per cent of the assets, payable quarterly.

Allied Provincial Securities has undertaken to subscribe or procure subscribers for 17m ordinary shares, with warrants.

Minimum application for shares in the trust, which is suitable for inclusion within a personal equity plan in both 1991-92 and 1992-93, is for 500 shares. The deadline for applications is February 26 and dealings are expected to start on March 5.

See Lex

Lonrho shareholders' funds fall to £1.33bn

By Roland Rudd

LONRHO, the international trading group, suffered last year from its exposed asset position in Africa. In the year to September 30 1991 shareholders' funds, excluding minority interests, fell by £53m to £1.33bn.

Mr Philip Tarsh, a director, said yesterday that one of the main reasons for the fall was the continued appreciation of sterling against the South African rand and Kenyan shilling.

Thus exchange movements through balance sheet reserves increased by £40m to £209m. Lonrho has now suffered a cumulative adverse movement through reserves over the last six years of £895m.

In the past Lonrho has been able to mitigate their effects by revaluing part of the asset base. Over the same period revaluations have added a total of £882m, the 1990 increase being £93m.

However, Mr Tarsh said the group did not believe it would be prudent to revalue freehold and leasehold properties in the middle of a recession, thus there was no addition to the revaluation reserve in 1991.

Net debt increased from £238m to £1.1bn over the year but it was less than some commentators feared and gearing

stands at 73 per cent.

Some analysts have voiced concern that it could be misleading to net off cash against debt when cash is held in soft currencies and debt in hard ones. However, Mr Tarsh pointed out that 87 per cent of the group's cash balances of more than £200m was held in bank accounts in Europe and the US.

Turnover for the year fell from £5.4bn to £4.8bn. Earnings per share declined from 23.8p to 14.2p and the total dividend is lower at 13p (16p) with a proposed final dividend of 5p (8p).

Mr Tarsh said that debt would continue to fall. The sale of Lonrho's 50 per cent stake in Kihine & Nagel, the German freight forwarder was part of a wide-ranging review of assets which started eight months ago.

Any asset which was earning less than Lonrho could get if its value was put on deposit and earning interest is to be sold. The group said it had already drawn up a list of potential disposals.

The programme of disposals is not surprising. In 1986, when gearing rose to 90 per cent, the group reduced the figure the following year by selling the

Metropole Casino Group and News (UK) to raise a total of £130m.

Capital expenditure, which has been rising over the past few years, has fallen from

1990's £250m. Due to the high rates of taxation of South African profits and the relief available for capital spending Lonrho has continued to spend significant sums there.



Careful timing: Lonrho took care yesterday to release news of its drop in profits and dividend cut after the stock market closed. An employee of Walter Judd, its public relations adviser, waited until he got a phone call from Lonrho's head office before entering the Financial Times at 4.31pm precisely.

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Defence costs Macarthy £3m

By Michio Nakamoto

COSTS OF £3.12m were incurred by Macarthy, the retailer and pharmaceutical manufacturer, in defending itself against three separate bids last year. The amount was included in a £3.26m extraordinary charge for the year to September 28.

The sum compared with pre-tax profits of £5.31m (£4.61m), a rise of 15 per cent, at the higher end of City forecasts.

The company faced bids from Lloyds Chemists, the chemists chain, UniChem, the pharmaceutical wholesaler and Grampian, the Scottish mini-conglomerate. The first two were referred to the Monopolies and Mergers Commission, on which decisions are still awaited, while Grampian's bid attracted only an 11 per cent take up.

Mr Ian Parsons, chief executive, said that profits rose in spite of the group being in various discussions with potential bidders during almost all of the second half.

Earnings per share were 13.8p (11.6p). Macarthy is proposing a 33 per cent cut in the final dividend to 5p (7.5p) for a

total 30 per cent down at 10p (12.5p).

Mr Parsons said that the 1990 dividend had been based on an assumption that the economy would recover. The reduced dividend provided for cover of 1.4 times.

Turnover for the year fell from £372.6m to £206.5m after the disposal of the pharmaceutical wholesale business. Sales for continuing businesses rose by 6 per cent.

Its over-the-counter retailing business and the retail health-food business both suffered from the downturn in spending as the UK recession deepened.

The veterinary products division increased sales by 11 per cent and turned a £164,000 loss into an operating profit of £280,000.

Pharmaceutical products also put in a resilient performance with operating profits up 41 per cent to £3.7m (£2.6m).

Steps had been taken to reduce costs by several hundred thousand pounds, including some redundancies. Borrowings of £16m at the year end gave gearing of 60 per cent.

COMMENT

Uncertainty, high costs and a damaging effect on staff morale, not to mention the impact on business plans, can all be pointed to as adverse effects on Macarthy of last year's series of bids. But on the brighter side, all the attention from its suitors may have been the necessary trigger to spur the company into getting its house in order. Macarthy itself admits that the previous dividend was based on overly optimistic assumptions, but the decision to cut the dividend this year must have taken some serious talking, not to mention courage, particularly as Macarthy is, in effect, still in a bid situation. That decision seems sensible, given the group's uncomfortably high gearing. Forecast pre-tax profits of £5.5m this year, makes for a prospective multiple of nearly 17, which is high, unless bid activity is revived. Given that, based on fundamentals, a more appropriate multiple would be about 12, it seems worth waiting for the MMC to make up its mind.

Pharmaceutical products also put in a resilient performance with operating profits up 41 per cent to £3.7m (£2.6m).

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DC Cook falls 69% but restores dividend

By Peggy Hollinger

DC COOK Holdings, the USM-quoted motor dealer and property developer, yesterday announced the resumption of its interim dividend in spite of a 69 per cent decline to £107,000 in pre-tax profits.

Mr Derek Cook, the chairman whose family controls 40 per cent of the company, said he expected the full-year dividend to be increased in light of the group's confidence over trading in the second half.

"A profit for the year is almost certain," he said.

The interim distribution was restored at 0.2p.

The £233,000 costs of establishing operations in Spain were responsible for virtually all of the profit fall in the six

months to October 31. Turnover slipped from £63.7m to £56.9m.

The motor division, which recorded losses last year, had been turned round to show an £810,000 profit in the first half.

"The motor division is profitable," Mr Cook said.

During the first half, DC Cook integrated the operation's three arms - retail, service and finance - resulting in substantial cost savings.

Mr Cook said new and used car sales had held steady, in spite of the generally depressed state of the UK new car market.

The property operation, which develops petrol stations for oil companies, recorded a loss of £470,000 in the first half. However,

Mr Cook said the division would return a profit for the full year, since several contracts had been agreed in the last month.

The deregulation of the Spanish petrol sector provided significant opportunities for the group, Mr Cook said. "The major oil companies are looking for sites," he said. In June, the company bought Norfolk Espana, a Spanish roadside developer, for a nominal sum and took on its £2m debt.

Interest charges fell from £1.7m to £1.13m, largely due to the £4.2m rights issue in October which cut gearing to about 70 per cent.

Fully diluted earnings per share tumbled from 1.15p to 0.33p.

Proteus losses rise to £1.27m

By Paul Abrahams

PROTEUS International, the start-up company specialising in computer-aided molecular modelling and rational drug design, reported a pre-tax loss of £1.27m for the six months to September 30.

Mr Kevin Gilmore, chairman, said development had continued on target. The balance sheet remained strong with £1.5m net cash on deposit at the end of December, following an £85,000 share issue in November which raised £1.23m.

The result compared with a loss of £520,000 for the five months to September 30 1990 and a £282,000 deficit for the six months to March 31 1991. Proteus was founded in May 1990.

The company's turnover was £2,000, following its decision not to market Prometheus, its

cash flow considerations.

Mr Gilmore said there had been a substantial increase in workload during recent weeks representing progress beyond expectations. The company should start generating income this calendar year and reach profitability in 1993, he added.

He warned, however, that the market was difficult to predict. The most promising area, said Mr Gilmore, was the area of immunisation which involves castration of domestic and farm animals through injections rather than surgery.

An HIV serum designed by Proteus is under evaluation by Regiphen Corporation in the US.

Losses per share were 5.92p compared with 2.44p for the period between May 14 1990 and September 30 1990. No dividend is declared.

proteus international

Share price relative to the FT-All-Share Index



Source: Datastream

proprietary software system. Mr Gilmore said the company had had difficulty providing support to licensees and had not wanted to sell off its most valuable asset for short-term

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26% advance for TSB Bank Scotland

By James Buxton

TSB Bank Scotland, the Scottish offshoot of TSB Group, raised pre-tax profits by 26 per cent to £76.5m in the year to October 31 1991.

Profits in Scotland thus grew faster than those of TSB's retail banking and insurance division, of which TSB Bank Scotland is part.

The division's pre-tax profits, announced last week, rose 17 per cent to £41.5m.

TSB Bank Scotland's cost income ratio fell from 68.3 per cent to 52.4 per cent as a result of staff cuts and the removal of duplication. Those of the division fell from 68 per cent to 59 per cent.

The charge for bad and doubtful debts was £14.7m, against £5.9m. TSB Bank Scotland handles commercial lending, although large corporate customers are dealt with by TSB's Hill Samuel subsidiary which lost £419m last year.

Mr Charles Love, chief executive of TSB Bank Scotland, said it fared better than the division as a whole because of the better economic climate in Scotland, although that had worsened in the second half.

Costs rose by only 4.6 per cent. TSB Bank Scotland's pre-tax profits were better than Clydesdale Bank, the subsidiary of National Australia Bank which is TSB's nearest rival in size in Scotland.

Clydesdale made £70m on assets of £5.1bn in the year to September 30. TSB Bank Scotland's assets were £2.85bn.

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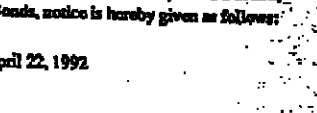
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Costs rose by only 4.6 per cent. TSB Bank Scotland's pre-tax profits were better than Clydesdale Bank, the subsidiary of National Australia Bank which is TSB's nearest rival in size in Scotland.

Clydesdale made £70m on assets of £5.1bn in the year to September 30. TSB Bank Scotland's assets were £2.85bn.

proteus international

Share price relative to the FT-All-Share Index



Source: Datastream

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proteus international

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Lonrho's balance sheet is strong

Cash balances exceed £280 million

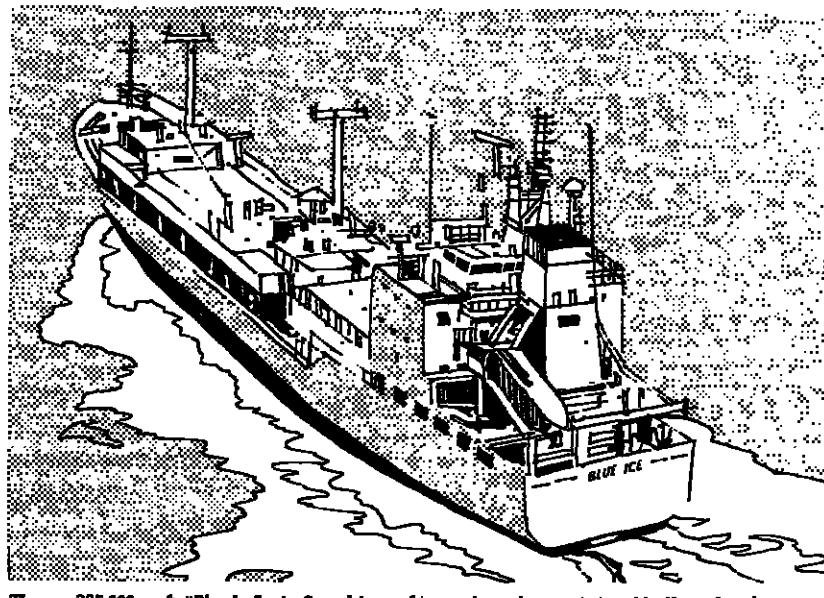
R W Rowland, Chief Executive

The following text is taken from the Review of Operations for the year ended 30 September, 1991:

MINING & REFINING

The Group's three platinum mines have achieved a 28 per cent improvement in production to 625,000 ounces of platinum group metals. Major extensions to the smelting complex, base metal refinery and precious metal refinery

The new Sassa Mine contributed over 160,000 ounces of the total declared gold production. Total gold production from Ashanti will increase to one million ounces a year by 1995/96. Gold production in Zimbabwe increased by over 4,000 ounces to exceed 164,000 ounces. Coal sales continued to increase reaching a new record of 5.3 million tonnes.

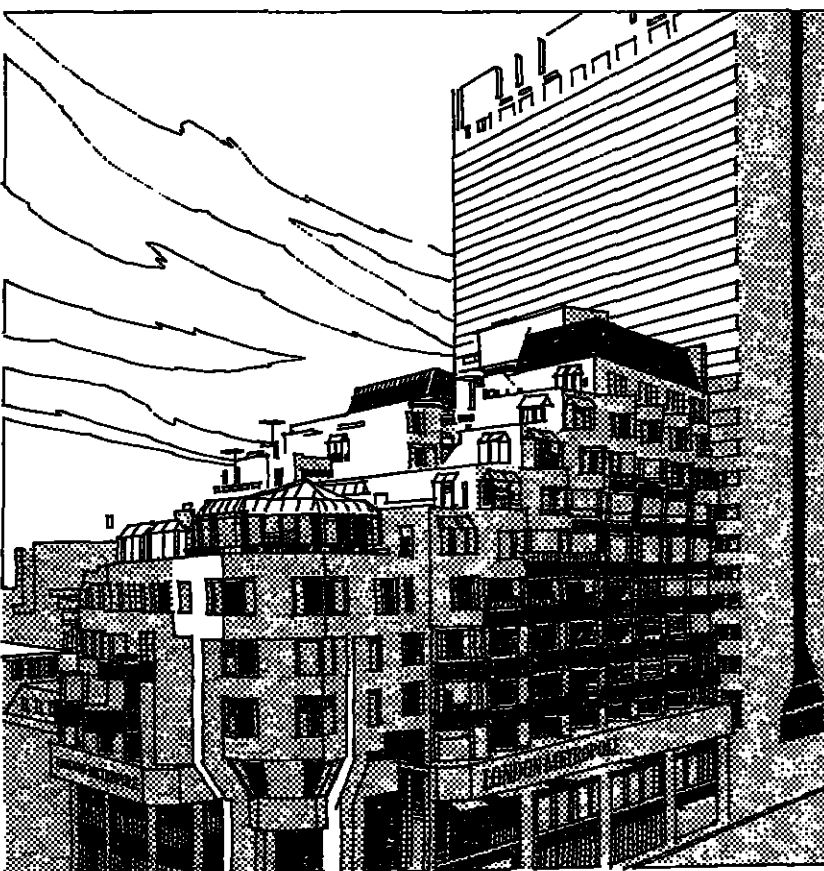


The new 285,000 cu. ft. "Blue Ice" - the first of three refrigerated vessels commissioned by Krupp Lonrho.

1991 AT A GLANCE

	1991	1990
Turnover	£4,846m	£5,476m
Profit before tax	£207m	£273m
Profit attributable to shareholders	£92m	£148m
Earnings per share	14.2p	23.6p
Dividends per share	13.0p	15.7p
Cash balances	£283m	£355m

Turnover includes the Group's share of turnover of associates amounting to £1,848m (1990-£2,300m). A final dividend of 5p per share for the year to 30 September, 1991, will be paid on 6 April, 1992. The eighty-third Annual General Meeting of Lonrho Plc will be held at The Barbican Hall, Barbican Centre, Silk Street, London, EC2 on Thursday, 26 March, 1992 at 11.30 a.m.



New extension to the London Metropole Hotel, opened in October 1991.

AGRICULTURE

Lonrho is the largest commercial food producer in Africa with sugar production being the major source of profits. In spite of reduced production in Swaziland and Mauritius due to adverse climatic conditions, attributable sugar profits reached a record level due to the



Iveco trucks distributed by Lonrho in Angola.

exceptional performance of our Malawi estates. Other contributory factors are the increased production of refined sugar in Swaziland and Mauritius and the expansion of the potable alcohol operation in South Africa.

In Kenya, Farmers Choice expanded its meat production facilities with the opening of a new factory in January. This expansion has resulted in exports of meat products to neighbouring countries in East Africa and the United Arab Emirates. Tea, coffee and other major agricultural operations in Malawi had a poor year.

LOMACO, the Group's cotton producer in Mozambique, was affected by persistent power cuts which, together with a severe drought resulted in yields declining. In the first year a 7,000 tonnes cotton crop was harvested from the Montepuez area in Cabo Delgado Province and farmers supplied an additional 4,000 tonnes. LOMACO produced over 55 per cent of Mozambique's total cotton crop and continues to be a major employer in the country.

Very poor rains throughout Zimbabwe injured most of the agricultural operations. However, record production of wheat extract was achieved. Kalambo Estates in Zambia had a disappointing year, although soya beans, wheat, onions, potatoes and tobacco have earned good profits.

HOTELS

The Metropole Hotel Group was affected by the Gulf war and the United Kingdom recession. The Group's prime area of business, conferences, continued to hold up well despite the recession and total conference revenue increased compared to the previous year. The first major extension to The London Metropole was completed adding 195 bedrooms and suites, major conference facilities and new high quality public areas. The new facilities make the hotel one of the top conference hotels in London.



The new Labadi Beach Hotel, Accra, Ghana.

The past year has been difficult for Princess Hotels. During the period leading up to and during the Gulf war, the level of travel dropped dramatically. Cost savings will ensure that the Princess will be in a better position as the US economy moves out of its slump. In Kenya, guest numbers were only slightly down on the previous year. Both the Aberdare Country Club and the Mount Kenya Safari Club are now firmly established as venues for both the international and Kenyan conference business, as well as their regular tourist trade.

The new hotel in Accra, Ghana, the Labadi Beach Hotel opened in August. The first year of operation of the Hotel Cardoso in Mozambique was highly successful, with occupancy rates averaging over 85 per cent.

MOTORS

One of the most visible signs of the recession in the British economy has been a steep decline in new vehicle sales. Under these circumstances the performance of the Volkswagen and Audi importing business held up well as a result of tight cost control, maintained market share and improved parts sales.

New models from Audi, the new Volkswagen and the arrival of the all new Golf in the Spring of 1992, coupled with the prospect of some improvement in the market have created an excellent outlook for this business.

In the Dutton-Forsyth Group measures have been taken to streamline operations to enable the Group to improve profitability and are a consequence of a turn-around in the economy.

In Kenya the strength of the Mitsubishi, Toyota, Fiat and Hanomag franchises and the other market leaders, Massey Ferguson and Yamaha, ensured that the Motor Mart Group continued to be the leading company in the motor sector.

In Zambia the high demand for spare parts for Toyota, Land Rover and Volkswagen resulted in good profitability for these franchises. In Angola the Group has recently acquired the Mercedes-Benz and Fiat franchises and has formed a new partnership with Toyota.

PRINTING & PUBLISHING

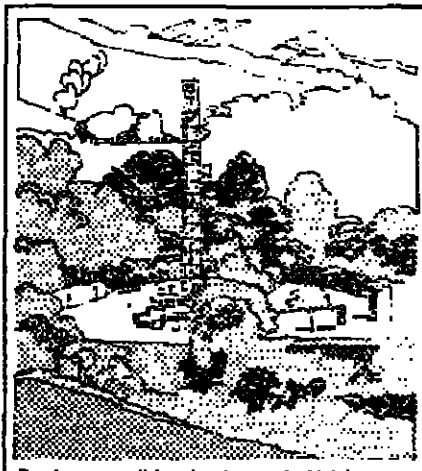
Excellent results were once again achieved at George Outram & Company, publishers of The Glasgow Herald, Evening Times and Scottish Farmer. In common with all media, advertising revenue fell sharply, however, this was offset by strong performance in other categories and a significant reduction in operating costs. Scottish & Universal Newspapers, publishers of one daily and twenty-five weekly titles, enjoyed another year record year.

Results for The Observer have improved, and a small increase was achieved in circulation. Appreciable savings were made in overheads which more than compensated for the downturn in advertising revenue.

Harrison & Sons, the high security printer and largest printer of stamps for the British Post Office, is now firmly established as a currency printer. The company has secured an order for printing Polish passports worth £14 million and the volume of travellers cheques printed has increased significantly.

OIL & GAS

The results of Hondo Oil & Gas Company were significantly affected by the volatile market reactions to the Gulf war and there was also a continuing trend of declining natural gas prices.



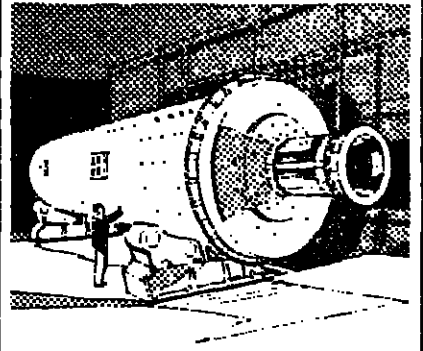
Development well for oil and gas in the Hondo-Medals 1 area, Colombia, South America - Hondo Oil & Gas.

The company's exploration efforts were focused largely on the Permian Basin of Texas and on Magdalena Valley in Colombia, and its primary drilling focus for the forthcoming year will again be the Permian Basin. The company has entered into an agreement with Neste Oil, the Finnish National Oil Company, to participate in the company's drilling programme for the year ahead.

Hondo is now focusing on oil and gas exploration and production. As a result, the company has announced its intention to cease operating the Fletcher Refinery and certain related assets.

ENGINEERING

W. Dahmer reported increased profits from the production of buses and trucks in Zimbabwe. Zambesi Coachworks produced a record number of buses, van bodies, tankers and trailers and reported significantly increased profits. Petrusim Line, the 50 per cent, joint venture with the Zimbabwe Government, was granted approval to construct and operate an oil distribution pipeline from Fecula to Harare.



Mill shell constructed for ICI by Newell Limited, Maseru.

Despite price resistance and intense competition Virex paints in Zambia recorded excellent profitability.

In the Firsteel Group Firsteel Metal Products, Sheer Pride and Charles Roberts increased their share of their markets.

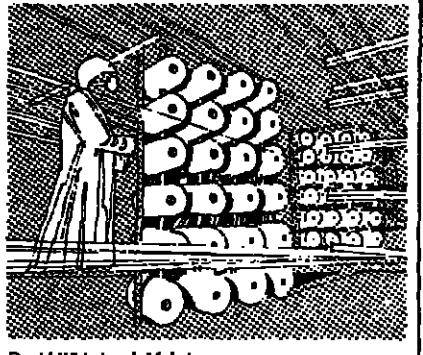
John Holt's boat building factory in Nigeria sold 430 boats and 3,106 Yamaha outboard engines this year.

In South Africa Tullis Laundry and Engineering Supplies, the leading manufacturer of laundry and dry cleaning equipment, had an outstanding year.

TEXTILES

It has been a better year for Lonrho Textiles with sales and margins improved in both the retail and manufacturing divisions.

The David Whitehead Group experienced difficult trading conditions in the United Kingdom. Strong contributions were made by the woven fabric trading, purchasing and confirming for overseas mills activities.



David Whitehead, Malawi.

David Whitehead in Malawi suffered following the removal of import controls. Large quantities of textiles were imported from the Far East which have put pressure on its volumes and prices. These indiscriminate imports have fortunately now been stopped.

David Whitehead in Zimbabwe sold over 11,000 tonnes of yarn, 27.8 million metres of cloth and 3.6 million pairs of socks in a record breaking year for the company.

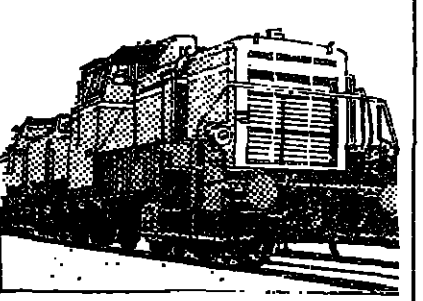
Cotton production in the Mufwara area of Zambia exceeded expectations.

INTERNATIONAL TRADE & GENERAL

Krupp Lonrho has established several operations in Germany's new federal states and a joint venture company in Belorusia. Krupp Lonrho's steel export division supplied more than 1.6 million tonnes of steel to 65 countries.

In addition to the Group's joint venture, Lada-Lonrho, Lonrho has now opened an office in Moscow and is actively pursuing business throughout the Republic.

Lloyds broker F. E. Wright reported a substantial growth in profits in spite of fierce competition in a relatively soft market.



Refurbished locomotives destined for Turkey - Krupp Lonrho.

Notwithstanding the severe recession in the United Kingdom construction industry Bernard Sonley & Sons improved operating profits in the year. Since the year end Lonrho has acquired Turriff Construction which extends the Group's contracting activities to the Midlands and the North of England.

National Airways Corporation in South Africa continues to dominate the light aircraft market. Matrix Projects have become a strong force in the development and construction of large regional shopping centres in South Africa.

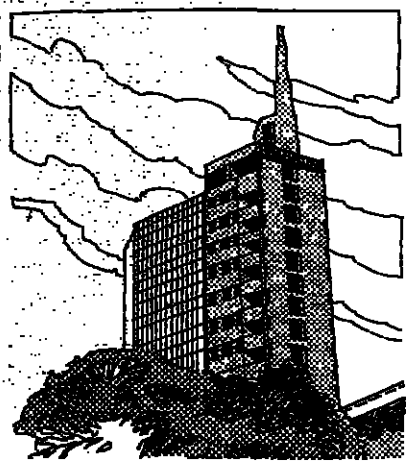
The text is taken from the Chief Executive's Statement and Review of Operations contained in the Report and Accounts for the year ended 30 September, 1991 which will be published in late February. Copies will be available from the Secretary, Lonrho Plc, Cheapside House, 138 Cheapside, London, EC2N 6BL.

The Group's balance sheet is strong with shareholders' equity of £1.3 billion and cash balances of over £280 million, 87 per cent of which is banked in Europe or the United States. Net borrowings remain at the level reported in the Interim Statement and gearing at 70 per cent.

Lonrho's current capital investment programme is winding down and its borrowings will reduce during the year with a corresponding reduction in gearing. In addition, a selection of companies from the group of 800 will be carefully sold during what the Board sees as a year of asset housekeeping.

By having the widest spread of assets in many countries, Lonrho hoped to avoid exposure to a recession in any particular country or industry. The Gulf war brought world-wide economic difficulties, bringing a strong decline to mining, consumption, manufacturing, transport and oil. For example, the fall in the price of platinum accounts for nearly half of the reduction in Lonrho's profits in the period six months compared to last year and the rare industrial metal rhodium fell in 1990 at £2000 per ounce but is now £1000 per ounce. Your Company has been less profitable during the financial year, with a weak second half.

Despite all this, the year end result was £207 million profit before tax against £273 million last year, and Lonrho remains soundly based to move back to its normal pattern of turnover and profit.



The new Lonrho House in Nairobi, Kenya.

The production of platinum group metals and gold continues to be a major source of revenue for Lonrho, and 1991 saw another substantial uplift in production from the planned expansion at Western Platinum and Ashanti.

In Western Platinum, shareholders have, I believe, one of the world's great mines with a life of at least one hundred years, together with low-cost modern production methods. The sudden fall in platinum and rhodium prices is caused by world recession combined with devaluing. The mining industry has weathered the effects of cyclical pricing time and time again.

At Ashanti in Ghana production is steadily increasing according to the programme which envisages a million ounces per annum in three years. Lonrho is in partnership with the Republic of Ghana in developing the Ashanti Mine and has enjoyed an exceptional degree of constructive support from the Government.

Across Africa, Lonrho maintains and improves its position as the largest food producer. The Company also raises beef cattle and reaches a total herd of 120,000 head. Unusually, the estates in Mozambique have to contend with unsettled local circumstances, and the Board offers its warm appreciation to those who continue to operate and produce with the knowledge of real physical risk.



Gold bullion bars - Ashanti gold mine, Ghana.

The Company employs over 10,000 field workers in Mozambique, and a uniformed armed defence unit of 1,400 men. Peace is imminent in Mozambique and we will all be thankful to stand down the men who enabled the Company to continue its farming business and let them return to their normal work.

Across the world the Gulf war cut back both business and holiday travel and our hotels suffered a severe drop in occupancy during the year under review. In recent months the recovery has been gradual. Overall, our hotels are in excellent physical condition, and with small exceptions, are freehold and wholly-owned. Outstanding among them is the Acapulco Princess, which has no world competitor in size and quality. The new motorway from Mexico City is rapidly being completed and will give this remarkable hotel immeasurably better access from the capital.

In central London, £60 million has been invested in adding a modern, state-of-the-art conference hall and two hundred new rooms to the Metropole Hotel. A third phase has received planning permission for an extension which would make the Metropole London's largest hotel in the under-supplied middle market, but the Board is not satisfied that this is the best time to go ahead.

The sale of Lonrho's fifty per cent share in the German freight company Kühne & Nagel was announced on 23 January, 1992. Mr. Klaus Kühne has been a wonderful partner since Lonrho originally invested



Rock boring equipment - Karoo platinum mine.

DM90 million in 1981. With our support, he has built up the business to a point where he wishes to buy back the shares and take the company private again.

As Kühne & Nagel plans to expand rapidly in Europe, your Board has negotiated a sale rather than see a reduced return for some years. The sale price shows a profit of DM250 million over cost and the Deutschemerk has continuously strengthened in the last ten years.

This sale does not lessen Lonrho's interest in Germany where the Group's other investments are doing well. For instance, shareholders may like to know that assets in Germany include four and a half thousand modern apartments, a significant share in one of Germany's most extensive supermarket chains and a 50/50 partnership company, Krupp Lonrho, with strong commercial links with Eastern Europe. Krupp Lonrho has Europe's biggest fleet of bulk carriers at 3.6 million DWT, all of which are profitably engaged.

A further sale from German assets took place after the end of the financial year. A development site in Frankfurt was sold at a substantial profit to a Finnish construction group for DM121 million.

In Russia Lonrho now employs five hundred people. Our record in starting and managing major projects is the best calling card and, under the leadership of Jonathan Platts-Mills, who has joined the Main Board, we expect to operate successfully in Russia, the Republics of the ex USSR and the newly independent states of Eastern Europe.

The financial year included sales of over a hundred and fifty thousand cars, trucks, tractors, lorries and buses, making Lonrho in aggregate one of the world's biggest motor traders. Across the market, there was far less demand with corresponding price cuts. Typically, Jack Barclay, the leading distributor of Rolls-Royce and Bentley in the United Kingdom had sales reduced by 26 per cent.



Tomato paste factory, Chilenene Estates, Mozambique.

The Group publishes twenty nine newspapers, led by the internationally known Observer, and prints 90 per cent of Britain's postage stamps and the stamps of 120 other countries. The move by Harrisons into currency printing is turning out well.

Virtually all the Group's businesses in the United Kingdom have been troubled by the recession. Textiles and construction were among the few exceptions.

It is extremely unusual for your Board to offer you disappointing results and in addition shareholders will have seen with regret that our Chairman, Sir Edward du Cann, resigned during the year in circumstances that were unconnected with Lonrho.

In the last thirty years, Lonrho has had three excellent Chairmen, Alan Bell, Lord Duncan-Saunders and Sir Edward du Cann, all of whom had long been Directors of the Company. In the same spirit and with the unanimous support of the Board and the Company, our outstanding colleague René Leclézio has agreed to take the Chair, after almost thirty years with the Company and fifteen years as a Director. René Leclézio has been responsible for the planning and development of Lonrho Sugar Corporation which employs 21,000 people and last year produced half a million tonnes of sugar and £23 million profit.

There are now nineteen Associate Directors appointed from the management team which even in this difficult year has produced over £200 million in profits.

Now to the dividend. The Company will pay a final dividend of 5 pence, making 13 pence net for the financial year. Exceptionally, Lonrho will withhold the first interim dividend of 3 pence this year. We want to see how profits are going before returning to our traditional policy of maximum distribution which has served shareholders so well.

Your Company has a proud thirty-one year record of dividends. For example, a 1 per cent holder of Lonrho shares in 1961 received a dividend of £1,000. A 1 per cent holder in 1990 received a million pounds net. Your Board will always put the interests and protection of the shareholders first.

Yours sincerely,
R W Rowland

LONRHO

Lonrho Plc, Cheapside House, 138 Cheapside, London, EC2N 6BL

COMMODITIES AND AGRICULTURE

Saudis strive to retain Opec dominance

By Mark Nicholson and Roger Matthews in Riyadh

SAUDI ARABIA'S cut in oil output this week as a prop for crude prices is as much a signal of its intention to remain dominant within the Organisation of Petroleum Exporting Countries as it is a concession to its Opec fellows.

It also reflects Saudi Arabia's emergence from the costly Gulf war in a strained economic condition - and politically tougher.

Although trimming 100,000 barrels a day from output of 8.5m b/d entered the community spirit of voluntary cuts by six other Opec members, Saudi Arabia announced its reduction only after others volunteered theirs.

The kingdom recognises cuts are necessary with crude prices faltering and that more must be agreed at the next

Opec summit on February 12. But it is determined not to bear the brunt of such cuts. Saudi Arabia's days of being Opec's swing producer are over, officials insist.

Once Venezuela, Libya, Nigeria, Iran, Qatar and Algeria announced their reductions - later followed by Qatar and the United Arab Emirates - Saudi Arabia felt that this showed a willingness among Opec's historically fractious members to share the burden of any further reductions.

The Saudi budget will not bear a return to the wide swings in oil output in earlier years. Faced with war-related costs of \$80m, a prospective budget deficit this year of \$90m, plans underway to upgrade its oil industry both upstream and down at a cost of \$34bn over

the next 10 years and continuing heavy defence spending, the kingdom has no choice but to maximise revenues.

Economically, it has been forced into putting its own interests first - in a more emphatic way than at any time since the first oil price explosion in 1973. Politically, Saudi Arabia's emergence unscathed from the Gulf war has spawned a more assertive foreign policy and a determination not to cede ground to regional rivals, such as Iran.

The Saudi delegation in Geneva will therefore insist that all further Opec cuts should be made on a pro-rata basis and related directly to production capacity. It will safeguard the kingdom's augmented share of Opec output since the Gulf war - which

rose to 36 per cent from 24 per cent after the kingdom filled 60 per cent of the hole left by lost Iraq and Kuwaiti production.

Saudi officials insist they will brook no alternative to this, or some formula very like it, in Geneva.

However, Kuwait will also demand exemption from any Opec cuts and Iraq, once it feels the terms are right, is equally determined to re-enter the market. Iran, ever one of Opec's price hawks and one of Saudi Arabia's fiercest critics, would prefer higher prices on lower output and has its own ambitious development and foreign policy plans, most recently including the newly independent republics of the former Soviet Union.

Saudi Arabia's ability to get its own way in Geneva will

therefore be an early test of what government officials profess to be new found muscle. But when Kuwait and Iraq both re-enter the market and add a powerful depressant to oil prices, the kingdom will face some much tougher arm-wrestling if it is to sustain its high oil output.

Whatever the war medals Saudi Arabia has pinned to its chest, they are unlikely to impress Kuwait, Iraq or Iran, all of which have suffered far greater war-damage to their oil industries and economies than the kingdom within the last decade.

Saudi Arabia may, in Geneva and at subsequent Opec summits, be forced to be politically belligerent because it believes it has no economic choice. But then, neither do its rivals.

IPE launches gasoline futures on Monday

By Deborah Hargreaves

THE INTERNATIONAL Petroleum Exchange launches its unleaded gasoline futures contract on Monday in a bid to attract new users to the derivatives product.

"There has been a lot of interest from blenders, end-users and producers," said Mr Alastair Harris, marketing and research director at the IPE, "it will be a useful tool for companies with fleet management operations."

The IPE has introduced a dedicated broker scheme for the first time at the exchange to get the new contract off the ground. So far, seven brokers have signed up to trade the futures product.

The specifications for the IPE's product are slightly different from the one traded at the New York Mercantile Exchange, but will still allow brokers to take advantage of arbitrage opportunities.

The exchange hopes its product will complement the Nymex contract by providing a specifically European contract to attract new business.

India to import more cotton after crop setback

By Kunal Bose in Calcutta

THE INDIAN government has decided to start the Cotton Corporation of India to import in bales (170 kg each) of cotton during the 1991-92 season (September-August). The move is in response to concern about runaway inflation in cotton prices following a sharp setback in the crop.

The government had originally planned to limit imports to 500,000 bales.

As the government is taking its time to sort out the contentious duty issue, some of the leading textile mills like Century, Bombay Dyeing, Arvind and Madras Coats have decided to import about 200,000 bales on their own against exports of yarn and fabrics.

Meanwhile, the government, which earlier sanctioned the export of 500,000 bales of cotton in anticipation of a good crop has now restricted overseas sales to 100,000 bales. In the last cotton season, India exported 1.18m bales of cotton.

The Cotton Advisory Board, which at the beginning of the season forecast a crop of 13m bales, now thinks that production will be only 11.68m bales.

According to Mr R.K. Khattar, president of the Indian Textile Mills Association, the setback in production results mainly from insufficient rains in Maharashtra, Gujarat and Madhya Pradesh, and a cyclonic storm in Andhra Pradesh. According to the advisory board Maharashtra will now be producing 900,000 bales, against the earlier forecast of 1.5m bales; Gujarat 1.3m bales, against 1.5m; and Madhya Pradesh 1.5m, against 1.8m.

As a result, there is a great rush for the good quality cotton grown in Punjab, Haryana and Rajasthan. Cotton is now fetching 70 per cent more than in corresponding period of the previous year.

The total supply of Indian cotton in 1991-92 is expected to be 13.58m bales, including the carryover of 1.94m bales. Imports of 1.2m bales are likely to be needed to meet total Indian consumption estimated at 12.4m bales.

Smelters seek help for their tormentors

Kenneth Gooding on the problems behind the damaging flood of Russian aluminium

THE RUSSIAN aluminium smelter manager can hardly be expected to give much thought to the crisis Russian exports are causing in the west European industry.

As he struggles to keep production going so that he can earn foreign currency to buy food for his workforce and their families and urgently needed spare parts for worn-out equipment, he faces more pressing problems. Uncertain supplies of alumina, the essential raw material, and electricity, without which the power-hungry aluminium industry cannot operate, difficulties in finding transport to bring raw materials in and ship metal out; and the complexities of new export taxes on his metal are all conspiring to make his life a nightmare.

The European aluminium industry understands the seriousness of the Russian manager's situation. But it cannot simply stand inactive as a flood of Russian aluminium threatens to devastate a large part of European smelting capacity.

The unexpected surge in exports of aluminium from the former Soviet Union to 1m tonnes last year has already forced the closure of 500,000 tonnes of west European smelting capacity, or roughly 12 per cent.

If Russian exports do not fall substantially, more capacity will go because Europe is the western industry's high-cost production area.

Against the present aluminium price, hovering just above 50 cents a lb, the Anthony Bird Associates consultancy group estimates Italy's average cost at 78 cents, Spain's at 72 cents, Germany's at 65 cents and the UK's at 62 cents. Compared

with this Venezuela's average cost is put at 47 cents, Canada at 49 cents and Australia's at 50 cents.

Nevertheless, as Mr Hans Seebauer, secretary-general of the European Aluminium Association, points out, "we in Europe have environmentally clean smelters which are close-

ing down but in the former Soviet Union smelters emitting high levels of pollutants continue to operate."

His association has made an urgent call for help to the European Commission, asking for trade talks to start as soon as possible. Otherwise, he says, the European aluminium industry is faced with "further dismantling." However, Mr Seebauer insists: "We don't want to solve the problem negatively. We have to find a way of helping the former Soviet Union. But we also have to find a way to stop it choking our industry."

He has some imaginative suggestions to offer. For example, the western industry could help the Russians to modernise their smelters, a process that would inevitably mean the closure of some capacity in the short term.

Mr Seebauer suggests there are European aluminium companies that would be willing to buy metal from Russia from the mid-1990s and could offer firm commitments. Armed with such contracts, the Russians should be able to raise finance through normal commercial banking channels.

Karl Wobbe (left), who heads the aluminium operations of the German VAW group, suggests that individual European governments or the European Community could offer some kind of financial guarantee to companies willing to help the Russian industry.

Mr Wobbe suggests that the deadlock would be broken if individual European governments or the European Community offered some kind of financial guarantee to companies willing to help the Russian industry.

The European Aluminium Association has already contacted the governments of France, Germany and the UK and officials at the European Commission. All were sympathetic but uncertain what could be done. The European governments are also acutely aware that the \$1bn in foreign currency Russia earned from aluminium exports last year is \$1bn they will not be asked to provide in some other form of loans or aid.

Mr Wobbe points to another looming cloud of uncertainty. Of the estimated 3.5m tonnes of aluminium production capacity in the former Soviet Union, about half went into military and associated equipment such as rockets and aeroplanes. This demand has virtually disappeared. He says: "Russia has some excellent equipment for fabricating aluminium but it must be adapted. They need money and technology and they are asking for help."

"Many western companies have been to talk about possible joint ventures and to look at the plants and equipment. There is a growing sense of disappointment among the Russians that none of those visits have come to anything."

This lack of western interest is understandable given the lack of the financial and statistical information a big quoted company would expect to have before entering a joint venture. Also the Russians, according to Mr Wobbe, are short of ideas of their own. "Make a proposal, let what they say. They don't

think about their domestic market. They want to use their cheap labour to make low-cost fabricated aluminium products for export and for foreign currency. "We must help the Russians convert their aluminium industry at all levels and help them use aluminium domestically for their own population," says Mr Wobbe.

In the meantime, VAW is keeping its financial commitments in the former Soviet Union to a minimum. It is taking Russian metal, converting it to foil and the foil is made into products for the domestic market at a plant in Michalovsk in the Ural mountains.

The Russians would like this co-operative effort to develop into a proper joint venture but Mr Wobbe says: "It could all change very quickly. We never know whether the same management will be in place two or three months time. They might still be another political upheaval. The risk of this is very high - too high to put much money in at the moment. But this is a market with huge potential."

Meanwhile, the European Aluminium Association continues to use to hope that the Commission soon will put formal pressure on the Russians to reduce aluminium exports to the 1990 level (about 300,000 tonnes). Among other proposals, should negotiations fail, is one for a quota system that would allow fairly-free imports up to a certain tonnage, above which duty would be levied.

However, as Mr Seebauer points out: "This would help the situation in the short term. But in the longer term a more profound solution is needed."

An article on the outlook for Russian aluminium production appeared on Wednesday, January 22.

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Malaysian palm oil growth levels off

By Lim Siong Hoon in Kuala Lumpur

MALAYSIAN PALM oil production grew to 6.14m tonnes last year from 6.1m tonnes a year earlier, a rise of 0.7 per cent, according to the Palm Oil Registration and Licensing Authority.

With slow output growth being outpaced by demand the country's stockpile was reduced to 683,000 tonnes at the end of December, from 719,000 tonnes a year ago.

The latest figure tends to confirm that Malaysian palm oil production is levelling off. Nearly a decade of dramatic expansion ended with a leap in 1989 of 1m tonnes, or 20 per cent, to 6.08m tonnes. The official forecast for this year's output is 6.3m tonnes.

The spot month crude palm oil price on the Kuala Lumpur Commodity Exchange is currently about \$910 (£150) a tonne, little changed from a year ago.

Traders are predicting that prices will fall in the spring when the seasonal monsoon flood recedes and full harvest returns.

To help sustain production and promote exports, the Malaysian government announced late last month its decision to push forward a \$500m (M\$1.35bn) export credit programme. This is intended to support immediate deliveries of up to 1.5m tonnes, or nearly

a quarter of current domestic production, which represents the minimum needs of six countries.

China, India, Pakistan and Russia, the four largest importers, are entitled to draw on \$100m each, and Egypt and Iraq \$50m each. In bilateral payment agreements, domestic exporters will be paid by the local central bank, buyers abroad will pay their banks for remittance to the exporters.

Last July, the former Soviet Union requested from Malaysia \$200m in official credit in order to revive imports, which were affected by local financial difficulties and had fallen sharply.

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Windwards banana shipments down

By Canute James in Kingston

THE WINDWARD Islands exported 22,087 tonnes of bananas to Britain last year, 20 per cent less than exports in 1990. The industry in the four islands (St Lucia, Dominica, St Vincent and Grenada) was affected by drought between March and August last year, according to the Windward

Islands Banana Growers Association.

The Association said the islands earned \$120.9m from exports to Britain last year, 15 per cent less than earnings in 1990. Output declined in all the islands, with St Lucia, the major producer in the group, suffering the largest drop as

exports fell 32,664 tonnes to 98,005 tonnes.

The islands are members of the African, Caribbean and Pacific group of countries which is seeking a continuation of preferential entry to the European Community after the creation of a single market next year.

WORLD COMMODITIES PRICES

MARKET REPORT

The zinc market was again in bullish mood, closing well ahead on the LME. Three-month metal moved through expected resistance at \$1,190 a tonne, and one charterist said its target was now \$1,200. The morning rise was fuelled by speculative buying following Wednesday's constructive close, coupled with three-month nickel moved closer to \$8,000 a tonne as the market absorbed the latest bout of profit taking. London's dry cargo freight futures market took its lead from a 15-point fall in the Baltic Freight Index, posting sharp losses in hectic trade, dealers said. The index fell to 1,516 was bigger than

expected and some traders see the possibility of a renewed downturn although sentiment is still constructive on stable panamax demand. "People talk to say it looks relatively good, they're doing business and there are stronger panamax fixtures in the Pacific," one dealer said. On the bullion market platinum moved ahead in response to an increasingly tight physical market reflected in sharply higher lease rates. Platinum leasing rates have risen to around eight-month highs, with nervous operators reluctant to roll over Russian platinum swaps in response to Moscow's economic crisis.

Compiled from Reuters

London Markets

SPOT MARKETS
Crude oil (per barrel FOB) + 0.01
Dated Brent (dated) \$18.10-18.15 + 0.25
Brent Blend (Mar) \$17.95-18.00 + 0.25
W.T.I. (1st Jan) \$18.05-18.10 + 0.15

Oil products
(NIMEX except delivery per tonne CIF) + 0.01
Premium Gasoline \$201.20 + 1
Heavy Fuel Oil \$177.78 + 0.4
Heavy Fuel Oil \$202.02 + 0.5
Naphtha \$184.18 + 0.1

Other
Gold (per troy oz) \$350.05 -1.25
Silver (per troy oz) \$41.00 + 0.4
Platinum (per troy oz) \$347.00 + 0.5
Palladium (per troy oz) \$94.75 + 0.75

Copper (US Producer) 37c
Lead (Kaiser Aluminum) 14.30 + 0.01
Tin (New York) 28.5
Zinc (US Prime Western) 82c

Cattle (live weight) 107.25p -0.82
Sheep (live weight) 104.80p -2.12
Pigs (live weight) 91.01p +3.36

London daily sugar (raw) \$213.0t +3.4
London daily sugar (white) \$217.0t +1
Tare and Lyle export prices \$225.5 +2.5

Barley (English lead) £123.5
Malt (US No. 3 yellow) £147.0 -0.5
Wheat (US Dark Northern) £101

Rubber (RSS No. 1) 50.50p -0.5
Rubber (Mar) 50.75p -0.5
Rubber (Jul) 50.75p -0.5
Rubber (Dec) 50.75p -0.5

Coconut oil (Philippines) \$750
Palm oil (Malaysia) \$500.0t + 20
Copra (Philippines) \$200.0t + 20
Soyabean (US) £147.0 -0.5
Cotton "A" index 50.55c +0.25

SUGAR - London POX (\$ per tonne)
Raw 180.40 180.00 180.00 180.00
White 180.00 180.00 180.00 180.00
May 180.00 180.00 180.00 180.00
Jun 180.00 180.00 180.00 180.00
Jul 180.00 180.00 180.00 180.00
Aug 180.00 180.00 180.00 180.00
Sep 180.00 180.00 180.00 180.00
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Nov 180.00 180.00 180.00 180.00
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LONDON STOCK EXCHANGE

Market closes well below best levels

By Steve Thompson

THE UK equity market managed to stay in positive territory throughout a busy trading session but was looking decidedly ragged towards the close of trading. A number of factors, including a disappointing set of figures from Lloyds, one of the Footsie constituents, and a disappointing set of figures from the FTSE 100, were seen as contributing to the market's lack of momentum.

Lonrho slide expected

ANNUAL results from Lonrho were a late shock to the market. The group announced annual profits well below expectations, a reduced dividend and a decision to pass the forthcoming interim dividend.

The shares had been firm during the day, bouncing back from the effect of recent bearish news on the stock and buoyed by the news of a disposal.

The sale of a 50 per cent stake in German freight forwarder Kuehne & Nagel, is likely to boost 1992 profits by around 85m.

There was a feeling that Lonrho might have delayed announcing its results until after the market closed because it intended to announce a big South African deal.

At the official close, the shares stood at 164p, up 9p on the day with a hefty 6.3m traded. However, it has come down from 200p in late November and, in after hours trading, the price was marked down sharply, with market makers quoting a spread of 115 bid and 120 offer. One observer said a price as low as 110p was quoted.

Assuming the shares open at those levels today, the price will leave Lonrho with one of the cheapest market valuations in the FTSE 100 and put pressure on its future in the index.

At 164p, Lonrho is capitalised at just over 21bn, while at 120p it is capitalised at 27.872m.

ICI suffer

An early fall in ICI was misinterpreted as a sign that Hanson had decided to sell the 2.2 per cent stake it acquired in the company, and the shares tumbled 16p on one stage.

In fact the fall was prompted by bearish notes from two securities houses. Smith New Court advised clients to trim holdings of leading chemicals shares because the whole sector is overvalued. The comments were part of a 20-page strategy note which is expected to reach clients on Monday.

The house also cut its 1991 forecasts for ICI by 25m to 21bn after reducing its estimate by 150m only a few weeks ago.

Meanwhile, the chemicals team at Kleinwort Benson said they have reiterated their view that in spite of the recent move towards cyclical stocks, expect-

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IMPROVEMENT POINTS - Cont.

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MINES - Cont.

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Continued on next page

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar steady ahead of G7

The dollar remained the focus of a tense day on the foreign exchange markets, maintaining a tight range against both the yen and the D-Mark ahead of this weekend's meeting of finance ministers and central bankers from the Group of Seven countries, *writes Simon London.*

Although rumours of possible central bank intervention on Wednesday failed to materialise, dealers were unwilling to test the US and Japanese authorities' determination to cap the value of the dollar. However, there were few natural sellers of the US currency, leading to an uneasy stalemate.

The dollar was confined to a very tight range overnight in the Far East. The US unit closed at ¥123.23 and DM1.5900 in Tokyo, from ¥123.35 and DM1.5855 in New York.

The ¥123 resistance was tested several times but the yen was unable to break through. Many analysts are still expecting an appreciation of the Japanese currency to ¥120 before the end of this month. There is speculation that the G7 meeting will back a stronger yen as a means of capping the large Japanese trade surplus.

In European trading, the restricted pattern continued with US currency rising

against the D-Mark but remaining within its established range, reaching DM1.5942 early in London before softening. The US currency closed in London at DM1.5950 from DM1.5875 on Wednesday; ¥123.85 from ¥123.20; and £1.7860 from £1.8070.

However, shortly after the London market had closed the dollar rallied sharply, breaking through DM1.60. Stop-loss trading orders were triggered and the US currency briefly touched DM1.6155 and ¥124.45 before falling back.

Dealers were unwilling to ascribe significance to the short-lived rally. There were reports that an order to buy dollars against the Swiss franc started the move in this US trading.

With the dollar subdued, attention also focused on the yen/D-Mark cross exchange rate. The German currency touched DM2.8650, from DM2.8675, but fallen back to DM2.8675 from DM2.8675 on Wednesday.

ing tested resistance at ¥77.00 but proved resilient. During European trading the D-Mark rose to ¥77.00 until the rally of the dollar in New York pushed it back down to ¥77.35.

Within the European exchange rate mechanism, sterling gained most against the D-Mark during the morning session, rising to a high of DM2.8750. Analysts said that the rise was backed by expectations of tax cuts to stimulate the UK economy when 1991 budget measures are announced on March 10.

However, trading in sterling remains driven by political factors, including the weekly round of opinion polls published in Sunday newspapers. Dealers commented that they were wary of holding long sterling positions over the weekend. By the close the UK currency had fallen back to DM2.8675, from DM2.8675 on Wednesday.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Difference
Spanish Peseta	133.631	128.925	-3.52	5.90	61
Belgian Franc	40.332	40.332	0.00	0.00	0
French Franc	6.55958	6.55958	0.00	0.00	0
D-Mark	2.00371	2.00371	0.00	0.00	0
Italian Lira	1,376.03	1,376.03	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0
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Ex-ante rates set by the European Commission. Currencies are in descending order of strength. Percentage change for each currency is calculated against the mark. The difference column shows the percentage difference between the actual market rate and the ex-ante rate for each currency, and the difference between the percentage difference of the currency's market rate from its ex-ante rate.

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Italian Lira	1,376.03	1,376.03	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0

Currency	Unit	Rate	% Change	% Spread	Difference
Spanish Peseta	133.631	128.925	-3.52	5.90	61
Belgian Franc	40.332	40.332	0.00	0.00	0
French Franc	6.55958	6.55958	0.00	0.00	0
D-Mark	2.00371	2.00371	0.00	0.00	0
Italian Lira	1,376.03	1,376.03	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0
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B.Fr.	1.696	3.041	4.860	317.1	16.51	4.317	3.471	3639	3.522	100.	2.382
Esc.	0.712	1.279	2.041	158.3	6.959	1.813	2.297	1536	1.479	41.99	1

Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

CANADA

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
3:00 pm prices January 23																	
Quotations in cents unless marked 25																	
10000 Alcan Pk	515	15	15	15	1/4	70000 Cov Steel	525	22	25	24	+1	12000 Sogres R	120	120	120	120	120
10000 Alcan Pk	475	40	40	40	1/4	20000 Cov Steel	54	84	84	84	0	20000 Sogres R	120	120	120	120	120
10000 Alcan Pk	475	40	40	40	1/4	20000 Cov Steel	54	84	84	84	0	20000 Sogres R	120	120	120	120	120
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10000 Alcan Pk	475	40	40														

The FT proposes to publish this survey on
March 26 1992.
The survey will be included in the FT of that day and will be printed in
London, Frankfurt, Roubaix, New Jersey and Tokyo. It will be
distributed in 160 countries world-wide.
For further information about advertising in the survey please contact
Patricia Surridge in London,
Tel. 071 873 3426
Fax. 071 873 3079
or
Nina Golovyatenko in Moscow
Tel. (095) 243 19 57
(095) 251 24 57
Fax. (095) 243 00 77
(095) 251 24 57

FT SURVEYS

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. (a) Unavailable, (b) Dealings suspended. (c) Ex dividends. (d) Ex scrip issue. (e) Ex rights. (f) Ex all.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET[illegible][illegible][illegible]

**ARE
YOU
GETTING
YOUR
FT
COMMENT
DAILY?**

AMERICA

Dow turns sharply lower as long-term rates rise

Wall Street

AFTER a hesitant opening, US share prices turned decisively lower yesterday morning in the wake of higher long-term interest rates and some poor fourth quarter earnings, writes Patrick Harrington in New York.

By midday the Dow Jones Industrial Average was down 14.95 at 3,240.83. The more broadly based Standard & Poor's was also lower at mid-session, down 1.97 at 416.16. In contrast, away from the Big Board the Nasdaq composite of over-the-counter stocks, which has endured heavy selling recently, rose 2.35 to 622.93. NYSE turnover was 117m shares by noon.

Among individual stocks the release of quarterly earnings continued to dominate sentiment. Delta Airlines fell 1 1/2% to 72 1/2% on news of its operating loss of \$237m in the last three months of 1991, while USAir fell 1 1/2% to 16 1/2% in active trading after the airline reported a modest but unexpected profit for the fourth quarter.

Elsewhere in the sector, AMR, parent of American Airlines, fell 1 1/2% to \$77 1/2% and UAL eased 1/4% to \$150 1/4%. Airline stocks were also affected by the news that Salomon Brothers had issued a sell recommendation on the entire sector on Monday.

ASIA PACIFIC

Nikkei extends recovery to second day running

Tokyo

SHARE prices fluctuated on option-related trading, and the Nikkei average closed marginally higher, up for the second day running for the first time this year, writes Emiko Terazono in Tokyo.

The 225-issue average, which gained 3.2 per cent on Wednesday, added another 46.60 to 21,510.72 after a high of 21,794.17 and a low of 21,440.53. Volume fell to 250m shares from 270m, as most institutional investors remained inactive. However, traders said that the total number of orders had risen sharply, reflecting a rise in individual interest.

Gainers led losers by 654 to 331, with 161 issues remaining unchanged. The Topix index of all first-section stocks rose 6.97 points to 1,610.78 and in London the ISE/Nikkei 50 index rose 0.09 to 1,239.01.

Speculative activity by options players dominated price movements, as options traders are entitled to exercise contracts every Thursday.

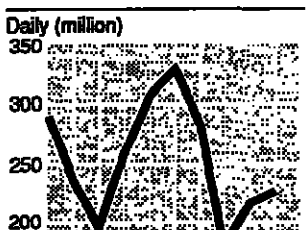
The Nikkei saw volatile movement, as holders of call options, or buying rights, tried to push it up while market participants with put options, or selling rights, were seen selling stocks to lower the index.

Rumours that financial authorities had requested life assurance companies to support the market added some cheer, and some banks and individuals were seen small lot buying. However, traders said that buying by foreign investors, which had previously supported international blue chips, had disappeared.

Some high-technology issues lost earlier gains. Sony closed down Y10 at Y4,260 and Fujitsu, Y20 at Y800. Hitachi, which rose in the morning on forecasts of a recovery in the

AT&T fell 1/4% to \$39 1/4% after the telecommunications group announced fourth quarter profits of \$635m, down from the previous year but reduced by a \$218m charge to cover the write-down of the company's investment in an Italian group. Morrison-Knudsen climbed 4 1/4% to \$54 1/4% after a local

NYSE volume



authority in Los Angeles voted to cancel a \$121m subway car contract with Sumitomo group of Japan in order to give US firms a chance to win the business. Morrison is tipped as one of the favourites to win the contract.

Quaker Oats rose 1/4% to \$70 1/4% after the packaged foods group unveiled fiscal second quarter net income of \$44.7m, well up on a year ago, and reported strong sales volume

growth both at home and abroad.

Unisys put in one of the best performances of the day amid heavy trading. The stock jumped 1 1/2% to \$6 1/2% in volume of 4.6m shares after the computer manufacturer announced a big improvement in 1991 fourth quarter earnings, which recovered from a loss at the same stage of 1990 to post a 31 cents a share profit. Investors were also buoyed by reports from the company that US orders were up sharply in the quarter. Monsanto fell 1/4% to \$66 1/4% after the chemicals group announced it would give its 12,000 employees a \$1,000 contribution each toward the cost of buying or leasing a new US-made car.

Canada

TORONTO stocks slipped slightly on profit-taking at midday but held up well compared to the downturn on Wall Street. The TSX 300 composite index was down 6.8 at 3,632.0. Advancing issues edged declines by 237 to 231 on volume of 18.85m shares valued at C\$282.75m. BCE rose C\$3 to C\$49 1/2%, after reporting fourth quarter earnings of C\$1.11 per share versus C\$1.05 a year earlier. Among active industrials, Nova rose C\$3 to C\$8, Vartyr firm C\$4 to C\$17, Bombardier class B firm C\$4 to C\$31 1/2%.

rate bond market yields have fallen to around 17.95 per cent from a 1991 peak of 19.6 per cent.

AUSTRALIA saw mixed trading with offshore institutional and some domestic selling leading the market back down after earlier gains. The All Ordinaries index rose 4.0 to 1,635.5 as turnover eased from A\$281m to A\$256m.

One analyst said that Asian institutions were selling, and returning to their domestic equity markets. "They see Asia coming out of the recession before Australia, and some want to take full advantage," he said.

SINGAPORE closed mixed after profit-taking emerged to pare early gains in moderate trading. The Straits Times Industrial index closed at 1,545.72, up 4.42. NEW ZEALAND broke a four-day losing streak, the NZSE-40 index rising 3.53 to 1,476.16.

BANGKOK reported heavy trading in property and finance issues, as turnover rose from B\$4.49m to B\$10.85m and the SET index ended 7.55 higher at 780.28.

Taiyang, a property company, topped the most active list as it rose B\$12, or 10 per cent, to B\$132 with B\$1bn of shares changing hands.

JAKARTA saw active trading, in volume of nearly 10m shares as the index rose 0.42 to 256.88. Brokers said much of the activity came from local investors who had shunned the market for the past eighteen months in favour of high interest bank deposits.

BOMBAY closed with the BSE index at 2,150.41, up 17.50 but down from the day's high of 2,184.98. Speculative demand was sustained but analysts said that state-owned investment institutions sold heavily in all major stocks, smothering the rally.

SEBUL rose as high interest rates, which had attracted money away from the market, showed signs of easing. The composite index closed 21.19 higher at 667.47 as turnover climbed to Won631bn from Won462bn. Three-year corpo-

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JANUARY 22 1992										TUESDAY JANUARY 21 1992										DOLLAR INDEX	
	US Dollar Index	Day's Change	% Point	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	1991/92 High	1991/92 Low	Year ago (approx)				
Figures in parentheses show number of lines of stock																						
Australia (69)	146.48	-1.0	120.17	114.06	120.88	129.56	-1.1	4.28	147.87	121.35	115.06	121.70	131.05	180.31	112.74	118.02	112.00	118.00				
Austria (20)	168.19	+0.1	137.89	130.58	138.82	138.45	-0.4	5.08	168.03	137.90	130.75	138.29	138.00	222.57	153.86	178.78	178.78	178.78				
Belgium (48)	144.30	+0.7	118.30	112.37	118.09	118.01	+0.4	2.06	143.32	117.83	111.82	117.95	115.58	151.20	118.04	128.70	128.70	128.70				
Canada (115)	141.41	+0.5	118.03	110.12	118.71	118.27	+0.6	3.12	140.76	115.52	108.82	115.84	117.57	144.28	128.49	128.48	128.48	128.48				
Denmark (37)	285.82	+0.0	218.10	207.02	219.39	221.90	+0.3	1.61	285.69	218.08	208.75	218.87	221.25	273.94	217.74	224.53	224.53	224.53				
Finland (15)	84.77	-2.0	69.55	66.02	69.98	78.93	-2.3	3.17	86.53	71.02	67.34	71.22	78.61	125.15	73.32	95.08	95.08	95.08				
France (109)	150.51	-1.3	123.49	117.20	124.21	127.72	-1.1	3.47	152.48	125.14	118.84	125.48	125.48	125.35	94.15	108.00	108.00	108.00				
Germany (65)	120.21	-0.6	98.83	93.82	98.12	98.21	-0.8	0.82	120.00	93.41	90.05	93.71	98.05	149.97	118.28	128.09	128.09	128.09				
Hong Kong (5)	188.39	+0.9	154.57	146.71	155.49	167.62	+0.8	3.98	186.64	153.18	145.23	153.61	186.04	182.18	124.88	182.46	182.46	182.46				
Ireland (18)	171.35	-1.4	140.59	133.44	141.42	143.76	-1.2	3.49	173.71	142.56	135.17	142.95	145.56	182.46	132.88	140.64	140.64	140.64				
Italy (77)	123.80	+2.2	105.68	100.51	105.32	100.31	+2.3	3.31	124.48	101.41	61.08	64.58	68.88	88.23	64.76	74.81	74.81	74.81				
Japan (473)	150.51	-1.3	123.49	117.20	124.21	127.72	-1.1	3.47	152.48	125.14	118.84	125.48	125.48	125.35	94.15	108.00	108.00	108.00				
Malaysia (68)	224.95	+0.8	184.52	175.13	185.81	231.69	+1.2	1.04	157.48	124.21	117.91	124.77	151.97	151.97	534.45	522.53	522.53	522.53				
Mexico (18)	149.50	-1.1	127.01	119.65	124.28	124.05	-0.7	4.28	158.74	127.81	121.18	126.17	126.77	155.74	125.70	131.47	131.47	131.47				
Netherlands (31)	152.93	-0.5	127.17	120.71	127.83	128.35	-0.3	6.14	152.11	127.84	35.88	37.95	45.09	54.84	41.18	42.76	42.76	42.76				
New Zealand (14)	45.70	-0.9	37.49	35.59	37.72	44.78	-0.7	1.62	181.50	157.17	148.02	157.61	161.16	223.24	127.06	182.78	182.78	182.78				
Norway (25)	189.57	-0.9	155.78	147.87	156.71	160.29	-0.8	2.03	228.28	187.36	177.64	187.98	171.69	228.39	151.83	175.20	175.20	175.20				
Spain (68)	228.13	-0.1	187.18	177.67	186.29	171.57	-0.1	2.88	228.12	215.12	203.96	215.72	188.33	271.89	173.00	157.50	157.50	157.50				
South Africa (91)	262.33	+0.1	215.24	204.29	215.51	185.27	-0.5	4.70	262.08	215.20	121.42	122.41	118.39	171.12	131.61	140.39	140.39	140.39				
Sweden (25)	183.93	-1.1	150.91	143.24	151.51	156.77	-0.8	2.24	186.07	152.70	144.78	144.78	153.02	145.02	88.26	88.26	88.26	88.26				
Switzerland (58)	102.40	-0.2	84.01	79.75	84.52	89.18	-0.1	2.24	102.62	84.22	79.98	84.47	89.26	103.50	122.06	122.06	122.06	122.06				
United Kingdom (234)	170.35	+1.3	139.19	132.67	140.60	170.35	+1.3	4.99	168.21	130.38	142.55	150.76	150.76	187.44	156.27	162.05	162.05	162.05				
USA (23)	146.48	-1.0	120.17	114.06	120.88	129.56	-1.1	4.28	147.87	121.35	115.06	121.70	131.05	180.31	112.74	118.02	112.00	118.00				
Europe (102)	186.10	-0.6	152.69	144.30	151.46	151.46	-0.3	2.14	187.19	153.03	145.06	154.06	181.90	200.81	155.55	168.48	168.48	168.48				
Pacific Basin (17)	131.02	+0.2	107.50	102.03	108.13	103.86	+2.0	1.17	128.48	106.44	90.87	105.74	101.61	145.52	117.86	125.42	125.42	125.42				
Europe-Pacific (150)	137.95	+0.8	113.21	107.45	113.88	111.75	+0.9	2.36	136.85	112.31	108.45	112.62	110.78	147.86	125.42	125.42	125.42	125.42				
World Ex. Japan (294)	126.92	-0.5	104.13	96.86	104.71	108.33	-0.5	3.91	127.69	103.50	95.54	103.91	101.49	136.85	106.89	126.91	126.91	126.91				
World Ex. Japan (294)	126.92	-0.5	104.13	96.86	104.71	108.33	-0.5	3.91	127.69	103.50	95.54	103.91	101.49	136.85	106.89	126.91	126.91	126.91				
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World Ex. Japan (294)	126.92	-0.5	104.13	9																		

RECRUITMENT

JOB: Sign that recovery in UK demand for executives is already under way backstage

Optimistic in spite of worst year on record

WHEN I am dead and buried, you shall find me lying in my grave. And the Jobs column fully reflects the fact that the market is in a state of flux.

In my case, however, the phrase "I am dead" is a bit premature. The autopsy will show that the market is in a state of flux. The Jobs column fully reflects the fact that the market is in a state of flux.

The Jobs column fully reflects the fact that the market is in a state of flux. The Jobs column fully reflects the fact that the market is in a state of flux. The Jobs column fully reflects the fact that the market is in a state of flux.

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Each opening, by the way, is counted as one no matter how many times the ad for it appears. The upper part of the table gives the calendar-year tallies from 1987 to 1991 for eight broad types of higher-ranked work. The last of

them is a catch-all "others" category including such people as buyers, economists, company legal staff and assorted consultants. Then comes the annual total for all types of executives, followed by the quarterly counts making it up.

What they reveal of course is that far from turning up in the later months of last year, the advertised demand went on falling. Moreover, while the table doesn't show it, both July-September and October-December 1991 produced

the lowest quarterly counts I have on record, with the result that the year bore out MSL's forebodings. The total of 16,024 was 14.7 per cent down on the previous lowest for a calendar year: 18,796 in 1981.

Which means that, for every 1,000 executive posts advertised a decade before, 1991 had only 853. The following list shows which sorts of work, and which quarters, account for the difference between these two figures.

general decline accelerated sharply from quarter to quarter.

That steepening of the drop is emphasised in the comparison because, whereas last year the advertised demand kept on falling, in 1991 the final months saw it starting the rebound that continued until late 1985. Which prompts the question - important not least to Britain's politicians - whether a similarly blessed upturn is likely before general election time.

Well, despite the fate of my forecast in July, I suspect that the answer is yes. But my optimism is based less on the advertised market than on events in other branches of executive recruitment.

One is of course headhunting by the personal approach methods of executive search where, according to the InterMEX consultancy's soundings, 1991 produced a 4 per cent rise in demand over 1990. Even so, I am not banking my hopes on search which, sensibly or otherwise, tends to be used to fill the top paid posts and so to concentrate on the relatively small market niche of general management.

The optimism springs rather from another branch. It consists of recruiters who keep large databases of job-seekers in broad fields such as accounting and sales, and put employers in touch with suitable candidates on their register. While the database branch has been hit by the recession, it has suffered less badly than advertised recruitment, which is inevitably more costly.

It seems that, with redundancies throwing large numbers of upper rankers onto the market, a good many employers have turned to the less expensive alternative in the belief that the registers will contain enough good candidates to meet their needs. In which case, it is reasonable to suppose any upturn from the latest depths will make its first appearance backstage, in the database branch.

The good news is that one of its members, the Michael Page Group, reports that recovery is already evident in one field at least. It is sales and marketing, in which group director David Bodmer says Page has more job openings on its books than at any time since July 1990, and which historically has tended to be a lead indicator of movements in demand as a whole.

Michael Dixon

Type of work	1991	Change	1990	Change	1989	Change	1988	Change	1987	Change
	advised	from 1990	advised	from 1989	advised	from 1988	advised	from 1987	advised	from 1986
		%		%		%		%		%
Research & devt	1,733	-46.5	3,242	-22.1	4,160	+3.9	4,004	+18.7	3,374	-8.4
Sales & marketing	2,194	-23.2	2,858	-27.4	3,934	-31.1	5,707	-9.1	6,276	+1.7
Production	2,642	-47.9	5,068	-16.0	6,032	-20.5	7,589	+38.9	5,465	+13.6
Accounting	3,228	-40.6	5,448	-19.1	6,731	-12.8	7,716	+1.2	7,827	+19.1
Computing	1,018	-54.1	2,216	-37.1	3,521	-28.8	4,947	+80.0	3,290	-11.8
General management	976	-25.0	1,302	-37.1	1,952	-16.7	1,623	+0.7	1,611	+27.1
Personnel	406	-48.9	794	-23.3	1,123	+2.4	1,097	-0.5	1,103	+19.6
Others	3,817	-41.8	6,559	-15.1	7,728	+2.7	7,519	+15.1	6,531	+18.9
Total	16,024	-41.7	27,487	-20.5	34,576	-14.0	40,202	+13.9	35,285	+8.6
Jan-March	4,572	-45.6	8,397	-23.1	10,915	-2.7	11,223	+22.4	9,166	+4.1
April-June	4,255	-44.6	7,841	-16.7	9,176	-13.4	10,563	+23.2	8,597	+5.2
July-Sept	3,630	-40.8	6,151	-22.0	7,559	-15.8	9,339	+12.9	8,274	+8.0
Oct-Dec	3,567	-32.5	5,318	-19.8	6,927	-28.6	9,048	-2.2	9,248	+17.8

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The requirement is for a record of achievement in a similar role, at or near board level in a fast-moving, multi-unit

business environment. Experience of insurance, banking or other large-scale financial services would be useful but equally important is a depth of technical knowledge and a good strategic view of the use of I.S., backed by a robust management style.

Age: Ideally 35-40.

Location: Edinburgh.

Rewards: Substantial, and unlikely to be a limiting factor.

Please write in complete confidence to Peter Craigie as adviser to the board, Ernst & Young Corporate Resources, 17 Abercromby Place, Edinburgh EH3 6LT.

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CITY OF LONDON

This is a key appointment within the Data Products Division of Extel Financial Limited - one of the world's leading, and most innovative, financial information providers.

The successful applicant will become a member of the Division's Executive Management Team, participating in Strategy Meetings at a divisional level.

You will be responsible for leading an editorial team of over 80 market journalists, sub-editors, data and pricing analysts; organising and managing the real-time news, corporate action and pricing departments to a high degree of efficiency.

Your role will focus on the editorial systems and organisation required to respond to the needs of new and existing products; setting standards for data gathering that will improve the quality of data feeds covering UK financial news and international securities information.

This key position demands a solid, proven background in real time news gathering and a high level of experience in team management. The ability to initiate and manage "change" is an essential requirement.

An attractive and competitive starting salary is offered, along with the benefits of a company car and private medical insurance.

If you feel you possess the skills that this challenging appointment demands, please forward your C.V. to Kathy Griffiths, Personnel Manager, Extel Financial Limited, Fitzroy House, 13-17 Epsworth Street, London EC2A 4DL.

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Reporting to a Group Chief Executive and contributing to overall group management the appointment carries full profit responsibility for a number of operating companies. These encompass medium to high technology development, manufacturing, a range of services, as well as product sales.

The primary quality sought is recognised business expertise at top management level possibly with a technical background. Essential also is the ability to develop and implement European wide, including UK, business strategy, instigate joint ventures and mergers and establish effective working partnerships with third parties.

Breadth of vision, effective leadership, commercial flair and results orientation are mandatory attributes as is the personal stature to influence industry and national regulatory development.

Written applications, quoting reference SGH/161 will be guaranteed total confidentiality but discreet initial telephone enquires may be made on 0860-227665.

Please contact:
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SENIOR INSURANCE ANALYST

The agency is currently recruiting a European national to follow an international portfolio of insurance companies. The position calls for a high calibre individual, probably educated to MBA or Masters Degree level, or with professional actuary qualifications. Candidates should be fluent in English and at least one other European language. Bank credit training, regulatory, accounting or other relevant industry experience would be a plus.

This senior appointment has individual accountability and involves analyzing the credit risk of, and generating opinions on, European insurance companies. Candidates must be able to work effectively at senior management level, and to write clear, concise, analytic reports for investors. There will be an initial training period in New York with frequent travel thereafter.

Please reply to Wendy Brooks, Administration Manager, Moody's Investors Service Ltd, 51 Eastcheap, London EC3M 1LB

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International Equity Sales-Emerging Markets

A recent strategic decision at this top tier investment bank has led to the formation of a new global venture focusing on equity financings leveraging off the bank's strong presence in the Emerging Markets. The newly established team wants to add an equity sales specialist to market and distribute primary offerings to end investors. It is a unique opportunity to make a move into a new venture with outstanding growth potential and prospects for rapid career progression.

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Build a strong reputation with investors for quality marketing of story product through an in-depth detailed involvement in the transaction from inception to launch.

THE QUALIFICATIONS

High calibre graduate with a minimum of three years equity distribution in mainstream or exotic markets. Extensive knowledge of the European investor base, and a real interest in the Emerging Markets.

Flexibility to sell across varying equity related product lines and geographic localities. Understanding of equity derivatives, and their uses in packaging assets is beneficial.

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International Investment Bank Compliance Opportunities

Our client, a leading International Investment Bank, is currently seeking to expand its compliance and control functions. Significant resources are already committed to this area but, following enlargement of the department's mandate, two additional members of staff are now sought.

Securities Compliance Executive

Reporting to the Head of Compliance Advisory, this individual will assist in all aspects of compliance for the securities business with particular focus on the fixed income business in the initial stages. This will include formulating House policies, providing guidance and interpretation on all rulebooks (SFA, London Stock Exchange, ISMA, LIFFE etc), updating compliance manuals and ensuring compliance with all regulatory obligations.

Candidates should be degree educated, have a sound product knowledge and ideally current compliance experience gained within a Securities House or Regulator. Alternatively, candidates with a specialised product knowledge and a genuine interest in regulation and compliance may be considered.

Both positions offer a superb opportunity to gain further knowledge of the mechanics of the securities business. As one of the leading players, this firm takes great pride in not only developing individuals within their roles but also providing superior career opportunities. Basic salary, which will be negotiable

Transaction Review Manager

Reporting to the Head of Audit and Internal Control, this new position at manager level will ensure the integrity of all the firm's sales and trading in equity, fixed income, money market and derivative products. He/she will be responsible for developing systems and monitoring business activities to protect the company against insider trading, fraudulent trading, money laundering, etc...

Candidates should be intelligent, imaginative and proactive individuals with a sound general understanding of the securities markets. Experience must have been gained within a similar Investment Bank, Regulator or Exchange, or potentially within an audit environment.

based on experience, will be significantly enhanced by the excellent benefits package provided. Interested applicants should contact Paul Wilson on 071 631 2000 or write to him enclosing a full curriculum vitae to Michael Page City, Page House, 39-41 Park Street, London WC2B 5LH.

MP

Michael Page City

International Recruitment Consultants
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Corporate Banking

UK Merchant Bank

The Corporate Banking arm of this major UK Bank is structured into specialist teams covering UK corporate banking, property, asset finance, syndications and distribution, and international. The Bank has strong capital ratios and wishes to increase its UK customer base. As a result there is a need to expand the UK corporate banking team by appointing two people, one to focus on marketing to medium-sized companies and the other to concentrate on larger corporates.

As Relationship Manager you will plan and execute an active calling programme, establish new relationships for the Bank with Finance Directors and Treasurers and identify opportunities in the areas of corporate finance and treasury as well as corporate banking services.

A graduate in your 30s, you will have a strong credit training, several years' experience of marketing to medium and/or large UK corporates and proven success in generating business across a range of products. Tenacity, excellent interpersonal skills and the ability to establish lasting relationships at a senior level are essential.

Based in the City, these positions offer excellent career development opportunities within one of the UK's major banking groups. Remuneration will include a competitive salary and normal banking benefits. (Ref: 534).

Please write with CV and current salary to Nigel Bates, Whitehead Selection Ltd, 43 Welbeck Street, London W1M 7HF.

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Our international company can refer to an excellent reputation in the field of well-known branded consumer products. Worldwide success allows us to further pursue our expansion plans and focus on Central & East Europe. We are currently dealing with the establishment of a subsidiary in Prague and are therefore looking for a General Manager to realize our goals in the CSFR.

The specific requirements for this particular position could be best met by a candidate of Czechoslovak origin/background (35-50 years) with a personal interest in taking up a new challenge by introducing Western brands on the upcoming Czechoslovak market. Your dynamic personality and strong management skills enable you to manage the establishment and the daily operation of our extensive sales organisation. University education in economics or in related fields, several years of experience in marketing, sales and distribution as well as excellent communication skills are crucial for succeeding in this position. Fluency in Czech/Slovak and English is required.

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Isle of Man Government Financial Supervision Commission Banking Supervisor

As one of the world's leading international offshore financial centres, the Isle of Man is at the forefront of providing effective regulation of banks and building societies in an offshore location.

Regulation is carried out by the Financial Supervision Commission, which is responsible for the licensing, regulation and supervision of banks and building societies, collective investment schemes and investment businesses.

As part of its continuing development, the Commission is restructuring its banking department and wishes to appoint a Banking Supervisor, a post previously held by its Chief Executive. Responsible to the Commission's Chief Executive, and operating from the Commission's office in Douglas, you will be responsible for the development and maintenance of an effective system for the regulation and supervision of banks and building societies operating in the Isle of Man.

You will be aged 35+ and will have had extensive experience of the banking profession with a proven track record in management. In particular, you will have well developed staff management skills and the ability to deal and communicate effectively and confidently at local and international levels for this high profile role.

An attractive and competitive remuneration package will reflect the importance of this key position in financial regulation.

Interested candidates should write in confidence, enclosing a full CV, to -
Chief Executive, Financial Supervision Commission,
PO Box 58, 1-4 Goldie Terrace, Upper Church Street, DOUGLAS, Isle of Man.

INVESTORS CHRONICLE

INVESTMENT STRATEGIST AND WRITER

The Investors Chronicle, Britain's leading stockmarket weekly, is recruiting a senior investment writer. The job involves writing clear and intelligent articles about a wide variety of investment and investment related topics: the ideal candidate would have a mixture of background skills:

- Solid knowledge and probably practical experience of investment, preferably as an analyst, strategist or fund manager.
- A real interest in investment and the capacity to generate and substantiate original ideas.
- The ability to write clearly and make his/her arguments interesting to intelligent private investors as well as professionals.

This job will probably appeal most to someone who is already considering leaving the City to make a new career in journalism.

Please write, enclosing a CV to: The Editor, Investors Chronicle, Greystoke Place, Foster Lane, London EC4A 1ND.

<p>Marketing Manager to £40,000</p> <p>Working within a premier international Bank the incumbent of this role will be responsible for developing and maintaining an increasingly successful Commercial Banking unit. Developing a profitable, fee and asset based income, yet would also write credit notes and assist the Branch Head with European strategy. Degree educated, you should be an excellent team player.</p>	<p>Corporate Finance Executive c£40,000</p> <p>A key position has arisen within the Corporate Finance Department of this leading Securities House for a marketing orientated Corporate Finance professional. Suitable candidates will be highly motivated in deal making and possess substantial public & corporate sector contacts within the South European area. Fluency in Italian, Spanish or French essential.</p>
<p>European Economist to £35,000</p> <p>Leading international Bank has an opening for a degree qualified Economist (aged 25 to 35) with at least three years' experience from a financial institution. Substantial European experience, ideally with an emphasis on France and Germany, is required.</p>	<p>Credit - Assistant Manager to £30,000</p> <p>Excellent opportunity to move upwards in your Credit career. Well established international Bank seeks an analyst to cover mainly UK Corporates, including credit reports, restructuring & monitoring. The successful candidate will have 3 years' credit experience with, ideally, a degree or ACIB qualification.</p>
<p>Credit/Industry Research to £30,000</p> <p>An ongoing roles within this prestigious City based Bank for a Senior Researcher (aged 27-37) with substantial experience in Credit and industry research. Working to a supervisory capacity, roles will include checking and enhancing credit applications in well providing substantial Economic and industry reports.</p>	<p>Newly Qualified ACA £25-28,000</p> <p>Two of the City's top Merchant Banks are seeking high calibre Newly Qualified ACAs for their very active Corporate Finance areas. Candidates should be highly qualified, highly polished, preferably with relevant experience of the City. These are challenging positions and demand excellent presentation and communications skills.</p>
<p>Swaps Analyst c£25,000</p> <p>Highly respected European Bank seeks to appoint a Graduate/ACA qualified Project Finance with 2 years' experience from a major name. Duties will include business generation, critical analysis and preparation of applications for new transactions. Candidates should possess sound credit training and FC literacy.</p>	<p>Project Finance to £25,000</p> <p>Highly respected European Bank seeks to appoint a Graduate/ACA qualified Project Finance with 2 years' experience from a major name. Duties will include business generation, critical analysis and preparation of applications for new transactions. Candidates should possess sound credit training and FC literacy.</p>

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Board of Directors
TWIFO Oil Palm Plantations Limited
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The person appointed will report to the head of the department and will provide full administrative support to the multi-manager team. The successful applicant will undertake a diverse range of duties involving the control, maintenance and distribution of data for fund valuation and dealing purposes.

The position is likely to appeal to self-motivated, computer literate graduates in their mid to late twenties who have gained relevant administrative experience in the securities industry and who possess well developed communication skills.

To apply, please write in confidence to: IMR Recruitment Consultants, 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (Tel: 071-872 5447).

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Please apply in confidence to:
Pauline McDerment, Personnel Manager
Capital House Investment Management Limited
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GOLDSMITHS' COLLEGE
University of London

Appointment of The Warden

Arising from the retirement of Professor Andrew Rutherford, the Wardenship of Goldsmiths' College will become vacant on 1 October 1992.

The Council of the College, which is the only multi-faculty School of the University in South East London, has established a Committee to recommend an appointment to the post. The Committee invites applications or enquiries from persons wishing to be considered for the Wardenship.

Further details may be obtained by writing to the Chairman of Council, c/o the Secretary's Office, Goldsmiths' College, University of London, New Cross, London SE14 6NW.

The Committee will not restrict its consideration to those making application under this advertisement.

The College is an equal opportunities employer.

APPOINTMENTS WANTED

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Please reply with brief details to Michael D. Zarum
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SEC newcomer takes hot seat as tempers rise over valuation

By Nikki Tait in New York

HALFWAY through an interview from his Connecticut home, Walter Schuetz breaks off to answer the door. Someone has arrived to mend the hot water, reports the Securities and Exchange Commission's new chief accountant gratefully, as a cold snap engulfs New England.

But if hot water has been lacking on the domestic front, Mr Schuetz is facing a surfeit professionally. The 59-year-old accountant, a partner at KPMG Peat Marwick, steps into his new post at the US watchdog this week - and immediately confronts a furor over current value accounting.

For many months, the SEC, under its chairman Richard Breeden, has argued strongly that banks and other financial institutions should carry financial products in their books at current values - not at what they paid for them.

Such pressure is more than academic. Ever since the thrift industry debacle triggered a political storm, supervision and regulation of financial institutions has been a highly-charged issue. The SEC, moreover, has a Congressional mandate to set accounting rules for US companies, although in practice it cedes the task of drawing up standards to the Financial Standards Accounting Board.

It is easy to see why the SEC is so concerned. Most banks, for instance, currently split their portfolios of stocks and bonds between those held for investment which are valued at cost, and a more limited trading account where securities are indeed "marked-to-market". This presents plenti-

ful opportunities for the unscrupulous. Bonds within the investment portfolio which have risen in value can be sold at year-end for a gain, for example, while those that have fallen can be retained within the portfolio, yet valued at cost.

The financial industry, however, has hit back with equal ferocity. The American Bankers Association, a trade organisation encompassing many large commercial banks, puts the argument thus: "Our primary problem is that banks don't use current value accounting for their own purposes, so it is hard to see why it should improve things for investors." Investment portfolios, it is argued, are held for the longer-term, so short-term price movements have little relevance.

Various supplementary salvos back up this central theme. Any meaningful attempt at current value accounting, it is argued, should surely require that liabilities are also marked to market - and there is little consensus on how to do this. Second, even on the asset side, "current value" calculations may be extremely subjective where there is no ready market for the security in question.

Hence the reliability of accounts could diminish, not improve. Third, banks might be obliged to cold-shoulder whole areas of the securities market where valuation is difficult or volatility pronounced. The debate is not confined to the banking industry. Similar controversy rages *vis-à-vis* the

marked both sides to market. In addition, only about one-third of the assets in most companies have a readily obtainable market value. Frankly, this (marking-to-market) gives the industry more of an opportunity for subjective analysis than they have now."

Into this heated debate, steps

Mr Schuetz has been quoted as saying that the profession needs to 'crawl before it can walk, and walk before it can run' over the issue of current value accounting. 'The marking-to-market of financial assets is the crawling part,' he now adds.

insurance sector, with the complication that this is a state-regulated industry, and the politics even more labyrinthine.

Mr Terence Lennon, chief examiner at the New York Department of Insurance, put the regulators' case bluntly to a Congressional sub-committee. "The marking-to-market of the entire asset portfolio of an insurer is not a good idea," he suggested. "First of all, it cannot be done without marking liabilities to market... and I believe we would be losing a lot of conservatism if we

Mr Schuetz. It would be amazing if the new chief accountant was anything but supportive of the SEC stance, but just how much weight does he attach to the issue? Does he, for example, class current value accounting as a top priority? "Yes, I do," he replies, choosing his words with meticulous care. "We need to increase and improve the relevance and credibility of financial accounting, and I think the use of market values, for assets and liabilities, is very desirable. That's especially true

with the relevance of the numbers. This is a first step."

To some observers, it appeared as Mr Schuetz's task became a little more difficult last week, when the FASB - which has been working for some time on an draft accounting rule requiring investment securities to be marked to market - delayed issuing any proposal until May at the earliest.

But the FASB's own account of the vote switch is more ambiguous. It says one member of the six-man board - previously split 4-2 in favour of issuing a proposal - wanted to "revisit" two crucial aspects of the draft rule. These were the liability valuation question, and the desirability of having unrealised gains and losses reported outside the income statement. He was not, stresses FASB, necessarily changing his eventual vote.

Mr Schuetz, meanwhile, notes that the board will be enlarged to seven members in March, and will then need a 5-2 vote in favour of issuing the draft rule. Since the new, seventh member will be critically involved with the proposal, it made little sense to plough ahead with the preliminaries ahead of his arrival. "FASB did not back away," maintains Mr Schuetz. "They decided to delay for a while."

That does not stop bank lobbyists from crowing. "In very pleased to see that FASB is equally concerned about this," remarked one industry supporter, after news of the delay spread. "The SEC has placed FASB in an awkward position, and it should not be influenced in this way." One can almost feel the steam rising.

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Bristol: Jackie Bressington at Robert Half, Prepost, 33 Wine Street, Bristol, BS1 2QX. Telephone: 0272 252572.
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Fairmead Group has been a highly successful Management Buy-In. Sales in the first year were £18.0m with strong profits and cashflow. The Group has six trading companies with its main interests in precision engineering and metal treatment.

The Chairman now seeks a Finance Director with commercial flair who can help grow the business rapidly but soundly. The Finance Director will:

- * consolidate and present the Group annual budget and monthly accounts.
- * develop excellent information systems throughout the Group.
- * seek out potential acquisitions; help to appraise and bring them on board.
- * be responsible for Company Secretarial matters.
- * help prepare the Group for public flotation in 3-4 years' time.

The successful candidate will be a Top 6 qualified chartered accountant with successful career development in manufacturing industry, ideally with some years in well-managed, medium size engineering companies. Other key requirements are:

- * ability to handle all financial matters including tax and treasury.
- * a successful track record in buying companies.
- * prepared to be hands-on, willing and able to do jobs rather than delegate them.

Age is less important than financial skills, business acumen, integrity, and well-directed energy.

Please write to John Valentine, Chairman, Fairmead Group Limited, Barclays House, Bishopric, Horsham RH12 1QJ

Fairmead Group

A D A S
Director of Finance

Up to £45,000 + performance bonus

Head Office, Oxfordshire

The Agricultural Development Advisory Service will become an Executive Agency of the Ministry of Agriculture, Fisheries and Food on 1st April this year with a budget of around £100m and 2,500 staff. ADAS provides consultancy and R&D services to the Government and agriculture related industries ranging from farm business management to environmental schemes and land restoration.

ADAS will develop its commercial consultancy to be predominantly self-financing over the next five years.

The recently appointed Chief Executive comes from the private sector and seeks a key Board Director for the Finance function with proven ability in managing change.

Responsibilities will include:

- * contributing at Board level to long and short term strategies including evaluations of new business opportunities
- * acting as Principal Finance Officer of ADAS for Government accounting procedures

- * developing and implementing clear financial and management accounting systems
- * establishing and controlling reporting quality
- * providing timely information to the Board including analysis and interpretation for cost management purposes.

Candidates should be of graduate calibre and have a relevant professional qualification. Experience in consultancy or in agricultural or environment-related industries would be ideal. Excellent communication skills and an ability to manage change in a multi-site service organisation will be essential. Appointment will be for a five year term with the possibility of extension. A higher salary might be available for an outstanding candidate.

CVs to include current salary details, should be sent by 5th February to: Jane Pollard, K/F Associates, Pepys House, 12 Buckingham Street, London WC2N 6DF.

Please quote reference number 90295/A.

K/F ASSOCIATES
Search & Selection
A DIVISION OF KORN FERRY INTERNATIONAL

SOUTH HANTS

c £40,000 + BONUS + CAR

Finance Manager

This advanced systems organisation is renowned for its expertise in complex technology and contract management. It is a £60 million turnover subsidiary of a major international business that holds a world leading position.

With total responsibility for the finance functions, you will be required to make a significant contribution to decision-making across the entire spectrum of operational activities and directly assist the management team in business development and optimising profit performance. Initial objectives will include the advancement of financial information and management reporting essential to secure the key information to control and plan the commercial success of the organisation.

A graduate qualified accountant, you will already have gained experience of managing a sizeable finance function and will have developed skills in information

systems and in the assessment of commercial issues. Probably in the age range 34-40, your background ideally should be in the high-technology sector, preferably in a systems-based project environment. Personally, you will combine the credibility to work effectively at a senior level with the willingness to take a shrewd approach to operational detail. The initiative to devise solutions and a firm belief in team work are essential.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Adrian Edgell, Coopers & Lybrand Deloitte Executive Resourcing Limited, 8 Grayfriars Road, Reading RG1 1JG, quoting reference A8842 on both envelope and letter.

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071-873 3199
Alison Prin
071-873 3607
Philip Whitley
071-873 3351

Audit Manager

Resulting from the recent merger of two major international companies, our client has become the world leader in the development, manufacture, processing and marketing of packaging and distribution systems for foods and other products. With global operations now spanning 110 countries they wish to recruit an Audit Manager.

Based at the UK headquarters, the appointed person will work alongside and report to the Director of Audit, taking considerable responsibility for the planning and execution of audits and special projects throughout the Group's subsidiaries worldwide. The department reports to the Group's Presidents and consequently the work has a large element of internal consultancy as well as general auditing.

Successful applicants, aged 30-35, in addition to having substantial audit experience may also have spent a period of time in financial control, preferably with exposure to a manufacturing environment.

A strong emphasis will be placed on the business acumen of the individual who will be required to liaise with all levels of senior management and should therefore possess a high level of interpersonal and communication skills. Fluency in a European language, particularly German, would be an advantage but is not essential.

For further details, please call Darrell Smith or Fiona Bailey on 071-383-3553 during office hours or 061-444-8933/061-892-1381 evenings or weekends. Alternatively, send a copy of your Curriculum Vitae to Hunter Campbell, 1 Prince of Wales Passage, 117 Hampstead Road, London NW1 3EE. Fax: 071-383-2795.

Hunter Campbell

Financial Controller

International Trading Company SAUDI ARABIA

Our Client is involved in a wide variety of industries with responsibility for major international contracts, identifying international suppliers and working closely with local contacts at Government and important private industrial levels.

This highly-regarded and successful Company is now seeking a broadly business-orientated professional who has at least 10-15 years' experience in international trading, with particular knowledge of the Middle East.

Reporting directly to the Managing Director, your role will be to advise executives, via an MIS system, on the status of trading contracts in terms of profitability and variances. You will have considerable top-level contact and will travel internationally to assist in the negotiation of business deals.

The successful candidate for this key position will be either a Chartered or Management Accountant who has experience in the development of broadly-based computer systems covering financial accounting, cost control and management accounting.

The very attractive remuneration package will reflect the importance the Client attaches to this position, and excellent benefits include housing, car, return tickets home and medical facilities. The appointment can be either accompanied or unaccompanied. There is currently no income tax in Saudi Arabia.

Please apply in the first instance with complete c.v. to
Mr E. H. R. Lyta, Arthur D. Little Ltd., Berkeley Square House,
Berkeley Square, London W1X 6EY.

Arthur D Little

Financial Accountant

A key management role.

Help the Aged

Help the Aged is a major professional charity working for elderly people in need.

Reporting to the Executive Director of Finance, you will be responsible for 8 staff. You will ensure that all financial affairs of the charity are promptly and accurately recorded and that systems, procedures and controls are continually developed and improved to maintain the integrity of our assets and liabilities. This will involve preparing accounts in accordance with the Companies Act, SORP2 and the forthcoming Charities Act to satisfy external auditors and other bodies that best practice has been adhered to.

You must be a qualified accountant with at least 15 years' experience, used to working to tight deadlines and have well developed management skills. In-depth knowledge of financial accounting will be essential, as will sound knowledge of accounting systems and package software.

Salary will be £27,500pa.
Please forward your c.v. to: Colin Mitchell, Personnel Director, Help the Aged, St. James's Walk, London EC1R 0BE. An equal opportunities employer. Non smoking offices. Closing date for applications 10th February.

Financial controller

NORTH EAST ENGLAND

c £35 k + car

THE COMPANY: A medium-sized industrial subsidiary (300 people) of a leading international group operating within the mechanical engineering sector.

THE POSITION: Business partner of the general manager, you will be responsible (with a team of 10 people) for financial and management accounting, industrial cost control, local treasury, MIS and, on a general basis, improving the operational efficiency of the company. You will be closely involved in the implementation of new computer systems for the cost accounting function.

THE CANDIDATE: A graduate of university or business school with at least 7 years' financial experience, preferably within a multinational, you are now looking to develop a career within a group where the finance function plays a key role and future prospects for the right person are excellent. CIMAs or ACAs will be particularly welcome.

Please contact Ivor ALEX in Paris on (33.1) 42.89.09.17, or write to him enclosing a full curriculum vitae, quoting reference 1358/IAFT, at NORMAN PARSONS - 12, rue de Pontbieu - 75008 PARIS - FRANCE.

Norman Parsons
RECRUITMENT CONSULTANTS

APPOINTMENTS WANTED

FCMA FINANCIAL MANAGER

A commercial 33 year old experienced in operating at a senior level in most business sectors including: financial management systems, corporate strategy, consolidation of activities including rationalisation and improved cost control, sales generating ideas, MIS installation.

Available for assignments or permanent position.

Write Box 4447,

Financial Times, One Southwark Bridge,
London SE1 9HL

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071-873 3694

Stephanie Cox-Freeman
071-873 4027

A European group specialised in the design and distribution of specialised technical software (1592 T.O. : 500 MF) is seeking for its Head Office in LYON a

Controller

Responsible for the implementation and analysis of the monthly reporting, budgets and procedures within all the European entities, you will also be involved in the rationalisation of the treasury function. 1356/IAFT

Accounting manager

Having developed a monthly consolidation package for all the subsidiaries, you will ensure the accuracy and timeliness of the information contained within it. You will also be in charge of the legal accounting, tax planning and internal control for the group. 1357/IAFT

For both positions, our client is looking for candidates with a business degree or professional accounting qualification and approximately 4 - 5 years' experience within a major audit firm or within a similar position in industry.

Fluency in English and French are essential with a knowledge of other European languages being an advantage.

The rapid external growth and international character of the group should guarantee a stimulating working environment for the retained candidates as well as ensuring good career prospects in France and overseas.

Please contact Ivor ALEX in Paris (33.1) 42.89.09.17 or send him a detailed curriculum vitae quoting the reference at NORMAN PARSONS 12, rue de Pontbieu - 75008 PARIS.

Norman Parsons
RECRUITMENT CONSULTANTS

FINANCIAL CONTROLLER

£60,000 + benefits

City

Our client is one of the leading firms of solicitors in London with several international offices. It offers a comprehensive range of legal services to both large and small clients, in a wide range of different sectors. Although the firm is well established it is also one of the most progressive with a distinctive approach to its clients' problems.

A Financial Controller is now required, to be responsible to the Director of Finance and Administration, for the management of the Finance Department which has about 15 staff. Duties include provision of a comprehensive management information service to the firm, and also involve partnership secretarial services, ongoing development of computer systems, tax, undertaking special projects and liaison with auditors, bankers and other professional advisors.

Candidates for this position are most likely to be qualified graduate accountants aged 35 to 50 years. Experience in staff management in a senior financial position in a professional partnership, not necessarily legal, is essential as is the ability to produce high quality work with minimum supervision.

The attractive remuneration package includes the normal range of benefits commensurate with a position of this seniority.

Please send your career and current salary details, together with a daytime telephone number, to Richard Brasher at the address below:

MKA EXECUTIVE SEARCH AND
SELECTION LIMITED
MKA House 36 King Street
Maidenhead Berks SL6 1EF
Telephone: (0628) 75956
Fax: (0628) 770065

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SAUR WATER SERVICES PLC FINANCIAL SYSTEMS MANAGER £30,000 + CAR

SAUR Water Services PLC is the UK subsidiary of the French SAUR Group which has worldwide interests in water supply and environmental services. The UK Group has a turnover of £90m and employs 800 people.

The Group has adopted a new I.T. strategy based on the IBM AS400, which will involve the installation of a new complete range of accounting systems. A high calibre, qualified accountant with good systems experience and commercial acumen is needed to lead the financial systems implementation team. The person appointed will have good analytical skills, be a good communicator and will need to adopt a flexible approach.

Reporting to the General Manager of South East Water Ltd and based in Eastbourne, the Financial Systems Manager will liaise with the operating subsidiaries based in Eastbourne, Camberley and Haywards Heath. The job is initially for a two-year contract, but there are good opportunities in the SAUR Group worldwide.

For further information please contact:
Accountancy Personnel, 1st Flr, 7-8 North St Quadrant,
Brighton, East Sussex BN1 3FA. Tel No: 0273 207641

Accountancy Personnel

Hays

FINANCIAL CONTROLLER

UXBRIDGE

Up to £35,000 + BONUS + CAR

ROADSIDE SERVICES LTD owns and operates these 11 motorway service areas and has a turnover of £100 million. On-site operations include petrol stations, catering, retail and lodge accommodation. Until recently part of the Rank Organisation, it's new management are committed to achieving market leadership, and have made substantial capital available for upgrades and broader commercial development.

Reporting to the Financial Director, you will have overall responsibility for the quality and timeliness of accounting activities at the Uxbridge HQ and at each geographically widespread site.

You will be a force for change, identifying opportunities for improving efficiency, providing guidance and help where needed, and responding to the needs of Business Managers. There will also be a key part to play in the current and on-going development of E.P.O.S. and Catering Systems.

You should be a qualified accountant, with 3 to 5 years' post qualified experience with a large company where you have probably dealt with finance staff at remote sites. A retail or catering background would be of special interest.

Call Bill Curtis, or send a CV to:

CURTIS CHARLES ASSOCIATES

The Business Centre London City Airport
King George V Dock London E16 2PX
071-476 3999 or 081-504 1329 Fax 071-476 3727

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SSA

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European Finance Controller

Frimley, Surrey

SSA Europe's exponential revenue and profit growth over the last 3 years and its success throughout Europe has led to the requirement to appoint a European Finance Controller. Reporting to the Finance Director - Europe, SSA Ltd, the successful applicant will become a key member of the small highly successful Financial Management Team helping to execute the strategy to further develop and manage SSA's European business. The successful candidate will have to be a qualified chartered accountant and have a proven track record of using the finance function to support management and business objectives. He/she will have excellent technical skills which should include financial accounting, an analytical ability and a professional knowledge of internal control systems. Multi-national company experience and knowledge of the European market place will be a distinct advantage as would language skills and the use of PC tools. The successful candidate will have a high energy level and enjoy working in a dynamic, challenging and fast moving environment with highly motivated colleagues.

If you feel you meet the above criteria and would be enthusiastic to join the fastest growing and most successful software company in Europe, please write to me, Rolf von Appen, Finance Director - Europe, SSA Ltd, Frimley Business Park, Camberley, Surrey, GU16 5SG Tel: 0276 692111

The Authors of

BPCS & AS/SET

FINANCIAL ACCOUNTANT

Major international retailer with worldwide operations requires an experienced qualified accountant for their London operations. Reporting to the General Manager, you will be responsible for preparing financial and management accounts, producing cashflow forecasts and budgets.

The successful candidate will have experience in financial and management accounting, ideally gained in the retail sector. Commercial acumen and management skills are essential.

A competitive salary for the right candidate.

Please write with full C.V. to Box No: A440
Financial Times, One Southwark Bridge,
London SE1 9HL

TROUBLE SHOOTER

Wokingham, Berks £31,000 car
Career opportunity for a qualified acct (<35) from ind. or the prof. to join a diverse PLC with interests from hi-tech manufact. to insurance. Duties embrace the full range of European subs., acquisitions, group acct & some operational setting.

CHIEF ACCOUNTANT

Eastleigh, Hants £36,000 car
A household name electronics group seeks a qualified acct (<35) to develop a key division. Controlling a staff of 15, managing acct, contract costing, project control & systems development will be major duties.

MANAGEMENT ACCTS.

Crawley/Hatfield/Luton £27,000 car
Multinational manufacturer of engineering products seeks three qualified acct/finalists (<35) at the above locations, to be responsible for major projects. Full relocation package available.

MANUFACTURING ACCT.

Brentwood, Essex £27,000 car
Our client have won a maj. export order and thus seek an additional qualified accountant (<37) to be involved with the preparation of manag. acct, costing and systems development. Some travel to Europe.

IN BRIEF

Commercial Manager	Maidenhead (Plant Operator)	£45,000 car
Computer Auditors (x2)	Reading & St. Albans	£35,000 car
Audit Mgrs Europe (x2)	Windsor & Winchester	£30,000 car
Manag. Accounts Mgrs (x2)	Aylesbury & Swindon	£30,000 car
Manufacturing Acct	Berkhamstead	£25,000 car
Oil Accountants	W. End	£22,000
Newly Qualified	Basingstoke	£25,000 car
Construction Acct	Barnet	£24,000 car
MOD experience	Several locations	£ Negs.

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22 South Lane Wokingham RG40 3AB Tel: 01235 453 2831 Fax: 01235 453 2222

Commaught Mainland

Internal Auditor Europe

Sun Chemical is the largest printing ink company in the world with a billion pound sterling turnover and successful operating companies in all the major European countries.

We now seek an auditor to join our European internal audit team, based in Watford, to conduct audits across a wide variety of countries. Audits are primarily operational but include financial, statutory and other audit assignments. Travel will not exceed 45%.

The successful candidate will be in their mid twenties, a part or fully qualified ACA or MIA and have at least one further major European language apart from English, preferably Italian, Spanish or French. Reporting to Corporate Audit in the US, the appointee must be able to work independently and possess excellent communication skills.

Compensation is competitive and includes a company car. Career development opportunities are considerable. If you are interested, please send a full C.V. to:

John Phipps, Director, Human Resources,
Sun Chemical Europe, Cow Lane, Watford, Herts
WD2 6PL, England.

Sun Chemical

Lively-Minded Accountant Wanted For fast-moving entertainment company

If you're a qualified accountant with at least two years' post-qualification experience in a dynamic FMCG environment, you could carve out a great career for yourself here at Phonogram. As part of the international PolyGram family of music companies, marketing major acts and scoring frequent chart hits, we offer superb long-term prospects - and a stimulating immediate challenge.

Reporting to the Director of Finance, you'll be responsible for the preparation of annual budgets and monthly management accounts; information gathering and forecasting; the analysis of marketing campaigns; and assisting in the evaluation of new deals and contracts.

You'll need to be determined, flexible in your attitude towards work, and able to get on well with all sorts of personalities and characters. Educated to at least A-level standard, or equivalent, you should now be a qualified member of ACA, CACA or CIMA. Experience of working with Lotus (and preferably Supercalc) would be a distinct advantage.

In return, you can look forward to an excellent salary and a comprehensive benefits package including an annual bonus, company car, contributory pension scheme and five weeks' annual holiday.

So, if you'd like to make a future for yourself in our fast-moving industry, please write, enclosing a full CV and covering letter, to Melanie Higgs, Personnel Manager, Phonogram Limited, 1 Sussex Place, Hammersmith, London W6 9XS. Tel: 081-846 8515 ext. 5341.



Phonogram Limited

Financial Manager Taxation & Risk Management

CHESHIRE • CIRCA £33,000 + BONUS + CAR



Brunner Mond is an independent private company formed recently to acquire ICT's £140m turnover Soda Ash Products business. The company is committed to a policy of sustained long-term growth and investment in order to maintain its leading position.

Reporting to the Financial Operations Director, this is a new senior appointment with two initial areas of responsibility:

- to establish, plan and manage all aspects of corporate taxation and compliance
- to develop and implement risk management strategies, including overall control of the insurance programme.

With a manufacturing asset base of several hundred million pounds and a £1m insurance budget, this position will have scope for significant impact on business profitability.

Candidates must be qualified accountants with a thorough grounding in corporate taxation, ideally backed by either treasury or financial planning expertise to enable the role to broaden in the medium term. A proactive and creative approach must accompany highly developed interpersonal skills. The salary indicated is negotiable depending on experience and will be supplemented by a profit related bonus and a broad range of executive benefits.

Interested applicants should send a detailed CV and salary history, quoting reference 1880/FT.



HUMAN RESOURCE CONSULTANTS
Emerson Court, Alderley Road,
Wilmslow, Cheshire SK9 1JX
Telephone (0625) 532446

COMMERCIAL MANAGER

Airport & Downtown

DUTY-FREE

JOINT VENTURE IN ROMANIA

This joint venture between a successful and imaginative international group and positive thinking Romanian State Authorities seeks a commercially astute, dynamic, Qualified Chartered Accountant or equivalent with minimum 5 years' PQE gained at management level within the duty-free or department stores fields based in Bucharest in early 1992.

To take up this exceptional challenge, you must be fluent in Romanian and English, have a proven record in managing and motivating staff, possess clear presentation and communication skills, accustomed to a high level computerized environment, capable of setting up and handling effective systems & controls, responsible for implementing all accounting and administration functions, able to operate autonomously whilst retaining a flexible team-spirited attitude - all in all you are expected to make significant contributions to the successful planning, building and profitability of the J-V.

The prospects for long-term personal and professional opportunities and progression within the Group are excellent for the above described outstanding individual now happily employed but seeking greater freedom of career expression and enhancement in this most exciting field.

Interviews will be held in S.E. Asia and London in early February. Please forward detailed resume with a covering letter, full credentials, salary history and requirements no later than January 31st, 1992 to:

Box No: A1733 Financial Times,
One Southwark Bridge,
London SE1 9HL

Management Services in the International Oil Industry

ACCOUNTANT

Recent restructuring has resulted in the Central London offices of Occidental International Oil Inc. (OIOI) becoming a Management Services organisation. As such we provide a key service to American and Eastern hemisphere affiliates of this internationally successful oil company.

To strengthen our small management team we now require an experienced Accountant whose prime responsibility will be to maintain the accounting and tax records for OIOI and to carry out statutory and corporate reporting as required. Operating largely autonomously you will become fully involved in the full range of the accounting operation and will provide a top quality service to senior managers.

Ideally a qualified Accountant, you should possess around 10 years accounting experience which will include compiling statutory accounts. This should be supported by familiarity with dual currency accounting, perhaps some oil company and tax department experience, and a thorough understanding of Lotus 123 and/or Microsoft Excel.

An attractive salary is offered together with a generous benefits package.

In the first instance please send full career details to:

CLYDE SORRELL,
OCCIDENTAL INTERNATIONAL OIL INC.,
WINDSOR HOUSE, 50 VICTORIA STREET,
LONDON SW1H 0NW.



Financial Controller

Aged 26-30 years

Salary FF 250,000 to 350,000 pa

Iceland Frozen Foods plc's meteoric expansion has made the Company Europe's biggest specialist retailer of frozen food with over 550 stores and an expected turnover of £1 billion in 1992. A successful retail formula backed by tight controls has enabled us to out-perform the big names in British food retailing in 1991, and whilst the others are consolidating we are not only opening 50 new stores a year in the UK - but we are also taking our entrepreneurial flair to France.

The first British food retailer to operate in Europe, we have joined up with Au Gel which has 16 stores in Northern France - the ideal springboard for our European expansion programme. Our ambitious plans have created a once-in-a-lifetime opportunity for a commercially astute Financial Controller. Working closely with the MD of Au Gel you will be responsible for the subsidiary company's legal, financial and administrative affairs. This will include preparing statutory and management accounts and information, developing the computerised financial and administrative systems and managing a small team. However, real success will depend upon your ability to be a key player in directing and controlling a major expansion programme.

The successful applicant, fully bi-lingual - ideally with an English mother-tongue, will be a qualified accountant preferably conversant with French and English practice, with 2-3 years commercial post-qualification experience and prepared to re-locate to the Lille area.

Please apply in writing giving full personal and career history together with details of current remuneration package to Janet Weinstein, Personnel Director, Iceland Frozen Foods plc, Second Avenue, Deeside Industrial Park, Deeside, Chwyd CH5 2NW, United Kingdom.



We are an equal opportunities employer.



FINANCIAL CONTROLLER

PHARMACEUTICALS

Circa £35,000 + car

This is a new position, based in Guildford, reporting to the Managing Director of Monmouth Pharmaceuticals Ltd., the rapidly expanding UK/European subsidiary of Roberts Pharmaceutical Corporation, an international US pharmaceutical company. Key tasks include setting up, monitoring and reporting on all financial activities, budgetary control and planning for UK and US management.

A qualified accountant, aged 30-45, with several years pharmaceutical industry experience is sought for this position. Please send, or fax, your CV to:

Managing Director, Monmouth Pharmaceuticals Ltd., 3/4 Huxley Road, Surrey Research Park, Guildford GU2 5RE.

Tel: 0483 65299. Fax: 0483 63658

ESSEX

c £50,000 + CAR

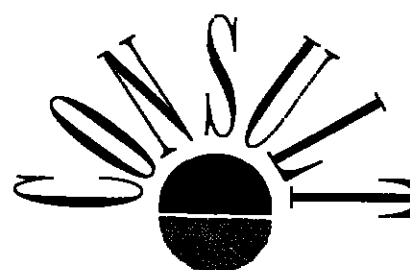
Group Finance Director

With turnover approaching £30m, our client is a well established provider of services in the air transport industry. Sales and profits have significantly increased despite the current recession, as a result of positive marketing and cost containment, underpinned by long term contracts from blue chip companies.

As Finance Director you will be one of the three top executives in the group. Major aspects of your role will be ensuring the provision of quality management information to enhance decision making; raising finance to support continued growth; and supporting managing directors in contract negotiation.

A qualified accountant, you will be already at board level in industry. Previous exposure to aviation, engineering or a contract based activity will be a plus.

Please send full personal and career details in confidence, including current remuneration level, to Edward Simpson, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference ES888 on both envelope and letter.



c £35,000
+ car

Sussex

FINANCIAL CONTROLLER

Our client is a highly successful subsidiary of a well established international group and a market leading manufacturer of electronic control systems and instrumentation for the chemicals, oil and processing industries. Product excellence and the ability to provide 'tailor made' systems solutions have ensured an outstanding reputation with an expanding worldwide customer base.

Participating at board level, this important position offers you the opportunity to be a high profile and influential member of a highly motivated management group.

Leading a competent team you will be responsible for all aspects of the finance function including the provision of financial and management accounts, reports, budgets and forecasts. Proactive involvement in all business spheres will be essential as you will closely advise managers with regard to contract terms, pricing strategy and the financial impacts of their own operational areas.

Aged around 30 to 35 and fully qualified, you are systems literate with demonstrable business acumen and managerial skills gained within a manufacturing, engineering or electronics environment. You are aiming to be a Finance Director within 3 to 4 years.

Please contact Richard Warner at CONSULT, Atlas House, 17 London Road, Hindhead, Surrey GU26 6AB. Telephone: 0428 606797 during office hours or 0252 724671 out of office hours (Fax: 0428 607198).

Accounts Manager

Where Innovation is
Fully Appreciated

c£27,500 + car

Manchester

With our electronics products at the forefront of their market segments, an enviable growth curve and an unyielding commitment to excellence, our name has become synonymous with innovation. A quality we also look for in our people. To succeed as Accounts Manager in this dynamic arena, you'll need the vision and creativity to play a pivotal role in our financial success.

We now have an opportunity for an Accounts Manager and are looking for an ambitious accountant with the talent to take on a broad-based, pro-active role.

Reporting to our Financial Controller, your role will be to manage and co-ordinate our accounts function which spans 14 profit centres, and to actively contribute to financial growth. More specifically this involves, managing and preparing timely reports, initiating investigative reports and extensive liaison with external organisations.

A fully qualified accountant with at least 3 years' post qualifying experience gained in a commercial environment, you must have first-hand experience of implementing and developing sophisticated computerised accounting systems. In addition, you'll need well-honed communication and interpersonal skills to enable you to inspire the confidence and co-operation of your own team, as well as colleagues in other functions.

We will reward your professionalism with an excellent salary and the kind of benefits you would expect from a company of our standing, including fully expensed company car and BUPA.

In the first instance please write or telephone for an application form to: David Wakefield, Personnel Manager, Sharp Electronics (UK) Ltd, Sharp House, Thorp Road, Newton Heath, Manchester M10 9BE. Tel: 061-204 2462 (Direct Line).

SHARP

A Major European Group, with a US Parent, seeks talented qualified financial professionals to fill key positions in Europe. The Group has expanded successfully and rapidly in recent years with manufacturing operations in five European countries.

FINANCIAL CONTROLLER - ITALY

Based initially at the manufacturing operation near Rome, the Financial Controller will play a full role in the management of the company. Knowledge of Integrated Cost and Manufacturing Control Systems is necessary, together with a practical approach to problem solving. Prior career experience should include US GAAP reporting, Treasury Management and Business Planning. The Controller will report to the local General Manager and should be fluent in Italian. Age should be mid/late thirties with at least ten years senior financial management experience.

GROUP CONSOLIDATION - BELGIUM

Based at the European HQ in Brussels, this position manages the consolidation, analysis and interpretation of Group performance. Reporting directly to the Group Controller, the successful candidate will travel extensively in Europe and participate in a wide range of issues affecting financial performance. Experience of US GAAP and Data Base Management is necessary. With a minimum of five years post qualification experience, candidates should be fluent in English and at least one additional European language.

Salary and benefits for each position will be commensurate with candidate experience and the respective responsibilities of each position. Assistance with relocation will be provided where necessary.

Please reply with full career details and recent salary history to Box A1732, Financial Times, One Southwark Bridge, London SE1 9HL.

COMMERCIAL MANAGER

Airport & Downtown

DUTY-FREE

JOINT VENTURE IN ROMANIA

This joint venture between a successful and imaginative international group and positive thinking Romanian State Authorities seeks a commercially astute, dynamic, Qualified Chartered Accountant or equivalent with minimum 5 years' PQE gained at management level within the duty-free or department stores fields based in Bucharest in early 1992.

To take up this exceptional challenge, you must be fluent in Romanian and English, have a proven record in managing and motivating staff, possess clear presentation and communication skills, accustomed to a high level computerized environment, capable of setting up and handling effective systems & controls, responsible for implementing all accounting and administration functions, able to operate autonomously whilst retaining a flexible team-spirited attitude - all in all you are expected to make significant contributions to the successful planning, building and profitability of the J-V.

The prospects for long-term personal and professional opportunities and progression within the Group are excellent for the above described outstanding individual now happily employed but seeking greater freedom of career expression and enhancement in this most exciting field.

Interviews will be held in S.E. Asia and London in early February. Please forward detailed resume with a covering letter, full credentials, salary history and requirements no later than January 27th, 1992 to:

Box No: A1733 Financial Times,
One Southwark Bridge,
London SE1 9HL